



# **2019 FINAL BUDGET**

(Operating and Capital)

April 9, 2019



## **TOWNSHIP OF WAINFLEET 2019 FINAL BUDGET**

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**THE CORPORATION OF THE TOWNSHIP OF WAINFLEET**  
**2019 FINAL BUDGET SUMMARY AND YEAR OVER YEAR BUDGET CHANGE BY DEPARTMENT**

Department	2018 Final Budget	2018 Actual (YTD not final)	2019 Final Budget	\$ Increase (Decrease)	% Increase (Decrease) of Total	Dept % Increase (Decrease)	% Levy Increase (Decrease)
<b>Operating Budget</b>							
General Revenue	(868,025)	(1,033,241)	(1,525,070)	(657,045)	-133%	-76%	-12.328
Council	123,430	112,374	126,983	3,553	1%	3%	0.0667
Election	17,480	49,552	17,292	(188)	0%	-1%	-0.0035
Grants	31,750	32,136	25,236	(6,514)	-1%	-21%	-0.1222
Administration	1,098,405	1,051,277	1,808,189	709,784	144%	65%	13.3176
Fire	749,420	892,962	866,949	117,529	24%	16%	2.2052
Protection Services	143,662	87,621	161,020	17,358	4%	12%	0.3257
Roads	1,875,693	1,385,302	1,924,410	48,717	10%	3%	0.9141
Building Mtce	309,834	249,403	552,485	242,651	49%	78%	4.5528
Cemetery	85,178	114,190	77,754	(7,424)	-2%	-9%	-0.1393
Recreation	203,611	220,322	205,809	2,198	0%	1%	0.0412
Drainage	71,527	196,439	77,657	6,130	1%	9%	0.115
Planning	186,989	143,080	199,402	12,413	3%	7%	0.2329
Library	433,266	433,266	437,384	4,118	1%	1%	0.0773
<b>Total Operating Budget</b>	<u>4,462,220</u>	<u>3,934,682</u>	<u>4,955,500</u>	<u>493,280</u>	<u>100%</u>		<u>9.2555</u>
<b>Infrastructure Levy</b>							
Infrastructure Levy	<u>501,619</u>	<u>501,619</u>	608,213	106,594	18%	21%	2.0000
<b>Capital Levy</b>							
Administration	31,900	31,900	50,650	18,750	-937500%	59%	0.3518
Fire	46,000	46,000	77,800	31,800	-1590000%	69%	0.5967
Protective Services					0%		
Roads	215,500	215,500	237,398	21,898	-1094900%	10%	0.4109
Buiding Mtce	56,750	56,750	0	(56,750)	2837500%	-100%	-1.0648
Cemetery	-	0	0	0	0%	0%	0
Recreation	13,200	13,200	0	(13,200)	660000%	-100%	-0.2477
Drainage	-	0	0	0	0%	0%	0
Planning	2,500	2,500	0	(2,500)	125000%	-100%	-0.0469
Library	-	0	0	0	0%	0%	0
	<u>365,850</u>	<u>365,850</u>	<u>365,848</u>	<u>-2</u>	<u>100%</u>	<u>16%</u>	<u>0.0000</u>
	<u>5,329,689</u>		<u>5,929,561</u>				
Tax revenue (2018)			<u>5,329,689</u>				
Budget increase (2019)			<u>599,872</u>				
% increase in Levy			<u>11.2553</u>				
Less: Assessment Growth			<u>1.4900</u>				
<b>Net Levy Increase After Growth</b>			<u><b>9.7653</b></u>				
<b>Notes:</b>							
PY budget allocation differences from Final 2018 Approved Budget							
{a}	The dollar value of a 1% increase to the tax levy		\$	53,297			

**TOWNSHIP OF WAINFLEET  
GENERAL REVENUE**

**DEPARTMENT: GENERAL REVENUE**

		<u>2016 ACTUAL</u>	<u>2017 ACTUAL</u>	<u>2017 FINAL BUDGET</u>	<u>2018 ACTUAL TO DATE</u>	<u>2018 FINAL BUDGET</u>	<u>2019 FINAL BUDGET</u>
REVENUE							
	TAXATION	(123,769)	(85,114)	(92,375)	(105,681)	(92,375)	(92,000)
	GRANTS	(640,100)	(646,094)	(618,700)	(526,980)	(525,300)	(1,183,920)
	SALE OF GOODS OR SERVICES	(181)	(142)	-	(107)	-	-
	LICENSES	(32,112)	(31,636)	(36,000)	(35,030)	(36,000)	(35,000)
	PENALTIES AND INTEREST	(223,859)	(202,333)	(250,000)	(204,668)	(200,000)	(200,000)
	OTHER	(81,272)	(77,963)	(19,350)	(55,782)	(14,350)	(14,150)
	TAXATION - REGION / SCHOOL BOARDS	(0)	(194)	-	(104,992)	-	-
		<u>(1,101,294)</u>	<u>(1,043,477)</u>	<u>(1,016,425)</u>	<u>(1,033,241)</u>	<u>(868,025)</u>	<u>(1,525,070)</u>

Department Name	General Revenue		
2018 Approved Budget Net Expense			(868,025)
<b>Unavoidable Budget Increases / (Decreases)</b>			<b>(657,045)</b>
Mandatory increases due to new or changes in legislation			(658,620)
	Modernization Fund	(671,120)	
	OMPF Funding	12,500	
Increases in employee compensation (existing staff)			-
Annualization of new staff approved in the 2018 budget			-
Annualization of services approved in the 2018 budget			-
Debt repayment costs			-
Inflationary Adjustments			-
Increase / (Decreases) for Utilities			-
Revenue (Increases) / Decreases			1,575
	Payments in Lieu of Taxation	1000	
	Railway ROW	(625)	
	Mineral Aggregate Licence	1,000	
	Miscellaneous Revenue	200	
Previously Approved Council Initiatives			-
<b>Recommended Budget Reductions</b>			<b>-</b>
Service Delivery Efficiencies			-
New fees/Revenues			-
Fee Rate Increases			-
<b>New Discretionary Requests</b>			<b>-</b>
One Time Requests			-
Discretionary Base Budget Requests			-
<b>2019 Draft Budget</b>			<b>(1,525,070)</b>

**TOWNSHIP OF WAINFLEET  
GENERAL REVENUE**

**DEPARTMENT: GENERAL REVENUE**

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
REVENUE						
TAXATION	(123,769)	(85,114)	(92,375)	(105,681)	(92,375)	(92,000)
1-1-001000-0128 Railway ROW Revenue	(27,799)	(28,308)	(27,375)	(30,131)	(27,375)	(28,000)
1-1-001000-0141 Supplementary Residential Revenue	(54,598)	(19,786)	(49,000)	(56,610)	(49,000)	(49,000)
1-1-001000-0143 Supplementary Farmland Revenue	(1,118)	(36)	(1,000)	(1,564)	(1,000)	(1,000)
1-1-001000-0144 Supplementary Commercial Revenue	(8,545)	(851)	-	(1,480)	-	-
1-1-001000-0145 Supplementary Comm Vacant U	-	(86)	-	-	-	-
1-1-001000-0146 Supplementary Comm Vacant Land Revenue	-	-	-	-	-	-
1-1-001000-0147 Supplementary Industrial Revenue	-	(10,404)	-	-	-	-
1-1-001000-0152 Supplementary Pipelines Revenue	(3,209)	(423)	-	-	-	-
1-1-001000-0153 Education Split - Supplementary Revenue	(13,420)	(10,933)	-	(1,613)	-	-
1-1-001000-0334 Payments in Lieu of Taxation-Revenue	(15,081)	(14,287)	(15,000)	(14,283)	(15,000)	(14,000)
1-1-001000-0129 Interim Tax Billing Revenue	-	-	-	-	-	-
GRANTS	(640,100)	(646,094)	(618,700)	(526,980)	(525,300)	(1,183,920)
1-1-001000-0516 OMPF Revenue	(615,100)	(593,700)	(593,700)	(525,300)	(525,300)	(512,800)
1-1-001000-0624 OCIF - Ontario Specific Grant	(25,000)	(50,000)	(25,000)	-	-	-
1-1-121131-0624 Provincial Grants-Admin	-	(2,394)	-	(1,680)	-	-
1-1-001000-0618 Ontario Modernization Fund	-	-	-	-	-	(671,120)
SALE OF GOODS OR SERVICES	(181)	(142)	-	(107)	-	-
1-1-001000-0719 Freedom of Information Requests	(181)	(142)	-	(107)	-	-
LICENSES	(32,112)	(31,636)	(36,000)	(35,030)	(36,000)	(35,000)
1-1-001000-0716 Mineral Aggregate Licence Revenue	(31,498)	(31,065)	(35,000)	(34,193)	(35,000)	(34,000)
1-1-001000-0717 Miscellaneous Licences Revenue	(615)	(571)	(1,000)	(837)	(1,000)	(1,000)
PENALTIES AND INTEREST	(223,859)	(202,333)	(250,000)	(204,668)	(200,000)	(200,000)
1-1-001000-0674 Misc. Service Charges Revenue	(15,675)	(13,316)	(10,000)	(10,443)	(10,000)	(10,000)
1-1-001000-0751 Penalties on Taxes Revenue	(166,965)	(149,190)	(200,000)	(152,870)	(150,000)	(150,000)
1-1-001000-0762 Bank Interest Revenue	(41,219)	(39,827)	(40,000)	(41,354)	(40,000)	(40,000)
OTHER	(81,272)	(77,963)	(19,350)	(55,782)	(14,350)	(14,150)
1-1-001000-0718 GST Rebate Revenue	-	-	(4,000)	(13,319)	(4,000)	(4,000)
1-1-001000-0797 Proceeds From Sale of Assets Revenue	-	-	-	(100)	-	-
1-1-001000-0799 Miscellaneous Revenue	(44,350)	(8,514)	(700)	(31,018)	(700)	(500)
1-1-001000-0897 Gain/Loss From Sale of Assets	-	(2,500)	-	(2,530)	-	-
1-1-001000-0517 POA Revenue	(9,563)	(6,864)	(14,650)	(8,814)	(9,650)	(9,650)
1-1-121131-0761 Inter Dept Fees	(27,359)	(60,085)	-	-	-	-
TAXATION - REGION / SCHOOL BOARDS	(0)	(194)	-	(104,992)	-	-
1-1-900001-0111 Residential Tax French Public	(9,284)	(8,252)	-	(8,246)	(8,246)	(8,044)
1-1-900001-0113 Multi-Residential Tax	-	-	-	-	-	-
1-1-900001-0115 FARMLANDS	-	-	-	-	-	-
1-1-900001-0125 Managed Forests French Public	(1)	(1)	-	(1)	(1)	(1)
1-1-900001-0141 SUPPLEMENTARY RES/FARM	-	-	-	-	-	-
1-1-900001-0142 Supplementary Multi_Res French Public	-	-	-	-	-	-
1-1-900001-0143 Supplementary Farmland French Public	-	-	-	-	-	-
1-1-900002-0111 Residential Tax English Public	(1,174,392)	(1,180,029)	-	(1,172,617)	(1,172,617)	(1,172,863)
1-1-900002-0113 Multi-Residential English Public	(857)	(817)	-	(776)	(776)	(735)
1-1-900002-0115 Farmland English Public	(48,047)	(52,393)	-	(58,280)	(58,280)	(63,333)
1-1-900002-0125 Managed Forests English Public	(352)	(398)	-	(442)	(442)	(483)
1-1-900002-0141 Supplementary Residential English Public	(16,545)	(5,672)	-	(13,555)	-	-
1-1-900002-0142 Supplementary Multi-Res English Public	-	-	-	-	-	-
1-1-900002-0143 Supplementary Farmland English Public	(358)	(11)	-	(461)	-	-
1-1-900003-0111 Residential Tax English Separate	(227,359)	(218,395)	-	(216,250)	(216,252)	(218,905)
1-1-900003-0113 Multi-Residential Tax English Separate	-	-	-	-	-	-
1-1-900003-0115 Farmland English Separate	(6,495)	(8,179)	-	(8,962)	(8,962)	(9,551)
1-1-900003-0125 Managed Forest English Separate	(78)	(79)	-	(77)	(77)	(79)
1-1-900003-0141 Supplementary Residential Eng. Separate	(967)	(370)	-	(3,144)	-	-
1-1-900003-0142 Supplementary Multi-Res. Eng. Separate	-	-	-	-	-	-
1-1-900003-0143 Supplementary Farmland Eng. Separate	-	-	-	-	-	-
1-1-900004-0111 Residential Tax French Separate	(7,583)	(7,231)	-	(7,138)	(7,138)	(6,821)
1-1-900004-0113 Multi-Residential French Separate	-	-	-	-	-	-
1-1-900004-0115 Farmland French Separate	(128)	(146)	-	(162)	(162)	(176)
1-1-900004-0125 Managed Forests French Separate	(22)	(21)	-	(21)	(21)	(20)
1-1-900004-0141 Supplementary ResFrench Separate	-	-	-	-	-	-
1-1-900004-0142 Supplementary Multi-Res French Separate	-	-	-	-	-	-
1-1-900004-0143 Supplementary Farmland French Separate	-	-	-	-	-	-
1-1-900005-0111 Residential Tax Region	(4,388,387)	(4,559,539)	-	(4,684,239)	(4,684,239)	(4,947,387)
1-1-900005-0113 Multi-Residential Region	(5,421)	(5,267)	-	(5,100)	(5,100)	(5,095)

**TOWNSHIP OF WAINFLEET  
GENERAL REVENUE**

**DEPARTMENT: GENERAL REVENUE**

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
1-1-900005-0115 Farmland Region	(169,115)	(195,800)	-	(224,844)	(224,844)	(256,965)
1-1-900005-0125 Managed Forests Region	(1,397)	(1,609)	-	(1,803)	(1,803)	(2,050)
1-1-900005-0141 Supplementary Residential Region	(53,729)	(19,372)	-	(55,307)	-	-
1-1-900005-0143 Supplementary Farmland Region	(1,101)	(35)	-	(1,528)	-	-
1-1-900006-0111 Residential Tax Waste	(504,153)	(496,580)	-	(486,911)	(486,911)	(491,605)
1-1-900006-0113 Multi-Residential Waste	(623)	(574)	-	(530)	(530)	(506)
1-1-900006-0115 Farmland Waste	(19,429)	(21,325)	-	(23,373)	(23,373)	(25,534)
1-1-900006-0125 Managed Forests Waste	(161)	(175)	-	(187)	(187)	(204)
1-1-900006-0141 Supplementary Residential Waste	(6,236)	(2,126)	-	(5,806)	-	-
1-1-900006-0142 Supplementary Multi-Residential Waste	-	-	-	-	-	-
1-1-900006-0143 Supplementary Farmland Waste	(128)	(4)	-	(160)	-	-
1-1-900001-0116 Commercial Tax French Public	(1,694)	(1,939)	-	(1,995)	(1,963)	(1,574)
1-1-900001-0117 Commercial Vacant Unit French Public	(50)	(60)	-	(71)	(71)	(73)
1-1-900001-0118 Commercial Vacant Land French Public	(16)	(23)	-	(39)	(39)	(43)
1-1-900001-0124 Commercial New Construction French Public	-	-	-	-	(30)	(24)
1-1-900001-0126 Pipelines French Public	(506)	(579)	-	(599)	(599)	(478)
1-1-900001-0128 Railway ROW French Public	(581)	(642)	-	(677)	-	-
1-1-900001-0144 Supplementary Commercial French Public	-	-	-	-	-	-
1-1-900001-0145 SUPPLEMENTARY COMM.EX/VAC.UNIT	-	-	-	-	-	-
1-1-900001-0146 Supplementary Comm. Vacant Land FP	-	-	-	-	-	-
1-1-900001-0152 Supplementary Pipelines French Public	-	-	-	-	-	-
1-1-900002-0116 Commercial English Public	(111,164)	(115,392)	-	(113,290)	(111,578)	(109,892)
1-1-900002-0117 Commercial Vacant Unit English Public	(3,286)	(3,565)	-	(4,013)	(4,013)	(5,206)
1-1-900002-0118 Commercial Vacant Land English Public	(1,038)	(1,362)	-	(2,207)	(2,207)	(2,988)
1-1-900002-0124 Commercial New Construction English Public	-	-	-	-	(1,712)	(1,668)
1-1-900002-0126 Pipelines English Public	(33,234)	(34,435)	-	(34,025)	(34,025)	(33,336)
1-1-900002-0128 Railway ROW English Public	(38,133)	(38,182)	-	(38,438)	-	-
1-1-900002-0144 Supplementary Commercial English Public	-	-	-	-	-	-
1-1-900002-0145 SUPPLEMENTARY COMM.EX/VAC.UNIT	-	-	-	-	-	-
1-1-900002-0146 Supplementary Comm. Vacant Land Eng Pul	-	-	-	-	-	-
1-1-900002-0152 Supplementary Pipelines English Public	-	-	-	-	-	-
1-1-900003-0116 Commercial English Separate	(68,646)	(70,530)	-	(69,245)	(68,198)	(65,977)
1-1-900003-0117 Commercial Vacant Unit Eng. Separate	(2,029)	(2,179)	-	(2,453)	(2,453)	(3,125)
1-1-900003-0118 Commercial Vacant Land Eng. Separate	(641)	(832)	-	(1,349)	(1,349)	(1,794)
1-1-900003-0124 Commercial New Construction English Separ	-	-	-	-	(1,046)	(1,002)
1-1-900003-0126 Pipelines English Separate	(20,523)	(21,047)	-	(20,797)	(20,797)	(20,015)
1-1-900003-0128 Railway ROW English Separate	(23,548)	(23,337)	-	(23,494)	-	-
1-1-900003-0144 Supplementary Commercial Eng. Separate	-	-	-	-	-	-
1-1-900003-0145 SUPPLEMENTARY COMM.EX/VAC.UNIT	-	-	-	-	-	-
1-1-900003-0146 Supplementary Comm. Vacant Land Eng. Se	-	-	-	-	-	-
1-1-900003-0152 Supplementary Pipelines English Separate	-	-	-	-	-	-
1-1-900004-0116 Commercial French Separate	(4,832)	(5,312)	-	(5,427)	(5,345)	(5,374)
1-1-900004-0117 Commercial Vacant Unit French Separate	(143)	(164)	-	(192)	(192)	(255)
1-1-900004-0118 Commercial Vacant Land French Separate	(45)	(63)	-	(106)	(106)	(146)
1-1-900004-0124 Commercial New Construction French Separ	-	-	-	-	(82)	(82)
1-1-900004-0126 Pipelines French Separate	(1,445)	(1,585)	-	(1,630)	(1,630)	(1,630)
1-1-900004-0128 Railway ROW French Separate	(1,657)	(1,758)	-	(1,841)	-	-
1-1-900004-0144 Supplementary Commercial French Separate	-	-	-	-	-	-
1-1-900004-0145 SUPPLEMENTARY COMM.EX/VAC.UNIT	-	-	-	-	-	-
1-1-900004-0146 Supplementary Comm. Vacant Land Fr Sepa	-	-	-	-	-	-
1-1-900004-0152 Supplementary Pipelines French Separate	-	-	-	-	-	-
1-1-900005-0116 Commercial Region	(161,502)	(172,169)	-	(171,453)	(168,862)	(174,372)
1-1-900005-0117 Commercial Vacant Unit Region	(4,774)	(5,330)	-	(6,074)	(6,074)	(6,803)
1-1-900005-0118 Commercial Vacant Land Region	(1,508)	(2,030)	-	(3,341)	(3,341)	(3,905)
1-1-900005-0124 Commercial New Construction Region	-	-	-	-	(2,591)	(2,647)
1-1-900005-0126 Pipelines Region	(46,732)	(49,683)	-	(50,520)	(50,520)	(51,897)
1-1-900005-0128 Railway ROW Region	(30,252)	(30,225)	-	(31,442)	-	-
1-1-900005-0142 SUPPLEMENTARY MULTI-RESIDENT.	-	-	-	-	-	-
1-1-900005-0144 Supplementary Commercial Region	(8,407)	(834)	-	(1,447)	-	-
1-1-900005-0145 Supplementary Comm. Vacant Unit Region	-	(85)	-	-	-	-
1-1-900005-0146 Supplementary Comm. Vacant Land Region	-	-	-	-	-	-
1-1-900005-0152 Supplementary Pipelines Region	(3,156)	(414)	-	-	-	-
1-1-900006-0116 Commercial Waste	(18,554)	(18,751)	-	(17,822)	(17,553)	(17,327)
1-1-900006-0117 Commercial Vacant Unit Waste	(548)	(581)	-	(631)	(632)	(676)
1-1-900006-0118 Commercial Vacant Land Waste	(173)	(221)	-	(347)	(347)	(388)
1-1-900006-0124 Commercial New Construction Waste	-	-	-	-	(269)	(263)
1-1-900006-0126 Pipelines Waste	(5,369)	(5,411)	-	(5,251)	(5,251)	(5,157)
1-1-900006-0144 Supplementary Commercial Waste	(973)	(91)	-	(154)	-	-
1-1-900006-0145 Supplementary Comm. Vacant Unit Waste	-	(9)	-	-	-	-
1-1-900006-0146 Supplementary Comm. Vacant Land Waste	-	-	-	-	-	-
1-1-900006-0152 Supplementary Pipelines Waste	(365)	(46)	-	-	-	-
1-1-900001-0121 Industrial French Public	(444)	(461)	-	(488)	(478)	(387)
1-1-900001-0122 Industrial Vacant Unit French Public	(10)	(10)	-	-	(10)	(10)
1-1-900001-0123 Industrial Vacant Land French Public	(6)	(8)	-	(10)	(10)	(11)

**TOWNSHIP OF WAINFLEET  
GENERAL REVENUE**

**DEPARTMENT: GENERAL REVENUE**

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
1-1-900001-0147 Supplementary Industrial French Public	-	-	-	-	-	-
1-1-900001-0148 SUPPLEMENTARY IND.EX/VAC.UNIT	-	-	-	-	-	-
1-1-900001-0149 Supplementary Ind. Vacant Land FP	-	-	-	-	-	-
1-1-900001-0151 Supplementary Managed Forest French Pu	-	-	-	-	-	-
1-1-900002-0121 Industrial English Public	(29,124)	(27,425)	-	(27,126)	(27,126)	(27,025)
1-1-900002-0122 Industrial Vacant Unit English Public	(654)	(600)	-	(581)	(581)	(689)
1-1-900002-0123 Industrial Vacant Land English Public	(407)	(497)	-	(565)	(565)	(768)
1-1-900002-0147 Supplementary Industrial Eng. Public	-	-	-	-	-	-
1-1-900002-0148 SUPPLEMENTARY IND.EX/VAC.UNIT	-	-	-	-	-	-
1-1-900002-0149 Supplementary Ind. Vacant Land Eng. Pub.	-	-	-	-	-	-
1-1-900002-0151 Supplementary Managed Forests	-	-	-	-	-	-
1-1-900003-0121 Industrial English Separate	(17,985)	(16,762)	-	(16,580)	(16,580)	(16,225)
1-1-900003-0122 Industrial Vacant Unit English Separate	(404)	(367)	-	(355)	(355)	(413)
1-1-900003-0123 Industrial Vacant Land English Separate	(251)	(304)	-	(345)	(345)	(461)
1-1-900003-0147 Supplementary Industrial Eng. Separate	-	-	-	-	-	-
1-1-900003-0148 SUPPLEMENTARY IND.EX/VAC.UNIT	-	-	-	-	-	-
1-1-900003-0149 Supplementary Ind. Vacant Land Eng Sep	-	-	-	-	-	-
1-1-900003-0151 Supplementary Managed Forests Eng. Sepa	-	-	-	-	-	-
1-1-900004-0121 Industrial French Separate	(1,266)	(1,263)	-	(1,299)	(1,299)	(1,322)
1-1-900004-0122 Industrial Vacant Unit French Separate	(28)	(28)	-	(28)	(28)	(34)
1-1-900004-0123 Industrial Vacant Land French Separate	(18)	(23)	-	(27)	(27)	(38)
1-1-900004-0147 Supplementary Industrial French Separate	-	-	-	-	-	-
1-1-900004-0148 SUPPLEMENTARY IND.EX/VAC.UNIT	-	-	-	-	-	-
1-1-900004-0149 Industrial Vacant Land French Separate	-	-	-	-	-	-
1-1-900004-0151 Supplementary Managed Forests French Sep	-	-	-	-	-	-
1-1-900005-0121 Industrial Region	(49,780)	(50,143)	-	(54,168)	(54,168)	(55,871)
1-1-900005-0122 Industrial Vacant Unit Region	(1,118)	(1,097)	-	(1,084)	(1,084)	(1,089)
1-1-900005-0123 Industrial Vacant Land Region	(696)	(909)	-	(1,054)	(1,054)	(1,215)
1-1-900005-0147 SUPPLEMENTARY INDUSTRIAL	-	(10,187)	-	-	-	-
1-1-900005-0148 Supplementary Ind. Vacant Unit Region	-	-	-	-	-	-
1-1-900005-0149 Supplementary Ind. Vacant Land Region	-	-	-	-	-	-
1-1-900005-0151 Supplementary Managed Forests	-	-	-	-	-	-
1-1-900006-0121 Industrial Waste	(5,719)	(5,461)	-	(5,631)	(5,630)	(5,552)
1-1-900006-0122 Industrial Vacant Unit Waste	(128)	(119)	-	(113)	(113)	(108)
1-1-900006-0123 Industrial Vacant Land Waste	(80)	(99)	-	(110)	(110)	(121)
1-1-900006-0147 SUPPLEMENTARY INDUSTRIAL	-	(1,118)	-	-	-	-
1-1-900006-0148 Supplementary Ind. Vacant Unit Waste	-	-	-	-	-	-
1-1-900006-0149 Supplementary Ind. Vacant Land Waste	-	-	-	-	-	-
1-1-900006-0151 Supplementary Managed Forests	-	-	-	-	-	-
1-1-900001-0334 Payments in Lieu of Taxation French Pub.	(12)	(1)	-	(1)	-	-
1-1-900002-0334 Payments in Lieu of Taxation Eng Pub	(773)	(84)	-	(82)	-	-
1-1-900003-0334 Payments in Lieu of Tax Eng. Separate	(477)	(51)	-	(50)	-	-
1-1-900004-0334 Payments in Lieu of Tax French Separate	(34)	(4)	-	(4)	-	-
1-1-900005-0334 Payments in Lieu of Taxation Region	(14,721)	(13,995)	-	(13,945)	-	-
1-1-900006-0334 Payments in Lieu of Taxation Waste	(1,691)	(1,524)	-	(1,450)	-	-
1-2-900005-3735 Uncollectable Taxes Region	36,290	30,906	-	17,798	-	-
1-2-900005-8888 Requisitions Made Region	4,905,505	5,087,646	-	5,203,682	5,203,680	5,509,296
1-2-900006-3735 Uncollectable Taxes Waste	4,031	3,241	-	1,882	-	-
1-2-900006-8888 Requisitions Made Waste	560,298	550,954	-	540,906	540,906	547,441
1-2-900001-3735 Uncollectable Taxes French Public	135	185	-	-	-	-
1-2-900001-8888 Requisitions Made French Public	12,468	11,792	-	12,245	11,447	10,645
1-2-900002-3735 Uncollectable Taxes English Public	17,456	15,225	-	3,594	-	-
1-2-900002-8888 Requisitions Made English Public	1,440,907	1,445,634	-	1,452,442	1,413,922	1,418,986
1-2-900003-3735 Uncollectable Taxes English Separate	4,358	7,349	-	13	-	-
1-2-900003-8888 Requisitions Made English Separate	365,044	355,083	-	359,958	336,414	337,547
1-2-900004-3735 Uncollectable Taxes French Separate	399	528	-	-	-	-
1-2-900004-8888 Requisitions Made French Separate	16,801	17,069	-	17,875	16,030	15,898
	<u>(1,101,294)</u>	<u>(1,043,477)</u>	<u>(1,016,425)</u>	<u>(1,033,241)</u>	<u>(868,025)</u>	<u>(1,525,070)</u>



**TOWNSHIP OF WAINFLEET  
COUNCIL**

**DEPARTMENT: COUNCIL**

	<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
REVENUE						
EXPENSES						
SALARIES, WAGES & BENEFITS	69,249	70,063	70,600	69,633	71,730	74,283
ADMINISTRATIVE EXPENSES	5,077	2,338	7,700	1,577	7,700	2,500
COMMUNICATIONS	3,199	1,410	4,000	1,549	4,000	3,000
PROFESSIONAL DEVELOPMENT	9,156	9,165	10,500	8,081	10,500	11,500
FUEL / TRANSPORTATION COSTS	742	1,165	2,000	767	2,000	2,000
MARKETING & PROMOTION	5,509	4,552	7,500	6,166	7,500	7,700
PROFESSIONAL FEES	21,714	39,698	20,000	24,600	20,000	26,000
	<u>114,647</u>	<u>128,390</u>	<u>122,300</u>	<u>112,374</u>	<u>123,430</u>	<u>126,983</u>
NET OPERATING (REVENUE) EXPENSES	<u>114,647</u>	<u>128,390</u>	<u>122,300</u>	<u>112,374</u>	<u>123,430</u>	<u>126,983</u>
OTHER	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u><u>114,647</u></u>	<u><u>128,390</u></u>	<u><u>122,300</u></u>	<u><u>112,374</u></u>	<u><u>123,430</u></u>	<u><u>126,983</u></u>

Department Name	Council		
2018 Approved Budget Net Expense			<b>123,430</b>
<b>Unavoidable Budget Increases / (Decreases)</b>			<b>3,553</b>
Mandatory increases due to new or changes in legislation			1,000
	Integrity commissioner	1,000	
Increases in employee compensation (existing staff)			2,553
Annualization of new staff approved in the 2018 budget			-
Annualization of services approved in the 2018 budget			-
Debt repayment costs			-
Inflationary Adjustments			-
Increase / (Decreases) for Utilities			-
Revenue (Increases) / Decreases			-
Previously Approved Council Initiatives			-
<b>Recommended Budget Reductions</b>			<b>(7,200)</b>
Service Delivery Efficiencies			(7,200)
	Membership fees	(2,700)	
	Miscellaneous	(2,500)	
	Advertising	(1,000)	
	Telephone	(1,000)	
New fees/Revenues			-
Fee Rate Increases			-
<b>New Discretionary Requests</b>			<b>7,200</b>
One Time Requests			-
Discretionary Base Budget Requests			7,200
	Professional Fees	5,000	
	Food allowance	1,000	
	Misc. Grants & Donations	1,200	
<b>2019 Draft Budget</b>			<b>126,983</b>

**TOWNSHIP OF WAINFLEET  
COUNCIL**

**DEPARTMENT: COUNCIL**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
<b>REVENUE</b>							
1-1-111111-0799	Miscellaneous Revenue	-	-	-	-	-	-
<b>EXPENSES</b>							
SALARIES, WAGES & BENEFITS		69,249	70,063	70,600	69,633	71,730	74,283
1-2-111111-1020	Employee Wages Council	67,035	67,810	68,100	67,319	69,230	70,315
1-2-111111-1050	Employee Benefits Council	2,214	2,252	2,500	2,314	2,500	3,968
ADMINISTRATIVE EXPENSES		5,077	2,338	7,700	1,577	7,700	2,500
1-2-111111-3125	Membership Fees Council	3,653	400	3,200	-	3,200	500
1-2-111111-3150	Miscellaneous Council	1,424	1,938	4,500	1,577	4,500	2,000
COMMUNICATIONS		3,199	1,410	4,000	1,549	4,000	3,000
1-2-111111-3230	Telephone Council	3,199	1,410	4,000	1,549	4,000	3,000
PROFESSIONAL DEVELOPMENT		9,156	9,165	10,500	8,081	10,500	11,500
1-2-111111-3130	Food Allowances Council	1,640	2,396	2,000	3,042	2,000	3,000
1-2-111111-3135	Conferences/Staff Training Council	7,516	6,770	8,500	5,040	8,500	8,500
FUEL / TRANSPORTATION COSTS		742	1,165	2,000	767	2,000	2,000
1-2-111111-3140	Mileage Council	742	1,165	2,000	767	2,000	2,000
MARKETING & PROMOTION		5,509	4,552	7,500	6,166	7,500	7,700
1-2-111111-3145	Gifts & Promotions Council	2,724	3,444	3,000	4,172	3,000	3,000
1-2-111111-3705	Misc. Grants & Donations Council	900	150	1,500	560	1,500	2,700
1-2-111111-3155	Advertising Council	1,886	958	3,000	1,433	3,000	2,000
PROFESSIONAL FEES		21,714	39,698	20,000	24,600	20,000	26,000
1-2-111111-3320	Legal Council	14,794	31,110	15,000	14,946	15,000	20,000
1-2-111111-3360	Professional Fees Council	6,920	8,588	5,000	9,654	5,000	6,000
		<b>114,647</b>	<b>128,390</b>	<b>122,300</b>	<b>112,374</b>	<b>123,430</b>	<b>126,983</b>
<b>NET OPERATING (REVENUE) EXPENSES</b>		<b>114,647</b>	<b>128,390</b>	<b>122,300</b>	<b>112,374</b>	<b>123,430</b>	<b>126,983</b>
<b>OTHER</b>		-	-	-	-	-	-
		<b>114,647</b>	<b>128,390</b>	<b>122,300</b>	<b>112,374</b>	<b>123,430</b>	<b>126,983</b>

**TOWNSHIP OF WAINFLEET  
ELECTION**

**DEPARTMENT: ELECTION**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
REVENUE							
EXPENSES							
	SALARIES, WAGES & BENEFITS	-	-	-	22,609	30,980	10,292
	ADMINISTRATIVE EXPENSES	1,068	1,068	-	26,942	26,500	2,000
		<u>1,068</u>	<u>1,068</u>	<u>-</u>	<u>49,552</u>	<u>57,480</u>	<u>12,292</u>
NET OPERATING (REVENUE) EXPENSES		<u>1,068</u>	<u>1,068</u>	<u>-</u>	<u>49,552</u>	<u>57,480</u>	<u>12,292</u>
OTHER							
	USE OF RESERVE FUNDS	-	-	-	-	(40,000)	5,000
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(40,000)</u>	<u>5,000</u>
		<u>1,068</u>	<u>1,068</u>	<u>-</u>	<u>49,552</u>	<u>17,480</u>	<u>17,292</u>

Department Name	Election		
2018 Approved Budget Net Expense			17,480
<b>Unavoidable Budget Increases / (Decreases)</b>			<b>19,312</b>
Mandatory increases due to new or changes in legislation			-
Increases in employee compensation (existing staff)			(20,688)
Annualization of new staff approved in the 2018 budget			-
Annualization of services approved in the 2018 budget			-
Debt repayment costs			-
Inflationary Adjustments			-
Increase / (Decreases) for Utilities			
Revenue (Increases) / Decreases			40,000
Previously Approved Council Initiatives	Funding from reserves		-
<b>Recommended Budget Reductions</b>			<b>(24,500)</b>
Service Delivery Efficiencies			(24,500)
	Stationary	(12,000)	
	Postage	(10,000)	
	Advertising	(2,500)	
New fees/Revenues			-
Fee Rate Increases			-
<b>New Discretionary Requests</b>			<b>5,000</b>
One Time Requests			-
Discretionary Base Budget Requests			5,000
	Contribution to election reserve	5,000	
<b>2019 Draft Budget</b>			<b>17,292</b>

**TOWNSHIP OF WAINFLEET  
ELECTION**

**DEPARTMENT: ELECTION**

		<u>2016</u>	<u>2017</u>	<u>2017</u>	<u>2018</u>	<u>2018</u>	<u>2019</u>
		ACTUAL	ACTUAL	FINAL	ACTUAL	FINAL	FINAL
				BUDGET	TO DATE	BUDGET	BUDGET
REVENUE							
EXPENSES							
	SALARIES, WAGES & BENEFITS	-	-	-	22,609	30,980	10,292
	1-2-111112-1020 Employee Wages Election	-	-	-	20,361	30,980	7,899
	1-2-111112-1050 Employee Benefits Election	-	-	-	2,248	-	2,393
	ADMINISTRATIVE EXPENSES	1,068	1,068	-	26,942	26,500	2,000
	1-2-111112-3110 Stationery Election	1,068	1,068	-	19,571	14,000	2,000
	1-2-111112-3111 Postage Election	-	-	-	5,512	10,000	-
	1-2-111112-3155 Advertising Election	-	-	-	1,859	2,500	-
		<u>1,068</u>	<u>1,068</u>	<u>-</u>	<u>49,552</u>	<u>57,480</u>	<u>12,292</u>
NET OPERATING (REVENUE) EXPENSES		<u>1,068</u>	<u>1,068</u>	<u>-</u>	<u>49,552</u>	<u>57,480</u>	<u>12,292</u>
OTHER							
	USE OF RESERVE FUNDS	-	-	-	-	(40,000)	5,000
	1-1-111112-0812 From Reserve & Res. Funds-Election	-	-	-	-	(40,000)	-
	1-2-111112-5020 To Consolidated Reserve Election	-	-	-	-	-	5,000
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(40,000)</u>	<u>5,000</u>
		<u>1,068</u>	<u>1,068</u>	<u>-</u>	<u>49,552</u>	<u>17,480</u>	<u>17,292</u>



**Township of Wainfleet  
Council Grants**

Grant Stream	Purpose of Funds	2018 Budget	2018 Actual-to-Date	2019 Amount Requested	2019 Amount Approved
<b>Stream #1 Direct benefit to Wainfleet residents/ratepayers</b>					
Long Beach Homeowners Association	Funds will be used to clean long beach and the road allowance to the beach in the summer months	-	2,000	2,000	-
Niagara Public Health (in-kind contribution - hall rental)	Use of Firefighters Memorial Hall for Influenza Immunization Clinic	-	-	320	320
Wainfleet Agricultural Society in-kind contribution	In-kind contribution to cover cost of facility rentals for the fair (arena, pavilion, etc.)	2,700	-	2,700	-
Wainfleet Agricultural Society operating grant	Funds will help finance annual fall fair, covering costs of insurance and rental of portable toilets and hand wash stations.	5,000	5,000	5,000	5,000
Wainfleet Historical Society	Calendar Ad for yearly Wainfleet Historical Calendar	-	50	50	50
Wainfleet Lions Club (Property Taxes)	Funds to cover the property taxes assessed to the Lions Community Centre	-	2,644	2,900	1,300
Wainfleet Seniors	Funds will be used to provide senior programs	11,000	11,000	11,000	9,500
Dutch Community Card Tournament in-kind contribution		-	-	320	283
Stream #1 subtotal		18,700	20,694	24,290	16,453
<b>Stream # 2: Indirect benefit to Wainfleet residents/ratepayers</b>					
Business Education Council (Healthy Kids)***	Funds will be used to support the Healthy Kids Community Challenge	500	500	-	-
Cowboy Classic	Sponsor ship \$250 hole, \$750 lunch, \$1,000 Friends of Cowboy, \$1,500 dinner, \$3,000 Ultimate Cowboy	-	-	3,000	-
Niagara Health Systems OneFoundation	Funds will go towards the purchase of medical imaging equipment needs at the Welland and Port Colborne sites	5,000	5,000	5,000	5,000
Niagara South Plowmen's Association**	Funds will be for sponsorship of the annual plowing match	50	-	-	-
POCOMAR	Funds will be used to facilitate first responder search and rescue operation on Lake Erie. The funding supports mandate to provide services to Wainfleet residents, cottagers and visitors.	3,000	3,000	8,000	1,000
Save the Welland Hospital**	Funds will be used to produce flyers for community meetings, insurance for events and mail outs for surveys/data gathering	1,500	-	-	-
Waterfront Regeneration Trail	Funds will be used to support operations to maintain, develop and improve trail wide promotional materials and web resources, maintain signage.	500	500	500	-
Women's Place of South Niagara	Funds will go to maintaining existing level of emergency shelter, programs and support services provided to women and children who are fleeing domestic violence	1,000	1,000	1,000	1,000
Welland Heritage Council and Multicultural Centre	Donation for raffle or sponsorship of annual ladies night with proceeds going to operating costs	-	-	400	-
Welland River Flood Plain Association in-kind contribution	In-kind contribution to cover cost of facility rental for annual general meeting	257	257	283	283
Stream #2 subtotal		11,807	10,257	18,183	7,283
Total Grants through Municipal Grant and Donation Policy		30,507	30,951	42,473	23,736
<b>Academic Achievement Scholarships*</b>					
Port High Scholarship	Scholarship for the highest academic achievement to any	500	500	500	500
E.L. Crossley Scholarship	Township of Wainfleet Student. Recipient must be attending a	500	500	500	500
Lakeshore Scholarship	post-secondary institution in the subsequent year.	500	500	500	500
Total Scholarships		1,500	1,500	1,500	1,500
<b>TOTAL COUNCIL GRANTS</b>		32,007	32,451	43,973	25,236
<b>Less: In-kind funding approved outside of grant time period for 2018</b>		257			
<b>Total Approved Budget</b>		31,750	32,451	43,973	25,236

\* Scholarships have a separate policy and as such did not require the schools to complete the grant application form.

\*\* Organization did not submit an application.

\*\*\* 2018 was the last year of the required commitment to this Ministry of Health and Long Term Care program

**TOWNSHIP OF WAINFLEET  
ADMINISTRATION**

**DEPARTMENT: ADMINISTRATON**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	689,953	906,868	877,008	794,613	807,351	855,533
	ADMINISTRATIVE EXPENSES	72,882	74,888	82,100	60,680	73,600	80,220
	COMMUNICATIONS	12,002	9,955	10,500	10,687	10,000	10,000
	PROFESSIONAL DEVELOPMENT	36,514	37,743	103,000	13,232	32,200	27,300
	FUEL / TRANSPORTATION COSTS	2,691	1,540	1,500	1,316	1,500	2,000
	MARKETING & PROMOTION	6,075	2,835	3,000	474	3,000	2,500
	EQUIPMENT REPAIRS & MAINTENANCE	38,254	47,739	68,000	19,940	33,000	37,500
	PROFESSIONAL FEES	261,786	65,179	66,000	85,123	66,300	123,800
	PROGRAM EXPENSES	(0)	10,580	-	0	-	2,750
	CONTRIBUTION TO AIRPORT BOARD	-	-	-	20,213	26,454	17,966
		<u>1,120,158</u>	<u>1,157,328</u>	<u>1,211,108</u>	<u>1,006,277</u>	<u>1,053,405</u>	<u>1,159,569</u>
<b>OTHER</b>							
	USE OF RESERVE FUNDS	-	-	(152,566)	-	-	(67,500)
	TRANSFER TO RESERVES & RESERVE FUNDS	54,000	54,000	54,000	45,000	45,000	716,120
		<u>54,000</u>	<u>54,000</u>	<u>(98,566)</u>	<u>45,000</u>	<u>45,000</u>	<u>648,620</u>
		<u>1,174,158</u>	<u>1,211,328</u>	<u>1,112,542</u>	<u>1,051,277</u>	<u>1,098,405</u>	<u>1,808,189</u>
	TRANSFER TO CAPITAL FUND	25,000	-	25,000	31,900	31,900	50,650
	TRANSFERS TO LIBRARY BOARD	361,840	420,764	420,764	433,266	433,266	437,384
	GENERAL ASSISTANCE GRANTS	34,038	43,493	49,101	32,136	31,750	25,236

**TOWNSHIP OF WAINFLEET  
INFRASTRUCTURE LEVY**

**DEPARTMENT: ADMINISTRATON**

**ACTIVITY: INFRASTRUCTURE LEVY**

TRANSFER TO RESERVES & RESERVE FUNDS	<u>237,890</u>	<u>336,861</u>	<u>336,861</u>	<u>501,619</u>	<u>501,619</u>	<u>608,213</u>
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Department Name	<b>Administration</b>	
2018 Approved Budget Net Expense		<b>1,098,405</b>
<b>Unavoidable Budget Increases / (Decreases)</b>		<b>92,194</b>
Mandatory increases due to new or changes in legislation		12,500
	Asset management	12,500
Increases in employee compensation (existing staff)		48,182
	Reallocation of time from election	
Annualization of new staff approved in the 2018 budget		-
Annualization of services approved in the 2018 budget		-
Debt repayment costs		-
Inflationary Adjustments		(8,488)
	Annual contribution to Niagara Central Airport Commission	(8,488)
Increase / (Decreases) for Utilities		-
Revenue (Increases) / Decreases		-
Previously Approved Council Initiatives		40,000
	Legal fees for union negotiations and contract review	40,000
<b>Recommended Budget Reductions</b>		<b>(13,800)</b>
Service Delivery Efficiencies		(13,800)
	Computer maintenance - discontinuation of escribe	(8,000)
	Advertising	(500)
	Stationary - Health & Safety	(400)
	Staff training - Health & Safety	(4,900)
New fees/Revenues		-
Fee Rate Increases		-
<b>New Discretionary Requests</b>		<b>631,390</b>
One Time Requests		671,120
	Contribution to reserves (Modernization Funding)	671,120
Discretionary Base Budget Requests		(39,730)
	Publication - municipal world membership for council and staff	1,200
	Membership fees	2,000
	Mileage	500
	Website improvements	12,500
	Professional fees	5,000
	Farmer's market	1,500
	Remembrance Day ceremony	1,250
	Subscriptions - Health & Safety	3,820
	Use of reserves for:	
	Union agreements	(40,000)
	Website redevelopment	(12,500)
	Asset management	(12,500)
	Emergency management equipment	(2,500)
<b>2019 Draft Budget</b>		<b>1,808,189</b>

**TOWNSHIP OF WAINFLEET  
ADMINISTRATION**

**DEPARTMENT: ADMINISTRATON**

		2016	2017	2017 FINAL	2018	2018 FINAL	2019
		ACTUAL	ACTUAL	BUDGET	ACTUAL TO DATE	BUDGET	FINAL BUDGET
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	689,953	906,868	877,008	794,613	807,351	855,533
1-2-121131-1020	Full Time Wages Admin	503,784	644,110	641,944	593,880	572,677	612,473
1-2-121131-1050	Employee Benefits Admin	183,691	260,962	189,377	199,186	180,907	188,153
1-2-562000-1020	Employee Wages Health & Safety	2,057	1,331	34,973	1,230	42,296	43,143
1-2-562000-1050	Employee Benefits Health & Safety	421	465	10,714	317	11,471	11,764
	ADMINISTRATIVE EXPENSES	72,882	74,888	82,100	60,680	73,600	80,220
1-2-121131-2031	Interest Admin	-	569	-	-	-	-
1-2-121131-3110	Stationery Admin	8,225	13,346	9,500	9,317	9,500	9,500
1-2-121131-3111	Postage Admin	8,763	14,805	12,000	10,227	12,000	12,000
1-2-121131-3112	Office Equipment Rental Admin	5,837	614	6,000	3,941	4,000	4,000
1-2-121131-3115	Publications & Subscriptions Admin	949	2,278	1,200	1,721	1,200	2,400
1-2-121131-3125	Membership Fees Admin	5,185	7,547	6,500	5,279	5,000	7,000
1-2-121131-3150	Miscellaneous Admin	3,346	734	5,000	1,139	5,000	5,000
1-2-121131-4900	Amortization - Admin	-	-	-	-	-	-
1-2-562000-3110	Stationery Health & Safety	-	35	500	8	500	100
1-2-562000-3115	Publications & Subscrip Health & Safety	697	-	500	-	500	4,320
1-2-562000-3150	Miscellaneous Health & Safety	206	-	-	-	-	-
1-2-121131-3730	Tax Billing Admin	244	218	300	150	300	300
1-2-121131-3735	Uncollectable Taxes Admin	37,004	31,660	38,000	18,232	33,000	33,000
1-2-121131-3736	Education Split Admin	-	-	-	6,638	-	-
1-2-121131-3745	Bank Interest & Service Charges Admin	2,685	2,861	2,500	3,654	2,500	2,500
1-2-121131-3750	Cash O/S Admin	(3)	(6)	-	(1)	-	-
1-2-121131-3751	PENNY ROUNDING OVER/SHSORT	0	(0)	-	(0)	-	-
1-2-121131-3766	Small Balance W/O Admin	(6)	226	100	374	100	100
1-2-121131-3790	Land Purchase - Admin	(250)	-	-	-	-	-
	COMMUNICATIONS	12,002	9,955	10,500	10,687	10,000	10,000
1-2-121131-3230	Telephone Admin	12,002	9,955	10,500	10,687	10,000	10,000
	PROFESSIONAL DEVELOPMENT	36,514	37,743	103,000	13,232	32,200	27,300
1-2-121131-3130	Food Allowances Admin	2,365	2,238	2,000	1,958	2,000	2,000
1-2-121131-3135	Conferences/Staff Training Admin	33,988	34,506	25,000	9,647	20,000	20,000
1-2-562000-3135	Conferences/Staff Training Health & Safety	161	998	76,000	1,627	10,200	5,300
	FUEL / TRANSPORTATION COSTS	2,691	1,540	1,500	1,316	1,500	2,000
1-2-121131-3140	Mileage Admin	2,691	1,540	1,500	1,316	1,500	2,000
	MARKETING & PROMOTION	6,075	2,835	3,000	474	3,000	2,500
1-2-121131-3155	Advertising Admin	6,075	2,835	3,000	474	3,000	2,500
	EQUIPMENT REPAIRS & MAINTENANCE	38,254	47,739	68,000	19,940	33,000	37,500
1-2-121131-3330	Computer Maintenance Admin	38,254	47,543	38,000	19,940	33,000	25,000
1-2-121131-3340	Website Redesign	-	196	30,000	-	-	12,500
	PROFESSIONAL FEES	261,786	65,179	66,000	85,123	66,300	123,800
1-2-121131-3310	Audit Fees Admin	33,683	26,152	31,000	35,921	31,300	31,300
1-2-121131-3320	Legal Fees Admin	36,584	22,342	20,000	10,756	20,000	60,000
1-2-121131-3360	Professional Fees Admin	191,519	16,685	15,000	38,445	15,000	32,500
	PROGRAM EXPENSES	(0)	10,580	-	0	-	2,750
1-1-841000-0682	Tile Drain Collections	(12,432)	(1,852)	(12,432)	(5,856)	(5,857)	(5,857)
1-2-841000-2030	Principal Tile Drain	9,981	10,580	10,580	4,638	4,639	4,639
1-2-841000-2130	Interest Tile Drain	2,451	1,852	1,852	1,217	1,218	1,218
1-2-121131-3156	Farmer's Market	-	-	-	-	-	1,500
1-2-121131-3158	Rememberance Day	-	-	-	-	-	1,250
	CONTRIBUTION TO AIRPORT BOARD	-	-	-	20,213	26,454	17,966
1-2-621000-6640	To Niagara Central Airport Commission	-	-	-	20,213	26,454	17,966
		1,120,158	1,157,328	1,211,108	1,006,277	1,053,405	1,159,569

**TOWNSHIP OF WAINFLEET  
ADMINISTRATION**

**DEPARTMENT: ADMINISTRATON**

		2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
OTHER							
	USE OF RESERVE FUNDS	-	-	(152,566)	-	-	(67,500)
1-1-121131-0812	From reserve & reserve funds	-	-	(152,566)	-	-	(67,500)
	TRANSFER TO RESERVES & RESERVE FUNDS	54,000	54,000	54,000	45,000	45,000	716,120
1-2-121131-5020	To The Consolidated Reserve Admin	54,000	54,000	54,000	45,000	45,000	716,120
		<u>54,000</u>	<u>54,000</u>	<u>(98,566)</u>	<u>45,000</u>	<u>45,000</u>	<u>648,620</u>
		<u>1,174,158</u>	<u>1,211,328</u>	<u>1,112,542</u>	<u>1,051,277</u>	<u>1,098,405</u>	<u>1,808,189</u>
	TRANSFER TO CAPITAL FUND	25,000	-	25,000	31,900	31,900	50,650
1-2-121131-5010	To The Capital Fund Admin	25,000	-	25,000	31,900	31,900	50,650
	TRANSFERS TO LIBRARY BOARD	361,840	420,764	420,764	433,266	433,266	437,384
1-2-621000-5090	To The Library Board Grants	361,840	420,764	420,764	433,266	433,266	437,384
	GENERAL ASSISTANCE GRANTS	34,038	43,493	49,101	32,136	31,750	25,236
1-2-621000-3160	General Assistance Grants	1,050	1,300	1,300	750	1,050	1,000
1-2-621000-3162	Assistance to Seniors Grants	9,000	11,000	11,000	11,000	11,000	9,500
1-2-621000-3165	Assistance to Children Grants	1,500	1,500	1,500	1,500	1,500	1,500
1-2-621000-6630	To Other Agencies Grants	22,488	29,333	35,301	18,644	18,200	13,236
2-2-621000-2031	INTEREST AIRPORT LOAN	-	360	-	242	-	-

**TOWNSHIP OF WAINFLEET  
INFRASTRUCTURE LEVY**

**DEPARTMENT: ADMINISTRATON**

**ACTIVITY: INFRASTRUCTURE LEVY**

	TRANSFER TO RESERVES & RESERVE FUNDS	237,890	336,861	336,861	501,619	501,619	608,213
1-2-001000-5020	To Consolidated Reserve-Infrastructure	237,890	336,861	336,861	501,619	501,619	608,213

**TOWNSHIP OF WAINFLEET  
FIRE**

**DEPARTMENT: FIRE**

		2016	2017	2017 FINAL	2018	2018 FINAL	2019 FINAL
		ACTUAL	ACTUAL	BUDGET	ACTUAL TO DATE	BUDGET	BUDGET
<b>REVENUE</b>							
	SALE OF GOODS OR SERVICES	(465)	(285)	(400)	(300)	(400)	(400)
	USER FEES	(7,585)	(1,200)	(14,035)	(1,350)	(14,035)	(7,500)
	RECOVERIES	(7,577)	(9,269)	(12,500)	(407)	(12,500)	(26,000)
	OTHER	(500)	-	-	(6,961)	-	(13,000)
		<u>(16,127)</u>	<u>(10,754)</u>	<u>(26,935)</u>	<u>(9,017)</u>	<u>(26,935)</u>	<u>(46,900)</u>
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	393,596	344,251	427,269	411,148	342,789	523,924
	ADMINISTRATIVE EXPENSES	45,625	29,443	28,945	5,343	32,168	43,208
	COMMUNICATIONS	20,289	13,881	12,500	11,552	12,500	11,000
	DEBT	21,348	3,446	21,348	24,457	77,598	75,567
	PROFESSIONAL DEVELOPMENT	27,139	18,166	16,750	28,260	24,750	30,000
	FUEL / TRANSPORTATION COSTS	7,947	5,967	6,100	13,110	6,100	12,250
	MARKETING & PROMOTION	2,872	1,347	2,500	2,908	2,500	3,000
	EQUIPMENT REPAIRS & MAINTENANCE	58,344	46,507	45,000	112,404	44,000	47,300
	PROFESSIONAL FEES	66,790	48,432	1,000	113,678	144,000	3,000
	PROGRAM EXPENSES	4,094	5,765	11,000	4,606	11,000	6,000
	CONTRACTS	21,312	16,477	22,000	22,654	22,700	23,000
	OPERATING EXPENSES	52,991	46,136	17,500	51,857	32,800	45,600
		<u>722,347</u>	<u>579,819</u>	<u>611,912</u>	<u>801,979</u>	<u>752,905</u>	<u>823,849</u>
<b>NET OPERATING (REVENUE) EXPENSES</b>		<u>706,220</u>	<u>569,065</u>	<u>584,977</u>	<u>792,962</u>	<u>725,970</u>	<u>776,949</u>
<b>OTHER</b>							
	USE OF RESERVE FUNDS	-	-	(583,726)	-	(76,550)	(10,000)
	TRANSFER TO RESERVES & RESERVE FUNDS	160,000	110,000	110,000	100,000	100,000	100,000
		<u>160,000</u>	<u>110,000</u>	<u>(473,726)</u>	<u>100,000</u>	<u>23,450</u>	<u>90,000</u>
		<u>866,220</u>	<u>679,065</u>	<u>111,251</u>	<u>892,962</u>	<u>749,420</u>	<u>866,949</u>
	TRANSFER TO CAPITAL FUND	-	-	600,000	50,000	46,000	77,800

Department Name	<b>Fire</b>	
2018 Approved Budget Net Expense		<b>749,420</b>
<b>Unavoidable Budget Increases / (Decreases)</b>		<b>146,044</b>
Mandatory increases due to new or changes in legislation		-
Increases in employee compensation (existing staff)		43,000
	Volunteer Firefighter points	30,000
	Staff - vehicle maintenance	13,000
Annualization of new staff approved in the 2018 budget		-
Annualization of services approved in the 2018 budget		24,300
	Training - Volunteer Firefighter recruits	4,000
	Reduction in use of reserves	20,300
Debt repayment costs		54,219
	Fire truck debt repayment	54,219
Inflationary Adjustments		7,340
	Insurance premiums	5,640
	Membership fees	100
	Dispatch service fee	300
	Equipment maintenance	1,300
Increase / (Decreases) for Utilities		5,650
	Fuel	5,650
Revenue (Increases) / Decreases		6,535
	Inspection fees	7,035
	Burn permit fees	(500)
Previously Approved Council Initiatives		5,000
	Interdepartmental fees	5,000
<b>Recommended Budget Reductions</b>		<b>(45,165)</b>
Service Delivery Efficiencies		(18,665)
	Professional fees	(2,065)
	Volunteer Firefighter honorariums	(800)
	Branding & professionalism	(4,500)
	Telephone	(1,500)
	Public education	(5,000)
	Annual fire equipment purchases	(4,300)
	Advertising	(500)
New fees/Revenues		(26,500)
	Cost recoveries	(13,500)
	Proceeds from sale of assets - Fire	(13,000)
Fee Rate Increases		-
<b>New Discretionary Requests</b>		<b>16,650</b>
One Time Requests		(7,500)
	From reserve & reserve funds	(10,000)
	Emergency management equipment	2,500
Discretionary Base Budget Requests		24,150
	Computer maintenance	2,000
	Mileage	500
	Food allowances	250
	Professional development	1,000
	Volunteer Firefighter Banquet	1,000
	Tools	1,100
	Emergency management stationary	300
	Personal Protective Equipment	18,000
<b>2019 Draft Budget</b>		<b>866,949</b>

**TOWNSHIP OF WAINFLEET  
FIRE**

**DEPARTMENT: FIRE**

		2016	2017	2017 FINAL	2018	2018 FINAL	2019 FINAL
		ACTUAL	ACTUAL	BUDGET	ACTUAL TO DATE	BUDGET	BUDGET
<b>REVENUE</b>							
	SALE OF GOODS OR SERVICES	(465)	(285)	(400)	(300)	(400)	(400)
1-1-211000-0684	Property Information-Fire	(465)	(285)	(400)	(300)	(400)	(400)
	USER FEES	(7,585)	(1,200)	(14,035)	(1,350)	(14,035)	(7,500)
1-1-211000-0686	Inspection Fees - Fire	(6,590)	-	(13,035)	-	(13,035)	(6,000)
1-1-211000-0715	Burn Permits - Fire	(995)	(1,200)	(1,000)	(1,350)	(1,000)	(1,500)
	RECOVERIES	(7,577)	(9,269)	(12,500)	(407)	(12,500)	(26,000)
1-1-211000-0796	Cost Recoveries-Fire	(7,577)	(9,269)	(12,500)	(407)	(12,500)	(26,000)
	OTHER	(500)	-	-	(6,961)	-	(13,000)
1-1-211000-0841	Non-Specific Donations - Fire	(500)	-	-	-	-	-
1-1-211000-0897	Gain/Loss From Sale of Assets-Fire	-	-	-	-	-	-
1-1-211000-0797	Proceeds From Sale of Assets-Fire	-	-	-	(6,961)	-	(13,000)
		(16,127)	(10,754)	(26,935)	(9,017)	(26,935)	(46,900)
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	393,596	344,251	427,269	411,148	342,789	523,924
1-2-211181-1020	Employee Wages Fire	187,143	147,709	210,006	154,334	129,850	235,368
1-2-211181-1050	Employee Benefits Fire	66,675	53,313	65,063	53,675	55,139	88,556
1-2-211181-1471	Firefighter Points	119,664	131,737	130,000	162,288	135,000	165,000
1-2-211181-1472	Officers' Honourariums Fire	8,865	8,175	22,200	15,608	22,800	22,000
1-2-211199-1020	Employee Wages Emergency Management	5,996	-	-	6,769	-	-
1-2-211199-1050	BEM Benefits	1,376	-	-	1,879	-	-
1-2-211501-1020	Employee Wages 1997 Ford	227	760	-	3,860	-	-
1-2-211501-1050	Employee Benefits 1997 Ford	54	160	-	1,056	-	-
1-2-211502-1020	Employee Wages 2005 Chev	253	345	-	2,529	-	1,000
1-2-211502-1050	Employee Benefits 2005 Chev	57	59	-	694	-	300
1-2-211503-1020	Employee Wages 1999 International	802	352	-	1,456	-	1,000
1-2-211503-1050	Employee Benefits 1999 International	135	76	-	367	-	300
1-2-211504-1020	Employee Wages 2003 Kenworth	33	382	-	596	-	1,000
1-2-211504-1050	Employee Benefits 2003 Kenworth	5	82	-	132	-	300
1-2-211505-1020	Employee Wages Rescue Truck	729	596	-	162	-	-
1-2-211505-1050	Employee Benefits Rescue Truck	273	140	-	35	-	-
1-2-211506-1020	Employee Wages 1990 Ford Tanker	351	228	-	1,209	-	-
1-2-211506-1050	Employee Benefits 1990 Ford Tanker	65	87	-	355	-	-
1-2-211507-1020	Employee Wages 2006 Tanker	132	-	-	1,192	-	1,000
1-2-211507-1050	Employee Benefits 2006 Tanker	20	-	-	343	-	300
1-2-211509-1020	Employee Wages Pumper 4	-	-	-	477	-	1,000
1-2-211509-1050	Employee Benefits Pumper 4	-	-	-	135	-	300
1-2-211510-1020	Employee Wages Rescue 2	-	-	-	-	-	1,000
1-2-211510-1050	Employee Benefits Rescue 2	-	-	-	-	-	300
1-2-211511-1020	Employee Wages 2018 International	-	-	-	647	-	1,000
1-2-211511-1050	Employee Benefits 2018 International	-	-	-	124	-	300
1-2-211572-1020	2014 Sierra Red Wages	-	-	-	443	-	2,000
1-2-211572-1050	2014 Red Sierra Benefits	-	-	-	97	-	600
1-2-211901-1020	Wages- Portable Fire Equipment	536	33	-	572	-	1,000
1-2-211901-1050	Benefits-Portable Fire Equipment	206	16	-	117	-	300
	ADMINISTRATIVE EXPENSES	45,625	29,443	28,945	5,343	32,168	43,208
1-2-211181-3110	Stationery Fire	672	1,035	500	1,303	1,000	1,000
1-2-211181-3111	Postage Fire	212	39	100	201	100	100
1-2-211181-3115	Publications & Subscriptions Fire	-	1,539	-	1,082	500	500
1-2-211181-3125	Membership Fees Fire	2,745	1,579	1,600	2,512	1,700	1,800
1-2-211199-3110	Stationery Emergency Management	-	150	200	246	200	500
1-2-211181-3120	Insurance Fire	34,887	18,422	19,482	-	21,041	24,228
1-2-211501-3120	Insurance 1997 Ford	1,002	947	1,002	-	1,082	-
1-2-211502-3120	Insurance 2005 Chev	500	473	500	-	540	660
1-2-211503-3120	Insurance 1999 International	1,002	947	1,002	-	1,082	1,318
1-2-211504-3120	Insurance 2003 Kenworth	1,002	947	1,002	-	1,082	1,318
1-2-211505-3120	Insurance Rescue Truck	500	473	500	-	540	-
1-2-211506-3120	Insurance 1990 Ford Tanker	1,002	947	1,002	-	1,082	-
1-2-211507-3120	Insurance 2006 Tanker	1,002	947	1,002	-	1,082	1,318
1-2-211509-3120	Insurance Pumper 4	-	-	-	-	-	1,318
1-2-211510-3120	Insurance Rescue 2	-	-	-	-	-	1,318
1-2-211511-3120	Insurance 2018 International	-	-	-	-	-	1,318
1-2-211509-4900	Amortization 2017 pumper	-	-	-	-	-	-
1-2-211510-4900	Amortization 2017 Rescue	-	-	-	-	-	-
1-2-211572-3120	2014 Red Sierra Insurance	910	861	910	-	983	660
1-2-211901-3120	Insurance Portable Equipment	189	135	143	-	154	852
1-2-211181-6622	To Other Municipal Departments	-	-	-	-	-	5,000
	COMMUNICATIONS	20,289	13,881	12,500	11,552	12,500	11,000
1-2-211181-3170	Communications Equipment Fire	12,797	8,751	5,000	5,031	5,000	5,000
1-2-211181-3230	Telephone Fire	7,492	5,130	7,500	6,521	7,500	6,000

**TOWNSHIP OF WAINFLEET  
FIRE**

**DEPARTMENT: FIRE**

		2016	2017	2017 FINAL	2018	2018 FINAL	2019 FINAL
		ACTUAL	ACTUAL	BUDGET	ACTUAL TO DATE	BUDGET	BUDGET
	DEBT	21,348	3,446	21,348	24,457	77,598	75,567
1-2-211181-2030	Principal Fire	17,131	-	17,901	18,707	68,706	12,456
1-2-211181-2031	Interest Fire	4,217	3,446	3,447	2,641	8,892	8,892
1-2-211511-2030	Principal 2018 International Loan	-	-	-	-	-	48,000
1-2-211511-2031	Interest 2018 International Loan	-	-	-	3,109	-	6,219
	PROFESSIONAL DEVELOPMENT	27,139	18,166	16,750	28,260	24,750	30,000
1-2-211181-3130	Food Allowances Fire	2,640	1,191	1,750	5,955	3,750	4,000
1-2-211181-3135	Conferences/Staff Training Fire	18,145	16,975	12,000	21,362	18,000	23,000
1-2-211199-3135	Conferences/Staff Training Emergency Man	6,355	-	3,000	943	3,000	3,000
	FUEL / TRANSPORTATION COSTS	7,947	5,967	6,100	13,110	6,100	12,250
1-2-211181-3140	Mileage Fire	1,572	1,282	500	724	500	1,000
1-2-211199-3140	Mileage Emergency Management	27	-	-	21	-	-
1-2-211501-3509	Fuel 1997 Ford	746	546	900	1,534	900	-
1-2-211502-3509	Fuel 2005 Chev	821	842	900	1,756	900	1,000
1-2-211503-3509	Fuel 1999 International	549	764	600	1,241	600	1,000
1-2-211504-3509	Fuel 2003 Kenworth	656	512	700	692	700	1,000
1-2-211505-3509	Fuel Rescue Truck	461	511	800	247	800	-
1-2-211506-3509	Fuel 1990 Ford Tanker	700	384	300	1,044	300	-
1-2-211507-3509	Fuel 2006 Tanker	551	365	400	598	400	1,000
1-2-211508-3509	Fuel Service 1	-	48	-	-	-	-
1-2-211509-3509	Fuel Pumper 4	-	-	-	442	-	1,000
1-2-211510-3509	Fuel Rescue 2	-	-	-	333	-	1,000
1-2-211511-3509	Fuel 2018 International	-	-	-	170	-	1,000
1-2-211572-3509	2014 Red Sierra Fuel	1,605	618	700	4,249	700	4,000
1-2-211901-3509	Fuel Portable Equipment	259	92	300	60	300	250
	MARKETING & PROMOTION	2,872	1,347	2,500	2,908	2,500	3,000
1-2-211181-3145	Gifts & Promotions Fire	1,526	635	1,000	1,592	1,000	2,000
1-2-211181-3155	Advertising Fire	1,345	712	1,500	1,317	1,500	1,000
	EQUIPMENT REPAIRS & MAINTENANCE	58,344	46,507	45,000	112,404	44,000	47,300
1-2-211181-3330	Computer Mtce Fire	2,601	1,863	1,500	2,522	1,500	3,500
1-2-211181-3765	Maintenance/General Supplies Fire	25,425	11,530	11,000	19,827	10,000	12,000
1-2-211501-3515	Equipment Parts/Repairs 1997 Ford	3,150	3,158	5,000	7,419	5,000	-
1-2-211502-3515	Equipment Parts/Repairs 2005 Chev	4,334	6,377	3,000	50,384	3,000	5,100
1-2-211503-3515	Equipment Parts/Repairs 1999 Internation	1,733	3,854	3,000	7,269	3,000	5,100
1-2-211504-3515	Equipment Parts/Repairs 2003 Kenworth	13,418	1,371	3,000	3,318	3,000	5,100
1-2-211505-3515	Equipment Parts/Repairs Rescue Truck	1,588	6,730	4,000	6,780	4,000	-
1-2-211506-3515	Equipment Parts/Repairs 1990 Ford Tanker	3,949	5,043	5,000	1,318	5,000	-
1-2-211507-3515	Equipment Parts/Repairs 2006 Tanker	1,176	3,583	5,000	9,203	5,000	5,100
1-2-211509-3515	Equipment parts/repairs Pumper 4	-	-	-	356	-	2,000
1-2-211510-3515	Equipment parts/Repairs Rescue 2	-	-	-	-	-	2,000
1-2-211511-3515	Equipment Parts/Repairs 2018 Internation	-	-	-	1,115	-	2,000
1-2-211572-3515	2014 Sierra Red Equip Parts/Repairs	244	188	1,000	2,116	1,000	2,400
1-2-211901-3515	Equipment Parts/Repairs Portable Equip	726	2,810	3,500	777	3,500	3,000
	PROFESSIONAL FEES	66,790	48,432	1,000	113,678	144,000	3,000
1-2-211181-3320	Legal Fees Fire	12,847	10,818	1,000	756	1,000	1,000
1-2-211181-3360	Professional Fees Fire	53,943	37,615	-	112,923	143,000	2,000
	PROGRAM EXPENSES	4,094	5,765	11,000	4,606	11,000	6,000
1-2-211181-3755	Prevention Fire	957	4,303	6,000	2,493	6,000	6,000
1-2-211181-3756	Public Education Fire	3,137	1,462	5,000	2,112	5,000	-
	CONTRACTS	21,312	16,477	22,000	22,654	22,700	23,000
1-2-211181-6620	To Other Municipalities Fire	21,312	16,477	22,000	22,654	22,700	-
1-2-211181-3172	Dispatch	-	-	-	-	-	23,000
	OPERATING EXPENSES	52,991	46,136	17,500	51,857	32,800	45,600
1-2-211181-3133	Uniforms Fire	10,604	40,016	12,500	31,135	12,500	8,000
1-2-211181-3175	Personal Protective Equipment	-	-	-	-	-	18,000
1-2-211901-3550	Equipment Purchases Portable Equipment	41,338	5,576	5,000	20,390	20,300	16,000
1-2-211199-3550	Emergency Management Equipment	-	-	-	-	-	2,500
1-2-211181-7020	Distributed Equipment - Fire	1,049	544	-	332	-	-
1-2-211901-3710	Tools - Portable Equipment	-	-	-	-	-	1,100
		<b>722,347</b>	<b>579,819</b>	<b>611,912</b>	<b>801,979</b>	<b>752,905</b>	<b>823,849</b>
	NET OPERATING (REVENUE) EXPENSES	<b>706,220</b>	<b>569,065</b>	<b>584,977</b>	<b>792,962</b>	<b>725,970</b>	<b>776,949</b>

**TOWNSHIP OF WAINFLEET  
FIRE**

**DEPARTMENT: FIRE**

		2016	2017	2017 FINAL	2018	2018 FINAL	2019 FINAL
		ACTUAL	ACTUAL	BUDGET	ACTUAL TO	BUDGET	BUDGET
					DATE		
OTHER							
	USE OF RESERVE FUNDS	-	-	(583,726)	-	(76,550)	(10,000)
1-1-211000-0812	From Reserve & Reserve Funds-Fire	-	-	(583,726)	-	(76,550)	(10,000)
	TRANSFER TO RESERVES & RESERVE FUNDS	160,000	110,000	110,000	100,000	100,000	100,000
1-2-211181-5020	To Consolidated Reserve Fire	160,000	110,000	110,000	100,000	100,000	10,000
1-2-211181-5021	Station Reserve	-	-	-	-	-	10,000
1-2-211181-5022	To Apparatus Reserve	-	-	-	-	-	40,000
1-2-211181-5023	To SCBA Reserve	-	-	-	-	-	40,000
		<u>160,000</u>	<u>110,000</u>	<u>(473,726)</u>	<u>100,000</u>	<u>23,450</u>	<u>90,000</u>
		<u>866,220</u>	<u>679,065</u>	<u>111,251</u>	<u>892,962</u>	<u>749,420</u>	<u>866,949</u>
	TRANSFER TO CAPITAL FUND	-	-	600,000	50,000	46,000	77,800
1-2-211181-5010	To The Capital Fund Fire	-	-	600,000	50,000	46,000	77,800



**TOWNSHIP OF WAINFLEET  
PROTECTIVE SERVICES: BUILDING**

**DEPARTMENT: PROTECTIVE SERVICES**

**ACTIVITY: BUILDING**

	<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
<b>REVENUE</b>						
PERMITS	(203,878)	(276,028)	(195,500)	(218,526)	(193,000)	(221,000)
USER FEES	(930)	(570)	(800)	(600)	(500)	(500)
OTHER	(1,847)	-	-	-	-	-
	<u>(206,655)</u>	<u>(276,598)</u>	<u>(196,300)</u>	<u>(219,126)</u>	<u>(193,500)</u>	<u>(221,500)</u>
<b>EXPENSES</b>						
SALARIES, WAGES & BENEFITS	124,499	143,320	132,542	137,799	136,469	139,720
ADMINISTRATIVE EXPENSES	35,153	66,494	7,915	2,268	4,379	4,382
COMMUNICATIONS	526	806	1,500	616	1,500	1,500
PROFESSIONAL DEVELOPMENT	4,096	6,607	6,150	2,555	9,600	5,040
FUEL / TRANSPORTATION COSTS	2,672	5,457	3,950	1,951	3,950	3,450
MARKETING & PROMOTION	521	-	800	-	800	800
EQUIPMENT REPAIRS & MAINTENANCE	3,949	6,873	8,250	3,355	14,200	13,200
PROFESSIONAL FEES	18,623	74,182	21,500	14,754	25,900	50,376
PROGRAM EXPENSES	505	-	-	-	-	-
OPERATING EXPENSES	(910)	-	500	112	900	900
	<u>189,633</u>	<u>303,738</u>	<u>183,107</u>	<u>163,410</u>	<u>197,698</u>	<u>219,368</u>
<b>NET OPERATING (REVENUE) EXPENSES</b>	<u>(17,022)</u>	<u>27,140</u>	<u>(13,193)</u>	<u>(55,716)</u>	<u>4,198</u>	<u>(2,132)</u>
<b>OTHER</b>						
USE OF RESERVE FUNDS	-	-	-	-	(13,249)	-
TRANSFER TO RESERVES & RESERVE FUNDS	-	-	2,090	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(13,249)</u>	<u>-</u>
	<u>(17,022)</u>	<u>27,140</u>	<u>(13,193)</u>	<u>(55,716)</u>	<u>(9,051)</u>	<u>(2,132)</u>

**TOWNSHIP OF WAINFLEET  
PROTECTIVE SERVICES: BYLAW**

**DEPARTMENT: PROTECTIVE SERVICES**

**ACTIVITY: BYLAW**

	<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
<b>REVENUE</b>						
FINES	(10,147)	(6,806)	(16,000)	(13,644)	(10,000)	(8,000)
USER FEES	(558)	(342)	(600)	(760)	(600)	(600)
RECOVERIES	-	-	-	(10,092)	-	-
OTHER	(3,180)	-	-	-	-	-
	<u>(13,885)</u>	<u>(7,148)</u>	<u>(16,600)</u>	<u>(24,496)</u>	<u>(10,600)</u>	<u>(8,600)</u>
<b>EXPENSES</b>						
SALARIES, WAGES & BENEFITS	64,069	106,353	110,150	103,161	99,083	109,531
ADMINISTRATIVE EXPENSES	824	811	1,475	1,126	1,493	1,422
COMMUNICATIONS	-	56	1,000	56	1,000	1,000
PROFESSIONAL DEVELOPMENT	95	1,631	3,000	810	3,000	2,500
FUEL / TRANSPORTATION COSTS	1,677	1,909	2,650	1,417	2,650	2,000
MARKETING & PROMOTION	285	-	500	-	500	500
EQUIPMENT REPAIRS & MAINTENANCE	4,957	3,095	3,000	3,578	4,400	3,400
PROFESSIONAL FEES	5,043	25,059	6,800	17,350	15,600	15,600
PROGRAM EXPENSES	-	268	1,000	91	1,000	1,000
CONTRACTED SERVICES	29,312	30,646	30,562	39,876	33,387	34,299
OPERATING EXPENSES	2,869	309	1,200	369	1,200	500
	<u>109,130</u>	<u>170,139</u>	<u>161,337</u>	<u>167,833</u>	<u>163,313</u>	<u>171,752</u>
<b>NET OPERATING (REVENUE) EXPENSES</b>	<u>95,246</u>	<u>162,990</u>	<u>144,737</u>	<u>143,337</u>	<u>152,713</u>	<u>163,152</u>
<b>OTHER</b>						
USE OF RESERVE FUNDS			-		-	-
TRANSFER TO RESERVES & RESERVE FUNDS			-		-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>95,246</u>	<u>162,990</u>	<u>144,737</u>	<u>143,337</u>	<u>152,713</u>	<u>163,152</u>

**TOWNSHIP OF WAINFLEET  
PROTECTIVE SERVICES**

<b>TOTAL PROTECTIVE SERVICES</b>						
REVENUE	(220,539)	(283,746)	(212,900)	(243,622)	(204,100)	(230,100)
EXPENSES	298,763	473,876	344,444	331,243	361,011	391,120
NET OPERATING (REVENUE) EXPENSES	<u>78,224</u>	<u>190,130</u>	<u>131,544</u>	<u>87,621</u>	<u>156,911</u>	<u>161,020</u>
OTHER	-	-	-	-	(13,249)	-
	<u>78,224</u>	<u>190,130</u>	<u>131,544</u>	<u>87,621</u>	<u>143,662</u>	<u>161,020</u>

Department Name	<b>Protective Services</b>	
2018 Approved Budget Net Expense		<b>143,662</b>
<b>Unavoidable Budget Increases / (Decreases)</b>		<b>29,204</b>
Mandatory increases due to new or changes in legislation		-
Increases in employee compensation (existing staff)		13,699
Annualization of new staff approved in the 2018 budget		-
Annualization of services approved in the 2018 budget		13,249
Debt repayment costs	Reduction in use of reserves - Building	13,249
Inflationary Adjustments		256
	Annual SPCA contract - Bylaw	912
	Insurance premiums - Building & Bylaw	(656)
Increase / (Decreases) for Utilities		-
Revenue (Increases) / Decreases		2,000
	Fines - Bylaw	2,000
Previously Approved Council Initiatives		-
<b>Recommended Budget Reductions</b>		<b>(37,910)</b>
Service Delivery Efficiencies		(9,910)
	Training - Building	(4,560)
	Legal fees - Building	(1,000)
	Computer maintenance - Building	(1,000)
	Uniforms - Bylaw	(700)
	Training - Bylaw	(500)
	Computer maintenance - Bylaw	(1,000)
	Fuel - Bylaw	(1,150)
New fees/Revenues		(12,450)
	Building permits	(5,950)
	Lot grading	(6,500)
Fee Rate Increases		(15,550)
	Building permits	(15,550)
<b>New Discretionary Requests</b>		<b>26,064</b>
One Time Requests		-
Discretionary Base Budget Requests		26,064
	Membership fees - Building	588
	Professional fees - Building	25,476
<b>2019 Draft Budget</b>		<b>161,020</b>

**TOWNSHIP OF WAINFLEET  
PROTECTIVE SERVICES: BUILDING**

**DEPARTMENT: PROTECTIVE SERVICES**

**ACTIVITY: BUILDING**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
<b>REVENUE</b>							
	PERMITS	(203,878)	(276,028)	(195,500)	(218,526)	(193,000)	(221,000)
1-1-241191-0712	Building Permits	(136,568)	(226,375)	(130,000)	(180,810)	(150,000)	(171,500)
1-1-241191-0713	Lot Grading & Drain Permits	(3,510)	(7,145)	(3,000)	(10,665)	(3,000)	(9,500)
1-1-241194-0666	Part 8 Septic Permits	(63,800)	(42,508)	(62,500)	(27,051)	(40,000)	(40,000)
	USER FEES	(930)	(570)	(800)	(600)	(500)	(500)
1-1-241191-0685	Work Order Information - Building	(930)	(570)	(800)	(600)	(500)	(500)
1-1-241194-0799	Septic Miscellaneous	-	-	-	-	-	-
1-1-241199-0667	Mandatory Septic Inspections Contractor	-	-	-	-	-	-
1-1-241199-0668	Mandatory Septic Inspec Admin Fee	-	-	-	-	-	-
	OTHER	(1,847)	-	-	-	-	-
1-1-241191-0813	From Other Municipalities - Bldg Dept	-	-	-	-	-	-
1-1-241193-0999	Distributed Equipment Rental - Bldg & By	(1,847)	-	-	-	-	-
1-1-241196-0813	Well Water Monitoring - Other Municipali	-	-	-	-	-	-
		<b>(206,655)</b>	<b>(276,598)</b>	<b>(196,300)</b>	<b>(219,126)</b>	<b>(193,500)</b>	<b>(221,500)</b>
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	124,499	143,320	132,542	137,799	136,469	139,720
1-2-241191-1020	Employee Wages Bldg	64,425	100,249	88,533	105,732	92,396	94,251
1-2-241191-1050	Employee Benefits Bldg	26,123	35,438	27,960	32,012	27,953	29,115
1-2-241193-1020	Employee Wages - Bldg & By-law Truck	146	372	-	-	-	-
1-2-241193-1050	Employee Benefits - Bldg & By-law Truck	73	129	-	-	-	-
1-2-241194-1020	Employee Wages-Septic Inspections	27,570	6,444	12,301	-	12,506	12,756
1-2-241194-1050	Employee Benefits-Septic Inspections	6,161	689	3,748	55	3,614	3,598
1-2-241195-1020	Employee Wages - Septic Truck 1	-	-	-	-	-	-
1-2-241195-1050	Employee Benefits - Septic Truck 1	-	-	-	-	-	-
	ADMINISTRATIVE EXPENSES	35,153	66,494	7,915	2,268	4,379	4,382
1-2-241191-3110	Stationery Bldg	960	385	1,000	845	1,000	1,000
1-2-241191-3111	Postage Bldg	242	-	500	-	500	500
1-2-241191-3125	Membership Fees Bldg	1,415	888	765	1,423	850	850
1-2-241191-4900	Amortization Bldg	-	-	-	-	-	-
1-2-241191-7040	Inter Dept Admin Costs - Bldg	20,522	39,979	-	-	-	-
1-2-241193-3120	Insurance - Bldg & By-law Truck	410	775	820	-	886	372
1-2-241193-4900	Amortization Bldg & By-law Truck	-	-	-	-	-	-
1-2-241194-2030	Septic Inspections Principal	-	-	-	-	-	-
1-2-241194-3110	Stationery-Septic Inspections	2	-	200	-	200	200
1-2-241194-3111	Postage-Septic Inspections	104	-	100	-	100	100
1-2-241194-3125	Membership Fees-Septic Inspections	331	54	200	-	400	988
1-2-241194-4900	Amortization - Septic Inspections	-	-	-	-	-	-
1-2-241194-7040	Inter Dept Admin Costs Septic Inspection	6,838	20,106	-	-	-	-
1-2-241195-2030	Principal Septic Truck 1	3,624	3,768	3,768	-	-	-
1-2-241195-2031	Interest Septic Truck 1	296	151	152	-	-	-
1-2-241195-3120	Insurance - Septic Truck 1	410	388	410	-	443	372
1-2-241195-4900	Amortization - Septic Truck 1	-	-	-	-	-	-
	COMMUNICATIONS	526	806	1,500	616	1,500	1,500
1-2-241191-3230	Telephone Building	371	806	1,000	616	1,000	1,000
1-2-241194-3230	Telephone-Septic Inspections	154	-	500	-	500	500
	PROFESSIONAL DEVELOPMENT	4,096	6,607	6,150	2,555	9,600	5,040
1-2-241191-3135	Conference/Staff Training Bldg	4,096	5,488	5,000	2,555	6,800	4,540
1-2-241194-3135	Conferences/Staff Training-Septic Inspec	-	1,119	1,150	-	2,800	500
	FUEL / TRANSPORTATION COSTS	2,672	5,457	3,950	1,951	3,950	3,450
1-2-241191-3140	Mileage Bldg	355	151	200	-	200	200
1-2-241193-3509	Fuel - Bldg & By-law Truck	793	1,950	2,500	1,330	2,500	2,000
1-2-241194-3140	Mileage-Septic Inspections	981	105	250	-	250	250
1-2-241195-3509	Fuel - Septic Truck 1	544	3,251	1,000	621	1,000	1,000
	MARKETING & PROMOTION	521	-	800	-	800	800
1-2-241191-3155	Advertising Bldg	-	-	300	-	300	300
1-2-241194-3155	Advertising-Septic Inspections	521	-	500	-	500	500

**TOWNSHIP OF WAINFLEET  
PROTECTIVE SERVICES: BUILDING**

**DEPARTMENT: PROTECTIVE SERVICES**

**ACTIVITY: BUILDING**

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
EQUIPMENT REPAIRS & MAINTENANCE	3,949	6,873	8,250	3,355	14,200	13,200
1-2-241191-3330 Computer Maintenance - Bldg	2,478	3,407	3,500	1,902	3,500	2,500
1-2-241191-3765 Maintenance/General Supplies Bldg	278	1,705	2,000	9	7,950	7,950
1-2-241193-3515 Equipment Parts/Repair Bldg & By-law Tru	424	1,509	1,000	639	1,000	1,000
1-2-241194-3330 Computer-Septic Inspections	-	-	500	-	500	500
1-2-241194-3765 Septic Maintenance/General Supplies	-	-	500	-	500	500
1-2-241195-3515 Equipment Parts/Repairs Septic Truck 1	769	252	750	804	750	750
PROFESSIONAL FEES	18,623	74,182	21,500	14,754	25,900	50,376
1-2-241191-3320 Legal Fees Bldg	-	1,147	2,500	-	5,000	4,000
1-2-241191-3360 Professional Fees Bldg	16,714	5,183	2,000	14,754	18,900	44,376
1-2-241194-3320 Legal Fees-Septic Inspections	1,909	67,852	2,000	-	2,000	2,000
1-2-241194-3360 Professional Fees	-	-	15,000	-	-	-
PROGRAM EXPENSES	505	-	-	-	-	-
1-2-241196-1020 Well Water Monitoring-Wages	-	-	-	-	-	-
1-2-241196-1050 Well Water Monitoring- Benefits	-	-	-	-	-	-
1-2-241196-3140 Well Water Monitoring-Mileage	-	-	-	-	-	-
1-2-241196-3360 Well Water Monitoring-Professional Fees	-	-	-	-	-	-
1-2-241196-3765 Well Water Monitoring Maintenance/Genera	-	-	-	-	-	-
1-2-241196-3786 Well Water Monitoring - Contract Equip/	-	-	-	-	-	-
1-2-241196-7020 Well Water Monitoring-Distributed Equip	-	-	-	-	-	-
1-2-241199-1020 Employee Wages Mandatory Septic Inspect	-	-	-	-	-	-
1-2-241199-1050 Benefits Mandatory Septic Inspect	-	-	-	-	-	-
1-2-241199-3111 Postage Mandatory Septic Inspections	-	-	-	-	-	-
1-2-241199-3320 Legal Mandatory Septic Inspections	505	-	-	-	-	-
1-2-241199-3786 Contract Equip/Mtce Mandatory Septic	-	-	-	-	-	-
1-2-241199-7020 Distributed Equip Rental Mandatory Septi	-	-	-	-	-	-
OPERATING EXPENSES	(910)	-	500	112	900	900
1-2-241191-3133 Uniforms and Safety Equipment	-	-	-	112	400	400
1-1-241195-0999 Distributed Equipment Rental - Septic	(2,018)	-	-	-	-	-
1-2-241191-7020 Distributed Equipment- Bldg	1,108	-	-	-	-	-
1-2-241194-3710 Tools - Septic Inspections	-	-	500	-	500	500
1-2-241194-7020 Dist Equip Rental Septic Inspections	2,018	-	-	-	-	-
	<u>189,633</u>	<u>303,738</u>	<u>183,107</u>	<u>163,410</u>	<u>197,698</u>	<u>219,368</u>
NET OPERATING (REVENUE) EXPENSES	<u>(17,022)</u>	<u>27,140</u>	<u>(13,193)</u>	<u>(55,716)</u>	<u>4,198</u>	<u>(2,132)</u>
OTHER						
USE OF RESERVE FUNDS	-	-	-	-	(13,249)	-
1-1-241191-0812 From Reserve	-	-	-	-	(13,249)	-
1-1-241196-0812 Well Water Monitoring - from Reserve	-	-	-	-	-	-
TRANSFER TO RESERVES & RESERVE FUNDS	-	-	2,090	-	-	-
1-2-241191-5020 To Consolidated Reserve Bldg	-	-	2,090	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(13,249)</u>	<u>-</u>
	<u>(17,022)</u>	<u>27,140</u>	<u>(13,193)</u>	<u>(55,716)</u>	<u>(9,051)</u>	<u>(2,132)</u>

**TOWNSHIP OF WAINFLEET  
PROTECTIVE SERVICES: BYLAW**

**DEPARTMENT: PROTECTIVE SERVICES**

**ACTIVITY: BYLAW**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
<b>REVENUE</b>							
	FINES	(10,147)	(6,806)	(16,000)	(13,644)	(10,000)	(8,000)
1-1-241192-0741	Fines - Bylaw	(10,147)	(6,806)	(16,000)	(13,644)	(10,000)	(8,000)
	USER FEES	(558)	(342)	(600)	(760)	(600)	(600)
1-1-241192-0685	Work Order Information - Bylaw	(558)	(342)	(600)	(760)	(600)	(600)
	RECOVERIES	-	-	-	(10,092)	-	-
1-1-241192-0796	Cost Recoveries - Bylaw	-	-	-	(10,092)	-	-
	OTHER	(3,180)	-	-	-	-	-
1-1-241200-0999	Dist Equip - By-law 2015 Ford	(3,180)	-	-	-	-	-
		<u>(13,885)</u>	<u>(7,148)</u>	<u>(16,600)</u>	<u>(24,496)</u>	<u>(10,600)</u>	<u>(8,600)</u>
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	64,069	106,353	110,150	103,161	99,083	109,531
1-2-241192-1020	Employee Wages Bylaw	51,767	82,556	85,126	79,555	77,331	86,157
1-2-241192-1050	Employee Benefits Bylaw	11,948	23,710	25,024	22,953	21,752	23,374
1-2-241200-1020	Wages - By-law 2015 Ford Focus	297	60	-	477	-	-
1-2-241200-1050	Benefits - By-law 2015 Ford Focus	57	27	-	176	-	-
	ADMINISTRATIVE EXPENSES	824	811	1,475	1,126	1,493	1,422
1-2-241192-3110	Stationery Bylaw	157	30	250	46	250	250
1-2-241192-3111	Postage Bylaw	-	-	200	-	-	-
1-2-241192-3125	Membership Fees - Bylaw	257	393	615	1,080	800	800
1-2-241200-3120	Insurance - By-law 2015 Ford Focus	410	388	410	-	443	372
	COMMUNICATIONS	-	56	1,000	56	1,000	1,000
1-2-241192-3230	Telephone P&P BYLAW	-	56	1,000	56	1,000	1,000
	PROFESSIONAL DEVELOPMENT	95	1,631	3,000	810	3,000	2,500
1-2-241192-3135	Conferences/Staff Training By-law	95	1,631	3,000	810	3,000	2,500
	FUEL / TRANSPORTATION COSTS	1,677	1,909	2,650	1,417	2,650	2,000
1-2-241192-3140	Mileage P&P Bylaw	-	-	-	-	-	-
1-2-241200-3509	Fuel - By-law 2015 Ford Focus	1,677	1,909	2,650	1,417	2,650	2,000
	MARKETING & PROMOTION	285	-	500	-	500	500
1-2-241192-3155	Advertising P&P BYLAW	285	-	500	-	500	500
	EQUIPMENT REPAIRS & MAINTENANCE	4,957	3,095	3,000	3,578	4,400	3,400
1-2-241192-3330	Computer Maintenance Bylaw	2,130	-	2,000	448	3,000	2,000
1-2-241192-3765	Maintenance/General Supplies Bylaw	2,088	2,099	500	2,309	900	900
1-2-241200-3515	Equip Parts/Repair - By-law 2015 Ford	739	996	500	821	500	500
	PROFESSIONAL FEES	5,043	25,059	6,800	17,350	15,600	15,600
1-2-241192-3320	Legal Fees Bylaw	3,890	24,939	5,000	17,350	15,000	15,000
1-2-241192-3360	Professional Fees-Bylaw	1,153	120	1,800	-	600	600
	PROGRAM EXPENSES	-	268	1,000	91	1,000	1,000
1-2-241197-3723	Dog Pickups Livestock	-	-	-	-	-	-
1-2-241197-3729	Livestock Evaluation	-	268	1,000	91	1,000	1,000
	CONTRACTED SERVICES	29,312	30,646	30,562	39,876	33,387	34,299
1-2-241192-3786	Contract Equipment/Materials	1,750	1,706	3,000	9,489	3,000	3,000
1-2-241197-6630	To Other Agencies Livestock	27,562	28,940	27,562	30,387	30,387	31,299
	OPERATING EXPENSES	2,869	309	1,200	369	1,200	500
1-2-241192-3133	Uniforms	-	113	1,200	369	1,200	500
1-2-241192-7020	P&P Bylaw & Prop Stds Dist Equip Rental	2,869	196	-	-	-	-
		<u>109,130</u>	<u>170,139</u>	<u>161,337</u>	<u>167,833</u>	<u>163,313</u>	<u>171,752</u>
<b>NET OPERATING (REVENUE) EXPENSES</b>		<u>95,246</u>	<u>162,990</u>	<u>144,737</u>	<u>143,337</u>	<u>152,713</u>	<u>163,152</u>
<b>OTHER</b>							
	USE OF RESERVE FUNDS	-	-	-	-	-	-
	TRANSFER TO RESERVES & RESERVE FUNDS	-	-	-	-	-	-
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

95,246      162,990      144,737      143,337      152,713      163,152

**TOWNSHIP OF WAINFLEET  
PROTECTIVE SERVICES**

TOTAL PROTECTIVE SERVICES

	<u>2016</u>	<u>2017</u>	<u>2017</u>	<u>2018</u>	<u>2018</u>	<u>2019</u>
	ACTUAL	ACTUAL	FINAL	ACTUAL	FINAL	FINAL
			BUDGET	TO DATE	BUDGET	BUDGET
REVENUE	(220,539)	(283,746)	(212,900)	(243,622)	(204,100)	(230,100)
EXPENSES	298,763	473,876	344,444	331,243	361,011	391,120
NET OPERATING (REVENUE) EXPENSES	<u>78,224</u>	<u>190,130</u>	<u>131,544</u>	<u>87,621</u>	<u>156,911</u>	<u>161,020</u>
OTHER	-	-	-	-	(13,249)	-
	<u>78,224</u>	<u>190,130</u>	<u>131,544</u>	<u>87,621</u>	<u>143,662</u>	<u>161,020</u>



**TOWNSHIP OF WAINFLEET  
ROADS: BRIDGES & CULVERTS**

**DEPARTMENT: ROADS**

**ACTIVITY: BRIDGES & CULVERTS**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
REVENUE							
	SALE OF GOODS OR SERVICES	-	(2,146)	-	-	-	-
		-	(2,146)	-	-	-	-
EXPENSES							
	SALARIES, WAGES & BENEFITS	18,955	36,617	32,166	24,658	31,581	30,092
	ADMINISTRATIVE EXPENSES	-	-	-	-	-	-
	PROFESSIONAL FEES	9,615	14,249	8,000	8,136	8,000	8,000
	CONTRACTED SERVICES	13,962	15,332	3,800	7,719	8,000	8,000
	MATERIAL PURCHASES	47,326	28,947	60,000	23,640	60,000	50,000
	EQUIPMENT USAGE	14,905	25,410	16,000	13,514	16,000	16,000
		<u>104,763</u>	<u>120,555</u>	<u>119,966</u>	<u>77,666</u>	<u>123,581</u>	<u>112,092</u>
NET OPERATING (REVENUE) EXPENSES		<u>104,763</u>	<u>118,410</u>	<u>119,966</u>	<u>77,666</u>	<u>123,581</u>	<u>112,092</u>
OTHER		-	-	-	-	-	-
		<u>104,763</u>	<u>118,410</u>	<u>119,966</u>	<u>77,666</u>	<u>123,581</u>	<u>112,092</u>

**TOWNSHIP OF WAINFLEET  
ROADS: ROAD SURFACE MAINTENANCE**

**DEPARTMENT: ROADS**

**ACTIVITY: ROAD SURFACE MAINTENANCE**

	<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
REVENUE						
EXPENSES						
SALARIES, WAGES & BENEFITS	63,096	59,233	76,434	43,170	75,030	52,680
MATERIAL PURCHASES	116,309	74,478	95,900	129,891	115,900	130,900
CONTRACTED SERVICES	57,762	70,915	40,500	13,206	40,500	41,500
EQUIPMENT USAGE	81,349	78,620	75,000	53,427	72,000	72,000
	<u>318,515</u>	<u>283,246</u>	<u>287,834</u>	<u>239,693</u>	<u>303,430</u>	<u>297,080</u>
NET OPERATING (REVENUE) EXPENSES	<u>318,515</u>	<u>283,246</u>	<u>287,834</u>	<u>239,693</u>	<u>303,430</u>	<u>297,080</u>
OTHER	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>318,515</u>	<u>283,246</u>	<u>287,834</u>	<u>239,693</u>	<u>303,430</u>	<u>297,080</u>

**TOWNSHIP OF WAINFLEET  
ROADS: ROAD MAINTENANCE**

**DEPARTMENT: ROADS**

**ACTIVITY: ROAD MAINTENANCE**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
REVENUE							
	SALE OF GOODS OR SERVICES	(3,060)	(3,500)	-	(2,380)	-	-
		<u>(3,060)</u>	<u>(3,500)</u>	<u>-</u>	<u>(2,380)</u>	<u>-</u>	<u>-</u>
EXPENSES							
	SALARIES, WAGES & BENEFITS	49,680	60,821	65,467	59,520	64,253	72,640
	MATERIAL PURCHASES	19,682	20,103	15,000	12,778	20,000	15,000
	CONTRACTED SERVICES	69,520	31,543	42,900	47,831	43,900	43,900
	EQUIPMENT USAGE	25,970	18,026	18,000	20,119	20,000	20,000
		<u>164,852</u>	<u>130,493</u>	<u>141,367</u>	<u>140,248</u>	<u>148,153</u>	<u>151,540</u>
NET OPERATING (REVENUE) EXPENSES		<u>161,792</u>	<u>126,993</u>	<u>141,367</u>	<u>137,868</u>	<u>148,153</u>	<u>151,540</u>
OTHER		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<u>161,792</u>	<u>126,993</u>	<u>141,367</u>	<u>137,868</u>	<u>148,153</u>	<u>151,540</u>

**TOWNSHIP OF WAINFLEET  
ROADS: ROADSIDE MAINTENANCE**

**DEPARTMENT: ROADS**

**ACTIVITY: ROADSIDE MAINTENANCE**

		2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
REVENUE							
EXPENSES							
	SALARIES, WAGES & BENEFITS	86,033	81,198	102,744	98,638	100,815	120,376
	MATERIAL PURCHASES	-	-	-	-	10,000	10,000
	CONTRACTED SERVICES	179,128	286,579	250,500	229,433	279,000	244,000
	EQUIPMENT USAGE	79,890	83,188	83,200	100,010	83,200	83,200
		<u>345,050</u>	<u>450,964</u>	<u>436,444</u>	<u>428,081</u>	<u>473,015</u>	<u>457,576</u>
NET OPERATING (REVENUE) EXPENSES		<u>345,050</u>	<u>450,964</u>	<u>436,444</u>	<u>428,081</u>	<u>473,015</u>	<u>457,576</u>
OTHER		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<u>345,050</u>	<u>450,964</u>	<u>436,444</u>	<u>428,081</u>	<u>473,015</u>	<u>457,576</u>

**TOWNSHIP OF WAINFLEET  
ROADS: WINTER CONTROL**

**DEPARTMENT: ROADS**

**ACTIVITY: WINTER CONTROL**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
REVENUE							
EXPENSES							
	SALARIES, WAGES & BENEFITS	96,349	86,672	103,543	112,547	101,700	137,277
	MATERIAL PURCHASES	71,925	28,530	50,000	108,252	50,000	60,000
	CONTRACTED SERVICES	-	10,382	-	-	-	-
	EQUIPMENT USAGE	73,828	54,435	110,000	86,779	110,000	110,000
		<u>242,101</u>	<u>180,019</u>	<u>263,543</u>	<u>307,578</u>	<u>261,700</u>	<u>307,277</u>
NET OPERATING (REVENUE) EXPENSES		<u>242,101</u>	<u>180,019</u>	<u>263,543</u>	<u>307,578</u>	<u>261,700</u>	<u>307,277</u>
OTHER		-	-	-	-	-	-
		<u>242,101</u>	<u>180,019</u>	<u>263,543</u>	<u>307,578</u>	<u>261,700</u>	<u>307,277</u>

**TOWNSHIP OF WAINFLEET  
ROADS: STREET LIGHTING & SIGNS**

**DEPARTMENT: ROADS**

**ACTIVITY: STREET LIGHTING & SIGNS**

		2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
REVENUE							
	SALE OF GOODS OR SERVICES	(2,500)	(1,875)	(1,500)	(2,988)	(1,500)	(1,500)
		<u>(2,500)</u>	<u>(1,875)</u>	<u>(1,500)</u>	<u>(2,988)</u>	<u>(1,500)</u>	<u>(1,500)</u>
EXPENSES							
	SALARIES, WAGES & BENEFITS	22,972	13,887	26,865	16,558	26,367	20,207
	ADMINISTRATIVE EXPENSES	-	-	-	-	-	-
	DEBT	-	1,438	18,881	1,089	18,881	18,881
	UTILITIES - HYDRO	28,782	10,893	25,000	9,013	25,000	10,000
	MATERIAL PURCHASES	23,117	25,732	18,200	16,329	18,200	19,500
	CONTRACTED SERVICES	7,452	7,074	7,500	5,580	7,500	7,000
	EQUIPMENT USAGE	2,456	662	1,800	1,933	1,800	1,800
		<u>84,779</u>	<u>59,686</u>	<u>98,246</u>	<u>50,501</u>	<u>97,748</u>	<u>77,388</u>
NET OPERATING (REVENUE) EXPENSES		<u>82,279</u>	<u>57,811</u>	<u>96,746</u>	<u>47,514</u>	<u>96,248</u>	<u>75,888</u>
OTHER		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<u>82,279</u>	<u>57,811</u>	<u>96,746</u>	<u>47,514</u>	<u>96,248</u>	<u>75,888</u>

**TOWNSHIP OF WAINFLEET  
ROADS: ADMINISTRATION & EQUIPMENT**

**DEPARTMENT: ROADS**

**ACTIVITY: ADMINISTRATION & EQUIPMENT**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
<b>REVENUE</b>							
	GRANTS	(193,243)	(196,664)	(547,930)	(202,445)	-	-
	PERMITS/ LICENSES	(50)	(6,130)	(38,000)	-	(38,000)	(33,851)
	COST RECOVERIES	(2,403)	-	-	-	-	-
	OTHER	(34,618)	(1,233,207)	(45,000)	(111,235)	(45,000)	(45,000)
	SALE OF GOODS OR SERVICES	(376,341)	(344,705)	(342,500)	(309,126)	(342,500)	(342,500)
		<u>(606,654)</u>	<u>(1,780,706)</u>	<u>(973,430)</u>	<u>(622,806)</u>	<u>(425,500)</u>	<u>(421,351)</u>
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	440,878	424,806	529,397	436,001	519,620	570,785
	ADMINISTRATIVE EXPENSES	34,415	14,387	19,081	9,276	19,647	18,874
	COMMUNICATIONS	11,192	8,282	9,100	8,205	9,100	9,100
	PROFESSIONAL DEVELOPMENT	10,681	7,356	12,000	6,646	12,000	11,000
	FUEL / TRANSPORTATION COSTS	74,989	80,550	86,450	81,847	86,450	84,300
	MARKETING & PROMOTION	901	1,888	1,500	1,710	2,000	2,000
	EQUIPMENT REPAIRS & MAINTENANCE	129,372	199,039	203,750	117,142	134,750	143,750
	PROFESSIONAL FEES	18,490	11,490	22,000	18,855	22,000	25,000
	OPERATING EXPENSES	14,200	9,408	14,500	15,028	14,500	14,500
		<u>735,118</u>	<u>757,206</u>	<u>897,778</u>	<u>694,708</u>	<u>820,067</u>	<u>879,309</u>
<b>NET OPERATING (REVENUE) EXPENSES</b>		<u>128,464</u>	<u>(1,023,500)</u>	<u>(75,652)</u>	<u>71,903</u>	<u>394,567</u>	<u>457,958</u>
<b>OTHER</b>							
	USE OF RESERVE FUNDS	-	-	(319,410)	-	-	(10,000)
	TRANSFER TO RESERVES & RESERVE FUNDS	-	74,999	74,999	74,999	74,999	74,999
		<u>-</u>	<u>74,999</u>	<u>(244,411)</u>	<u>74,999</u>	<u>74,999</u>	<u>64,999</u>
		<u>128,464</u>	<u>(948,501)</u>	<u>(320,063)</u>	<u>146,902</u>	<u>469,566</u>	<u>522,957</u>
	TRANSFER TO CAPITAL FUND	<u>1,165,000</u>	<u>-</u>	<u>1,127,200</u>	<u>1,980,200</u>	<u>215,500</u>	<u>344,096</u>

**TOWNSHIP OF WAINFLEET  
ROADS**

**TOTAL ROADS**

REVENUE	(612,214)	(1,788,226)	(974,930)	(628,173)	(427,000)	(422,851)
EXPENSES	1,995,179	1,982,169	2,245,178	1,938,476	2,227,694	2,282,262
NET OPERATING (REVENUE) EXPENSES	<u>1,382,964</u>	<u>193,943</u>	<u>1,270,248</u>	<u>1,310,303</u>	<u>1,800,694</u>	<u>1,859,411</u>
OTHER	-	74,999	(244,411)	74,999	74,999	64,999
	<u>1,382,964</u>	<u>268,942</u>	<u>1,025,837</u>	<u>1,385,302</u>	<u>1,875,693</u>	<u>1,924,410</u>



Department Name	<b>Roads</b>		
2018 Approved Budget Net Expense			<b>1,875,693</b>
<b>Unavoidable Budget Increases / (Decreases)</b>			<b>46,613</b>
Mandatory increases due to new or changes in legislation			-
Increases in employee compensation (existing staff)			46,088
Annualization of new staff approved in the 2018 budget			-
Annualization of services approved in the 2018 budget			-
Debt repayment costs			-
Inflationary Adjustments			11,376
	Insurance premiums	(774)	
	Salting/Sanding materials	10,000	
	Cost of road signs	1,300	
	Fuel costs	850	
Increase / (Decreases) for Utilities			(15,000)
	Hydro - Street Lighting	(15,000)	
Revenue (Increases) / Decreases			4,149
	Right of Use Grant	4,149	
Previously Approved Council Initiatives			-
<b>Recommended Budget Reductions</b>			<b>(51,500)</b>
Service Delivery Efficiencies			(51,500)
	Material purchases - guiderails	(5,000)	
	Material purchases - culverts	(5,000)	
	Material purchases - brush trimming	(5,000)	
	Material purchases - patching	(5,000)	
	Material purchases - gravel	(25,000)	
	Material purchases - railway crossing	(500)	
	Staff training	(1,000)	
	Fuel usage - Truck 1	(3,000)	
	Reduction in professional fees	(2,000)	
New fees/Revenues			-
Fee Rate Increases			-
<b>New Discretionary Requests</b>			<b>53,604</b>
One Time Requests			-
	Repairs - Truck 28	10,000	
	Use of reserves - for Truck 28 repairs	(10,000)	
Discretionary Base Budget Requests			53,604
	New Employee - Machine operator	38,604	
	Tree removal reduction in service	(30,000)	
	Maintenance costs - Trucks	4,000	
	Line painting - Feeder Road	6,000	
	Material purchases - dust control	35,000	
<b>2019 Draft Budget</b>			<b>1,924,410</b>

**TOWNSHIP OF WAINFLEET  
ROADS: BRIDGES & CULVERTS**

**DEPARTMENT: ROADS**

**ACTIVITY: BRIDGES & CULVERTS**

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
<b>REVENUE</b>						
SALE OF GOODS OR SERVICES	-	(2,146)	-	-	-	-
1-1-311315-0671 Culvert Repair - Culvert Sa	-	-	-	-	-	-
1-1-311316-0671 Culvert Installations - Culvert Sales	-	(2,146)	-	-	-	-
	-	(2,146)	-	-	-	-
<b>EXPENSES</b>						
SALARIES, WAGES & BENEFITS	18,955	36,617	32,166	24,658	31,581	30,092
1-2-311311-1020 Wages-Bridges/Guardrails	925	-	-	611	-	744
1-2-311311-1050 Bridges- Benefits/Guardrails	165	-	-	114	-	140
1-2-311315-1020 Employee Wages Culvert Repair	13,751	27,916	25,073	18,386	24,696	22,406
1-2-311315-1050 Employee Benefits Culvert Repair	4,114	8,617	7,093	5,546	6,885	6,802
1-2-311316-1020 Employee Wages Culvert Install	-	76	-	-	-	-
1-2-311316-1050 Employee Benefits Culvert Install	-	9	-	-	-	-
ADMINISTRATIVE EXPENSES	-	-	-	-	-	-
1-2-311311-4900 Amortization Bridges/Guardrails	-	-	-	-	-	-
PROFESSIONAL FEES	9,615	14,249	8,000	8,136	8,000	8,000
1-2-311311-3360 Professional Fees Bridges/Guardrails	9,615	14,249	8,000	8,136	8,000	8,000
CONTRACTED SERVICES	13,962	15,332	3,800	7,719	8,000	8,000
1-2-311315-3786 Contract Equipment/Materials Culvert Re	13,962	15,332	3,800	7,719	8,000	8,000
MATERIAL PURCHASES	47,326	28,947	60,000	23,640	60,000	50,000
1-2-311311-3785 Material Purchases Bridges/Guardrails	7,606	661	25,000	2,722	25,000	20,000
1-2-311315-3785 Material Purchases Culvert Repair	35,711	28,286	35,000	20,918	35,000	30,000
1-2-311316-3785 Material Purchases Culvert Install	4,009	-	-	-	-	-
EQUIPMENT USAGE	14,905	25,410	16,000	13,514	16,000	16,000
1-2-311311-7020 Bridges/Guardrails-Dist Equip Rental	-	-	-	294	-	-
1-2-311315-7020 Distributed Equipment Rental Culvert Re	14,905	25,410	16,000	13,220	16,000	16,000
1-2-311316-7020 Distributed Equip. Rental Culvert Inst	-	-	-	-	-	-
	104,763	120,555	119,966	77,666	123,581	112,092
<b>NET OPERATING (REVENUE) EXPENSES</b>	104,763	118,410	119,966	77,666	123,581	112,092
<b>OTHER</b>	-	-	-	-	-	-
	104,763	118,410	119,966	77,666	123,581	112,092

**TOWNSHIP OF WAINFLEET  
ROADS: ROAD SURFACE MAINTENANCE**

DEPARTMENT: ROADS

ACTIVITY: ROAD SURFACE MAINTENANCE

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
REVENUE						
EXPENSES						
SALARIES, WAGES & BENEFITS	63,096	59,233	76,434	43,170	75,030	52,680
1-2-311334-1020 Employee Wages Resurfacing	306	316	-	355	-	433
1-2-311334-1050 Employee Benefits Resurfacing	66	71	-	73	-	90
1-2-311342-1020 Employee Wages Grading	15,354	13,776	17,909	9,433	17,640	11,495
1-2-311342-1050 Employee Benefits Grading	5,233	4,642	5,320	2,878	5,164	3,529
1-2-311343-1020 Employee Wages Dust Control	4,592	5,920	4,776	4,862	4,704	5,925
1-2-311343-1050 Employee Benefits Dust Control	1,714	1,776	1,445	1,024	1,403	1,256
1-2-311345-1020 Employee Wages Gravel	27,466	24,515	35,819	19,116	35,281	23,295
1-2-311345-1050 Employee Benefits Gravel	8,365	8,216	11,165	5,429	10,838	6,657
MATERIAL PURCHASES	116,309	74,478	95,900	129,891	115,900	130,900
1-2-311343-3785 Material Purchases Dust Control	18,135	-	35,900	70,461	35,900	70,900
1-2-311345-3785 Material Purchases Gravel	98,174	74,478	60,000	59,430	80,000	60,000
CONTRACTED SERVICES	57,762	70,915	40,500	13,206	40,500	41,500
1-2-311334-3786 Contract Equipment/Materials Resurfacin	-	-	-	-	-	6,000
1-2-311343-3786 Contract Equipment/Material Dust Contro	25,662	50,075	10,000	-	10,000	10,000
1-2-311345-3786 Contract Equipment/Materials Gravel	32,100	20,839	30,500	13,206	30,500	25,500
EQUIPMENT USAGE	81,349	78,620	75,000	53,427	72,000	72,000
1-2-311334-7020 Distributed Equipment Rental Resurfacin	200	147	-	-	-	-
1-2-311342-7020 Distributed Equipment Rental Grading	31,590	29,028	30,000	18,720	27,000	27,000
1-2-311343-7020 Distributed Equipment Rental Dust Contr	7,398	7,646	9,000	4,740	9,000	9,000
1-2-311345-7020 Distributed Equipment Rental Gravel	42,161	41,800	36,000	29,967	36,000	36,000
	<u>318,515</u>	<u>283,246</u>	<u>287,834</u>	<u>239,693</u>	<u>303,430</u>	<u>297,080</u>
NET OPERATING (REVENUE) EXPENSES	<u>318,515</u>	<u>283,246</u>	<u>287,834</u>	<u>239,693</u>	<u>303,430</u>	<u>297,080</u>
OTHER	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>318,515</u>	<u>283,246</u>	<u>287,834</u>	<u>239,693</u>	<u>303,430</u>	<u>297,080</u>

**TOWNSHIP OF WAINFLEET  
ROADS: ROAD MAINTENANCE**

DEPARTMENT: ROADS

ACTIVITY: ROAD MAINTENANCE

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
<b>REVENUE</b>						
SALE OF GOODS OR SERVICES	(3,060)	(3,500)	-	(2,380)	-	-
1-1-311000-0666 Inspections - Roads	(3,060)	(3,500)	-	(2,380)	-	-
	<u>(3,060)</u>	<u>(3,500)</u>	<u>-</u>	<u>(2,380)</u>	<u>-</u>	<u>-</u>
<b>EXPENSES</b>						
SALARIES, WAGES & BENEFITS	49,680	60,821	65,467	59,520	64,253	72,640
1-2-311331-1020 Employee Wages Patching	19,063	21,731	20,297	22,529	19,992	27,455
1-2-311331-1050 Employee Benefits Patching	5,319	7,278	6,699	7,109	6,503	8,718
1-2-311332-1020 Employee Wages Sweeping	10,938	13,370	14,328	12,466	14,113	15,192
1-2-311332-1050 Employee Benefits Sweeping	3,686	3,580	4,597	3,910	4,462	4,795
1-2-311371-1020 Employee Wages Inspections	8,057	12,047	14,686	10,641	14,465	12,967
1-2-311371-1050 Employee Benefits Inspections	2,618	2,815	4,860	2,865	4,718	3,513
MATERIAL PURCHASES	19,682	20,103	15,000	12,778	20,000	15,000
1-2-311331-3785 Material Purchases Patching	19,682	20,103	15,000	12,778	20,000	15,000
CONTRACTED SERVICES	69,520	31,543	42,900	47,831	43,900	43,900
1-2-311331-3786 Contract Equipment/Materials Patching	69,520	26,902	40,000	44,720	40,000	40,000
1-2-311332-3786 Contract Equipment/Materials Sweeping	-	4,640	2,900	3,111	3,900	3,900
EQUIPMENT USAGE	25,970	18,026	18,000	20,119	20,000	20,000
1-2-311331-7020 Distributed Equipment Rental Patching	17,681	11,893	5,000	13,645	10,000	10,000
1-2-311332-7020 Distributed Equipment Rental Sweeping	8,225	5,749	8,000	6,346	5,000	5,000
1-2-311371-7020 Distributed Equipment Rental Inspection	64	384	5,000	128	5,000	5,000
	<u>164,852</u>	<u>130,493</u>	<u>141,367</u>	<u>140,248</u>	<u>148,153</u>	<u>151,540</u>
NET OPERATING (REVENUE) EXPENSES	<u>161,792</u>	<u>126,993</u>	<u>141,367</u>	<u>137,868</u>	<u>148,153</u>	<u>151,540</u>
OTHER	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>161,792</u>	<u>126,993</u>	<u>141,367</u>	<u>137,868</u>	<u>148,153</u>	<u>151,540</u>

**TOWNSHIP OF WAINFLEET  
ROADS: ROADSIDE MAINTENANCE**

DEPARTMENT: ROADS

ACTIVITY: ROADSIDE MAINTENANCE

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
REVENUE						
EXPENSES						
SALARIES, WAGES & BENEFITS	86,033	81,198	102,744	98,638	100,815	120,376
1-2-311321-1020 Employee Wages Mowing	33,631	28,266	34,625	35,621	34,105	43,409
1-2-311321-1050 Employee Benefits Mowing	10,906	7,965	12,479	10,946	12,113	13,424
1-2-311322-1020 Employee Wages Brush	11,730	14,752	17,312	15,750	17,052	19,193
1-2-311322-1050 Employee Benefits Brush	3,819	3,817	6,568	4,704	6,375	5,769
2-2-311322-1020 Ash Tree - Wages	2,738	937	-	299	-	364
2-2-311322-1050 Ash Tree - Benefits	678	275	-	63	-	77
1-2-311323-1020 Employee Wages Ditching	17,679	18,275	23,879	24,680	23,520	30,076
1-2-311323-1050 Employee Benefits Ditching	4,852	6,911	7,881	6,576	7,650	8,064
MATERIAL PURCHASES	-	-	-	-	10,000	10,000
1-2-311323-3785 Material Purchases Ditching	-	-	-	-	10,000	10,000
CONTRACTED SERVICES	179,128	286,579	250,500	229,433	279,000	244,000
1-2-311321-3786 Contract Equipment/Materials Mowing	-	305	-	-	500	500
1-2-311322-3786 Contract Equipment/Materials Brush	22,078	39,788	15,500	3,933	18,500	13,500
2-2-311322-3786 Ash Tree - Contract Equipment/Materials	124,052	232,780	200,000	213,636	230,000	200,000
1-2-311323-3786 Contract Equipment/Materials Ditching	32,998	13,705	35,000	11,863	30,000	30,000
EQUIPMENT USAGE	79,890	83,188	83,200	100,010	83,200	83,200
1-2-311321-7020 Distributed Equipment Rental Mowing	58,625	52,054	53,200	59,980	53,200	53,200
1-2-311322-7020 Distributed Equipment Rental Brush	5,111	9,163	10,000	12,559	10,000	10,000
2-2-311322-7020 Ash Tree - Distributed Equipment Rental	3,055	-	-	-	-	-
1-2-311323-7020 Distributed Equipment Rental Ditching	13,099	21,971	20,000	27,472	20,000	20,000
	<u>345,050</u>	<u>450,964</u>	<u>436,444</u>	<u>428,081</u>	<u>473,015</u>	<u>457,576</u>
NET OPERATING (REVENUE) EXPENSES	<u>345,050</u>	<u>450,964</u>	<u>436,444</u>	<u>428,081</u>	<u>473,015</u>	<u>457,576</u>
OTHER	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>345,050</u>	<u>450,964</u>	<u>436,444</u>	<u>428,081</u>	<u>473,015</u>	<u>457,576</u>

**TOWNSHIP OF WAINFLEET  
ROADS: WINTER CONTROL**

DEPARTMENT: ROADS

ACTIVITY: WINTER CONTROL

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
REVENUE						
EXPENSES						
SALARIES, WAGES & BENEFITS	96,349	86,672	103,543	112,547	101,700	137,277
1-2-311351-1020 Employee Wages Plowing	59,404	56,506	53,728	75,569	52,920	92,089
1-2-311351-1050 Employee Benefits Plowing	10,138	8,532	11,822	12,184	11,475	14,942
1-2-311352-1020 Employee Wages Sanding	21,882	18,677	29,849	20,862	29,400	25,423
1-2-311352-1050 Employee Benefits Sanding	4,924	2,956	8,144	3,932	7,905	4,823
MATERIAL PURCHASES	71,925	28,530	50,000	108,252	50,000	60,000
1-2-311351-3785 Material Purchases Plowing	9,176	-	-	23,904	-	-
1-2-311352-3785 Material Purchases Sanding	62,749	28,530	50,000	84,348	50,000	60,000
CONTRACTED SERVICES	-	10,382	-	-	-	-
1-2-311351-3786 Contract Equipment/Materials Plowing	-	-	-	-	-	-
1-2-311352-3786 Contract Equipment/Materials Sanding	-	10,382	-	-	-	-
EQUIPMENT USAGE	73,828	54,435	110,000	86,779	110,000	110,000
1-2-311351-7020 Distributed Equipment Rental Plowing	40,718	27,709	70,000	56,626	70,000	70,000
1-2-311352-7020 Distributed Equipment Rental Sanding	33,110	26,726	40,000	30,153	40,000	40,000
	<u>242,101</u>	<u>180,019</u>	<u>263,543</u>	<u>307,578</u>	<u>261,700</u>	<u>307,277</u>
NET OPERATING (REVENUE) EXPENSES	<u>242,101</u>	<u>180,019</u>	<u>263,543</u>	<u>307,578</u>	<u>261,700</u>	<u>307,277</u>
OTHER	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>242,101</u>	<u>180,019</u>	<u>263,543</u>	<u>307,578</u>	<u>261,700</u>	<u>307,277</u>

**TOWNSHIP OF WAINFLEET**  
**ROADS: STREET LIGHTING & SIGNS**

DEPARTMENT: ROADS

ACTIVITY: STREET LIGHTING & SIGNS

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
<b>REVENUE</b>						
SALE OF GOODS OR SERVICES	(2,500)	(1,875)	(1,500)	(2,988)	(1,500)	(1,500)
1-1-241198-0791 911 Sign Sales	(2,500)	(1,875)	(1,500)	(2,988)	(1,500)	(1,500)
	<u>(2,500)</u>	<u>(1,875)</u>	<u>(1,500)</u>	<u>(2,988)</u>	<u>(1,500)</u>	<u>(1,500)</u>
<b>EXPENSES</b>						
SALARIES, WAGES & BENEFITS	22,972	13,887	26,865	16,558	26,367	20,207
1-2-311361-1020 Employee Wages Signs	17,864	10,977	20,297	12,881	19,992	15,697
1-2-311361-1050 Employee Benefits Signs	4,941	2,910	6,568	3,677	6,375	4,510
1-2-311391-1020 Streetlights- Wages	149	-	-	-	-	-
1-2-311391-1050 Streetlights Benefits	18	-	-	-	-	-
ADMINISTRATIVE EXPENSES	-	-	-	-	-	-
1-2-311361-4900 Amortization Signs	-	-	-	-	-	-
1-2-311391-4900 Amortization Street Lighting	-	-	-	-	-	-
DEBT	-	1,438	18,881	1,089	18,881	18,881
1-2-311391-2030 Principal - Street Lighting	-	-	17,443	-	17,792	17,792
1-2-311391-2031 Interest - Street Lighting	-	1,438	1,438	1,089	1,089	1,089
UTILITIES - HYDRO	28,782	10,893	25,000	9,013	25,000	10,000
1-2-311391-3210 Hydro - Street Lighting	28,782	10,893	25,000	9,013	25,000	10,000
MATERIAL PURCHASES	23,117	25,732	18,200	16,329	18,200	19,500
1-2-311361-3785 Material Purchases Signs	15,895	9,948	11,200	13,461	11,200	12,500
1-2-311391-3765 Maint/General supplies Street Lighting	7,222	15,784	7,000	2,868	7,000	7,000
CONTRACTED SERVICES	7,452	7,074	7,500	5,580	7,500	7,000
1-2-311362-3786 Contract Equipment/Materials Crossings	7,452	7,074	7,500	5,580	7,500	7,000
EQUIPMENT USAGE	2,456	662	1,800	1,933	1,800	1,800
1-2-311361-7020 Distributed Equipment Rental Signs	2,456	662	1,800	1,933	1,800	1,800
	<u>84,779</u>	<u>59,686</u>	<u>98,246</u>	<u>50,501</u>	<u>97,748</u>	<u>77,388</u>
NET OPERATING (REVENUE) EXPENSES	<u>82,279</u>	<u>57,811</u>	<u>96,746</u>	<u>47,514</u>	<u>96,248</u>	<u>75,888</u>
OTHER	-	-	-	-	-	-
	<u>82,279</u>	<u>57,811</u>	<u>96,746</u>	<u>47,514</u>	<u>96,248</u>	<u>75,888</u>

**TOWNSHIP OF WAINFLEET**  
**ROADS: ADMINISTRATION & EQUIPMENT**

DEPARTMENT: ROADS

ACTIVITY: ADMINISTRATION & EQUIPMENT

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
REVENUE						
GRANTS	(193,243)	(196,664)	(547,930)	(202,445)	-	-
1-1-311000-0624 Provincial Grants - Roads	-	-	(354,690)	-	-	-
1-1-311000-0651 Federal Grants - Roads	(193,243)	(196,664)	(193,240)	(202,445)	-	-
PERMITS/ LICENSES	(50)	(6,130)	(38,000)	-	(38,000)	(33,851)
1-1-311000-0710 Road Permits-Roads	(50)	-	-	-	-	-
1-1-311000-0792 Right of Use Grant - Roads	-	(6,130)	(38,000)	-	(38,000)	(33,851)
COST RECOVERIES	(2,403)	-	-	-	-	-
1-1-311000-0796 Cost Recoveries Roads	(2,403)	-	-	-	-	-
OTHER	(34,618)	(1,233,207)	(45,000)	(111,235)	(45,000)	(45,000)
1-1-311000-0797 Proceeds From Sale of Assets-Roads	(32,194)	(3,889)	-	(30,414)	-	-
1-1-311000-0799 Miscellaneous Revenue - Roads	(2,424)	(2,423)	(3,000)	(3,625)	(3,000)	(3,000)
1-1-311000-0897 Gain/Loss from Sale of Assets-Roads	-	-	-	(555)	-	-
1-1-311000-0795 Community Impact Fund - Roads	-	(6,904)	(42,000)	(75,851)	(42,000)	(42,000)
2-1-311000-0799 Roads- Misc Revenue	-	(1,219,991)	-	(790)	-	-
SALE OF GOODS OR SERVICES	(376,341)	(344,705)	(342,500)	(309,126)	(342,500)	(342,500)
1-1-311501-0999 Distributed Equipment Rental - Truck 1	(48,108)	(50,673)	(50,000)	(19,380)	(50,000)	(50,000)
1-1-311502-0999 Distributed Equipment Rental - Truck 2	(13,807)	(16,457)	(25,000)	(19,372)	(25,000)	(25,000)
1-1-311503-0999 Distributed Equipment Rental - Truck 3	(14,216)	(7,032)	(9,000)	(9,096)	(9,000)	(9,000)
1-1-311507-0999 Distributed Equipment Rental - Truck 7	(23,826)	(18,753)	(10,000)	(32,633)	(10,000)	(10,000)
1-1-311510-0999 Distributed Equipment Rental - Truck 10	(54,179)	(54,464)	(55,000)	(35,255)	(55,000)	(55,000)
1-1-311528-0999 Distributed Equipment Rental - Truck 28	(46,200)	(56,610)	(45,000)	(50,670)	(45,000)	(45,000)
1-1-311598-0999 Distributed Equipment Rental - Truck 98	(8,976)	(1,991)	-	(220)	-	-
1-1-311601-0999 Distributed Equipment Rental - Chipper	(726)	(264)	(2,000)	(858)	(2,000)	(2,000)
1-1-311609-0999 Distributed Equipment Rental - Tractor	(42,532)	(30,674)	(30,000)	(27,930)	(30,000)	(30,000)
1-1-311610-0999 Distributed Equipment Rental-Tractor 9A	(14,749)	(21,756)	(25,000)	(25,872)	(25,000)	(25,000)
1-1-311820-0999 Distributed Equipment Rental - Bobcat	(2,754)	(408)	(4,500)	(119)	(4,500)	(4,500)
1-1-311821-0999 Distributed Equipment Rental Loader 21	(36,162)	(22,810)	(20,000)	(24,819)	(20,000)	(20,000)
1-1-311697-0999 Distributed Equipment Rental - Patcher	-	(799)	-	(2,891)	-	-
1-1-311705-0999 Distributed Equipment Rental - Grader 5	(8,970)	(5,490)	(12,000)	(7,710)	(12,000)	(12,000)
1-1-311712-0999 Distributed Equipment Rental - Grader 12	(34,260)	(28,350)	(40,000)	(29,910)	(40,000)	(40,000)
1-1-311804-0999 Distributed Equipment Rental - Loader 4	(26,877)	(28,175)	(15,000)	(22,393)	(15,000)	(15,000)
	(606,654)	(1,780,706)	(973,430)	(622,806)	(425,500)	(421,351)



**TOWNSHIP OF WAINFLEET**  
**ROADS: ADMINISTRATION & EQUIPMENT**

**DEPARTMENT: ROADS**

**ACTIVITY: ADMINISTRATION & EQUIPMENT (continued)**

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
EXPENSES						
SALARIES, WAGES & BENEFITS	440,878	424,806	529,397	436,001	519,620	570,785
1-2-311381-1020 Employee Wages - Roads Overhead	269,812	285,674	345,821	295,826	340,623	389,507
1-2-311381-1050 Employee Benefits - Roads Overhead	124,163	97,132	110,206	102,453	106,976	135,245
1-2-311501-1020 Employee Wages Truck 1	3,758	2,110	4,179	3,741	4,116	4,559
1-2-311501-1050 Employee Benefits Truck 1	1,130	714	1,445	1,115	1,403	1,367
1-2-311502-1020 Employee Wages Truck 2	2,021	2,097	4,776	1,402	4,704	1,709
1-2-311502-1050 Employee Benefits Truck 2	474	505	1,314	460	1,275	564
1-2-311503-1020 Employee Wages Truck 3	791	1,296	3,582	1,887	3,528	2,300
1-2-311503-1050 Employee Benefits Truck 3	217	326	1,117	543	1,084	665
1-2-311506-1020 Employee Wages Truck 6	527	1,062	1,433	366	1,411	446
1-2-311506-1050 Employee Benefits Truck 6	223	343	394	104	382	128
1-2-311507-1020 Employee Wages Truck 7	2,706	1,956	1,194	2,165	1,176	2,638
1-2-311507-1050 Employee Benefits Truck 7	607	622	328	608	318	745
1-2-311508-1020 Employee Wages Truck 8	1,359	710	1,791	441	1,764	537
1-2-311508-1050 Employee Benefits Truck 8	316	182	532	103	516	126
1-2-311510-1020 Employee Wages Truck 10	3,248	3,754	4,179	1,922	4,116	2,342
1-2-311510-1050 Employee Benefits Truck 10	1,160	961	1,708	538	1,658	660
1-2-311511-1020 Employee Wages Truck 11	912	871	1,791	1,426	1,764	1,737
1-2-311511-1050 Employee Benefits Truck 11	325	249	532	412	516	505
1-2-311528-1020 Employee Wages - Truck 28	2,030	1,547	3,582	1,422	3,528	1,732
1-2-311528-1050 Employee Benefits - Truck 28	876	371	985	407	956	500
1-2-311601-1020 Employee Wages Vermeer Chipper	29	-	597	238	588	290
1-2-311601-1050 Employee Benefits Vermeer Chipper	14	-	164	101	159	124
1-2-311598-1020 Employee Wages Truck 98	1,333	885	2,388	1,763	2,352	2,149
1-2-311598-1050 Employee Benefits Truck 98	338	279	657	581	638	713
1-2-311609-1020 Employee Wages Tractor 9	4,693	4,581	5,373	2,257	5,292	2,751
1-2-311609-1050 Employee Benefits Tractor 9	1,726	1,466	1,773	720	1,721	882
1-2-311610-1020 Employee Wages Tractor 9A	3,626	2,351	4,776	1,700	4,704	2,071
1-2-311610-1050 Employee Benefits Tractor 9A	1,340	820	1,314	653	1,275	801
1-2-311697-1020 Employee Wages Spray Patcher	-	1,005	-	511	-	622
1-2-311697-1050 Employee Benefits Spray Patcher	-	271	-	228	-	280
1-2-311705-1020 Employee Wages Grader 5	557	881	2,388	1,524	2,352	1,857
1-2-311705-1050 Employee Benefits Grader 5	230	198	657	378	638	463
1-2-311712-1020 Employee Wages Grader 12	2,266	1,360	3,582	1,603	3,528	1,953
1-2-311712-1050 Employee Benefits Grader 12	616	415	985	376	956	462
1-2-311804-1020 Employee Wages Loader 4	1,649	1,787	2,388	1,464	2,352	1,784
1-2-311804-1050 Employee Benefits Loader 4	483	555	657	369	638	453
1-2-311820-1020 Employee Wages Bobcat	710	971	2,388	306	2,352	373
1-2-311820-1050 Employee Benefits Bobcat	298	324	657	84	638	103
1-2-311821-1020 Employee Wages Loader 21	1,846	2,133	2,507	1,533	2,469	1,868
1-2-311821-1050 Employee Benefits Loader 21	525	555	690	388	670	476
1-2-311901-1020 Employee Wages Portable Equipment	1,435	1,031	3,582	1,480	3,528	1,804
1-2-311901-1050 Employee Benefits Portable Equipment	509	457	985	402	956	494

**TOWNSHIP OF WAINFLEET  
ROADS: ADMINISTRATION & EQUIPMENT**

**DEPARTMENT: ROADS**

**ACTIVITY: ADMINISTRATION & EQUIPMENT (continued)**

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
ADMINISTRATIVE EXPENSES	34,415	14,387	19,081	9,276	19,647	18,874
1-2-311381-3110 Stationery - Roads Overhead	4,657	4,603	5,000	3,610	5,000	5,000
1-2-311381-3125 Membership Fees - Roads Overhead	1,564	1,094	1,500	491	1,500	1,500
1-2-311381-3150 Miscellaneous Roads Overhead	5,498	1,930	5,500	5,175	5,500	5,500
1-2-311381-3745 Interest Roads Overhead	-	64	-	-	-	-
1-2-311381-4900 Amortization Roads Overhead	-	-	-	-	-	-
1-2-311501-3120 Insurance Truck 1	750	709	750	-	810	699
1-2-311501-4900 Amortization Truck 1	-	-	-	-	-	-
1-2-311502-2030 Principal Truck 2	15,119	-	-	-	-	-
1-2-311502-2031 Interest Truck 2	605	-	-	-	-	-
1-2-311502-3120 Insurance Truck 2	750	709	750	-	810	699
1-2-311503-3120 Insurance Truck 3	1,080	1,021	1,080	-	1,166	604
1-2-311502-4900 Amortization Truck 2	-	-	-	-	-	-
1-2-311503-4900 Amortization Truck 3	-	-	-	-	-	-
1-2-311506-3120 Insurance Truck 6	410	388	410	-	443	372
1-2-311506-4900 Amortization Truck 6	-	-	-	-	-	-
1-2-311507-3120 Insurance Truck 7	750	750	750	-	810	700
1-2-311507-4900 Amortization Truck 7	-	-	-	-	-	-
1-2-311508-3120 Insurance Truck 8	410	735	820	-	886	604
1-2-311508-4900 Amortization Truck 8	-	-	-	-	-	-
1-2-311510-3120 Insurance Truck 10	750	709	750	-	810	810
1-2-311510-4900 Amortization Truck 10	-	-	-	-	-	-
1-2-311511-3120 Insurance Truck 11	410	388	410	-	443	372
1-2-311511-4900 Amortization Truck 11	-	-	-	-	-	-
1-2-311528-3120 Insurance - Truck 28	-	-	-	-	-	699
1-2-311598-3120 Insurance Truck 98	410	388	410	-	443	372
1-2-311601-3120 Insurance Vermeer Chipper	38	27	29	-	31	29
1-2-311609-3120 Insurance Tractor 9	50	36	38	-	41	38
1-2-311609-4900 Amortization Tractor 9	-	-	-	-	-	-
1-2-311610-3120 Insurance Tractor 9A	162	116	123	-	133	122
1-2-311610-4900 Amortization Tractor 9A	-	-	-	-	-	-
1-2-311697-3120 Insurance Spray Patcher	66	48	50	-	54	50
1-2-311705-3120 Insurance Grader 5	251	180	191	-	206	189
1-2-311705-4900 Amortization Grader 5	-	-	-	-	-	-
1-2-311712-2031 Interest Grader 12	-	-	-	-	-	-
1-2-311712-3120 Insurance Grader 12	384	275	291	-	314	288
1-2-311712-4900 Amortization Grader 12	-	-	-	-	-	-
1-2-311821-3120 Insurance Loader 21	129	93	98	-	106	97
1-2-311821-4900 Amortization Loader 21	-	-	-	-	-	-
1-2-311804-3120 Insurance Loader 4	123	88	93	-	100	92
1-2-311820-3120 Insurance Bobcat	50	36	38	-	41	38
1-2-311804-4900 Amortization Loader 4	-	-	-	-	-	-
1-2-311820-4900 Amortization Bobcat	-	-	-	-	-	-
1-2-311901-4900 Amortization Roads Portable Equipment	-	-	-	-	-	-
COMMUNICATIONS	11,192	8,282	9,100	8,205	9,100	9,100
1-2-311381-3170 Communications Equipment Roads Overhead	9,350	7,026	7,500	6,774	7,500	7,500
1-2-311381-3230 Telephone Roads Overhead	1,841	1,256	1,600	1,431	1,600	1,600
PROFESSIONAL DEVELOPMENT	10,681	7,356	12,000	6,646	12,000	11,000
1-2-311381-3130 Food Allowances - Roads Overhead	485	1,274	1,000	737	1,000	1,000
1-2-311381-3135 Conferences/Staff Training Rds Overhead	10,196	6,082	11,000	5,909	11,000	10,000

**TOWNSHIP OF WAINFLEET**  
**ROADS: ADMINISTRATION & EQUIPMENT**

**DEPARTMENT: ROADS**

**ACTIVITY: ADMINISTRATION & EQUIPMENT (continued)**

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
FUEL / TRANSPORTATION COSTS	74,989	80,550	86,450	81,847	86,450	84,300
1-2-311381-3140 Mileage - Roads Overhead	1,803	1,030	1,500	444	1,500	1,500
1-2-311305-3509 Unleaded Fuel	240	423	-	(871)	-	-
1-2-311305-3511 Diesel Fuel	4,064	5,071	-	(1,735)	-	-
1-2-311305-3512 Coloured Diesel Fuel	(3,602)	(4,138)	-	(1,021)	-	-
1-2-311501-3509 Fuel Truck 1	7,962	9,233	10,000	4,128	10,000	7,000
1-2-311502-3509 Fuel Truck 2	2,257	2,455	5,000	4,240	5,000	5,000
1-2-311503-3509 Fuel Truck 3	3,912	2,790	4,500	4,042	4,500	4,500
1-2-311506-3509 Fuel Truck 6	5,214	4,749	5,000	3,609	5,000	5,000
1-2-311507-3509 Fuel Truck 7	4,088	2,837	2,000	6,431	2,000	4,000
1-2-311508-3509 Fuel Truck 8	2,424	4,898	3,000	3,650	3,000	3,000
1-2-311510-3509 Fuel Truck 10	8,715	10,061	10,000	8,524	10,000	10,000
1-2-311511-3509 Fuel Truck 11	3,924	3,392	4,500	4,716	4,500	4,500
1-2-311528-3509 Fuel - Truck 28	6,761	10,984	10,000	12,412	10,000	10,000
1-2-311598-3509 Fuel Truck 98	3,019	3,168	3,000	3,166	3,000	3,000
1-2-311601-3509 Fuel Vermeer Chipper	29	208	200	178	200	200
1-2-311609-3509 Fuel Tractor 9	5,519	4,934	5,000	5,854	5,000	5,000
1-2-311610-3509 Fuel Tractor 9A	2,122	3,825	3,500	4,722	3,500	3,500
1-2-311697-3509 Fuel Spray Patcher	-	206	-	148	-	-
1-2-311705-3509 Fuel Grader 5	1,688	1,412	2,000	2,492	2,000	2,000
1-2-311712-3509 Fuel Grader 12	7,742	6,909	10,000	9,447	10,000	9,000
1-2-311804-3509 Fuel Loader 4	2,870	3,025	3,000	3,631	3,000	3,000
1-2-311820-3509 Fuel Bobcat	993	651	500	825	500	600
1-2-311821-3509 Fuel Loader 21	3,211	2,412	3,000	2,815	3,000	3,000
1-2-311901-3509 Fuel Portable Equipment	35	18	750	-	750	500
MARKETING & PROMOTION	901	1,888	1,500	1,710	2,000	2,000
1-2-311381-3155 Advertising Roads Overhead	901	1,888	1,500	1,710	2,000	2,000
EQUIPMENT REPAIRS & MAINTENANCE	129,372	199,039	203,750	117,142	134,750	143,750
1-2-311381-3410 General Maintenance Roads Overhead	3,029	3,856	2,000	3,792	2,000	2,000
1-2-311381-3362 Roads Needs Study	-	73,587	75,000	-	5,000	-
1-2-311381-3765 Maint./General Supplies Roads Overhead	20,963	7,472	14,000	13,465	14,000	14,000
1-2-311501-3515 Equipment Parts/Repairs Truck 1	11,618	9,307	15,000	6,375	15,000	15,000
1-2-311502-3515 Equipment Parts/Repairs Truck 2	4,045	3,224	8,000	4,424	8,000	8,000
1-2-311503-3515 Equipment Parts/Repairs Truck 3	815	2,911	4,000	11,895	4,000	4,000
1-2-311506-3515 Equipment Parts/Repairs Truck 6	774	2,012	3,000	1,185	3,000	3,000
1-2-311507-3515 Equipment Parts/Repairs Truck 7	9,697	8,434	4,000	4,239	4,000	5,000
1-2-311508-3515 Equipment Parts/Repairs Truck 8	4,132	1,991	2,000	1,750	2,000	2,000
1-2-311510-3515 Equipment Parts/Repairs Truck 10	16,241	18,131	12,000	5,048	12,000	10,000
1-2-311511-3515 Equipment Parts/Repairs Truck 11	3,921	1,581	2,500	3,860	2,500	5,000
1-2-311528-3515 Equipment Parts/Repairs Truck 28	7,318	4,736	5,250	8,279	5,250	16,250
1-2-311598-3515 Equipment Parts/Repairs Truck 98	2,531	2,620	2,000	5,826	2,000	4,000
1-2-311601-3515 Equipment Parts/Repairs Vermeer Chipper	540	194	800	141	800	800
1-2-311610-3515 Equipment Parts/Repairs Tractor 9A	10,492	11,906	10,000	8,154	10,000	10,000
1-2-311609-3515 Equipment Parts/Repairs Tractor 9	12,362	16,228	13,000	2,393	13,000	13,000
1-2-311697-3515 Equipment Parts/Repairs Spray Patcher	222	932	-	617	1,000	1,000
1-2-311705-3515 Equipment Parts/Repairs Grader 5	2,099	1,125	5,000	2,965	5,000	5,000
1-2-311712-3515 Equipment Parts/Repairs Grader 12	5,054	19,005	13,000	20,514	13,000	13,000
1-2-311804-3515 Equipment Parts/Repairs Loader 4	2,722	1,946	3,000	4,391	3,000	3,000
1-2-311820-3515 Equipment Parts/Repairs Bobcat	2,118	1,866	2,700	1,303	2,700	2,700
1-2-311821-3515 Equipment Parts/Repairs Loader 21	6,611	4,512	5,000	4,546	5,000	5,000
1-2-311901-3515 Equipment Parts/Repairs Portable Equipm	2,068	1,463	2,500	1,982	2,500	2,000
PROFESSIONAL FEES	18,490	11,490	22,000	18,855	22,000	25,000
1-2-311381-3320 Legal Fees Roads Overhead	16,981	9,491	15,000	10,606	15,000	15,000
1-2-311381-3360 Professional Fees Roads	1,509	1,999	7,000	8,250	7,000	10,000
OPERATING EXPENSES	14,200	9,408	14,500	15,028	14,500	14,500
1-2-311381-3710 Tools Roads Overhead	3,441	5,481	6,000	4,939	6,000	6,000
1-2-311502-7020 Distributed Equipment Rental Truck 2	-	159	-	-	-	-
1-2-311381-7020 Roads Overhead-Distributed Equipment Re	10,759	3,768	8,500	10,089	8,500	8,500
	<b>735,118</b>	<b>757,206</b>	<b>897,778</b>	<b>694,708</b>	<b>820,067</b>	<b>879,309</b>
NET OPERATING (REVENUE) EXPENSES	128,464	(1,023,500)	(75,652)	71,903	394,567	457,958

**TOWNSHIP OF WAINFLEET  
ROADS: ADMINISTRATION & EQUIPMENT**

**DEPARTMENT: ROADS**

**ACTIVITY: ADMINISTRATION & EQUIPMENT (continued)**

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
OTHER						
USE OF RESERVE FUNDS	-	-	(319,410)	-	-	(10,000)
1-1-311000-0812 From Reserve & Res. Funds-Roads	-	-	(319,410)	-	-	(10,000)
1-1-311610-0812 From Reserve & Res. Funds - Tractor 9A	-	-	-	-	-	-
1-1-311705-0812 From Reserve & Res. Funds - Grader 5	-	-	-	-	-	-
1-1-311697-0812 From Reserve & Reserve Funds-Patcher	-	-	-	-	-	-
1-1-311820-0812 From Reserve & Reserve Funds - Bobcat	-	-	-	-	-	-
TRANSFER TO RESERVES & RESERVE FUNDS	-	74,999	74,999	74,999	74,999	74,999
1-2-311501-5020 To Consolidated Reserve Truck 1	-	12,650	12,650	12,650	12,650	12,650
1-2-311502-5020 To Consolidated Reserve Truck 2	-	(12,274)	(12,274)	(12,274)	(12,274)	(12,274)
1-2-311503-5020 To Consolidated Reserve Truck 3	-	(4,930)	(4,930)	(4,930)	(4,930)	(4,930)
1-2-311507-5020 To Consolidated Reserve Truck 7	-	2,000	2,000	2,000	2,000	2,000
1-2-311510-5020 To Consolidated Reserve Truck 10	-	22,950	22,950	22,950	22,950	22,950
1-2-311528-5020 To Consolidated Reserve - Truck 28	-	27,250	27,250	27,250	27,250	27,250
1-2-311598-5020 To Consolidated Reserve Truck 98	-	(8,410)	(8,410)	(8,410)	(8,410)	(8,410)
1-2-311601-5020 To Consolidated Reserve Vermeer Chipper	-	337	337	337	337	337
1-2-311609-5020 To Consolidated Reserve Tractor 9	-	6,100	6,100	6,100	6,100	6,100
1-2-311610-5020 To Consolidated Reserve Tractor 9A	-	4,838	4,838	4,838	4,838	4,838
1-2-311705-5020 To Consolidated Reserve Grader 5	-	(1,751)	(1,751)	(1,751)	(1,751)	(1,751)
1-2-311712-5020 To Consolidated Reserve Grader 12	-	12,866	12,866	12,866	12,866	12,866
1-2-311804-5020 To Consolidated Reserve Loader 4	-	6,377	6,377	6,377	6,377	6,377
1-2-311820-5020 To Consolidated Reserve Bobcat	-	(1,250)	(1,250)	(1,250)	(1,250)	(1,250)
1-2-311821-5020 To Consolidated Reserve Loader 21	-	8,246	8,246	8,246	8,246	8,246
	-	74,999	(244,411)	74,999	74,999	64,999
	128,464	(948,501)	(320,063)	146,902	469,566	522,957
TRANSFER TO CAPITAL FUND	1,165,000	-	1,127,200	1,980,200	215,500	344,096
1-2-311000-5010 To the Capital Fund Roads	1,165,000	-	1,127,200	1,980,200	215,500	344,096

**TOWNSHIP OF WAINFLEET  
ROADS**

<b>TOTAL ROADS</b>						
REVENUE	(612,214)	(1,788,226)	(974,930)	(628,173)	(427,000)	(422,851)
EXPENSES	1,995,179	1,982,169	2,245,178	1,938,476	2,227,694	2,282,262
NET OPERATING (REVENUE) EXPENSES	1,382,964	193,943	1,270,248	1,310,303	1,800,694	1,859,411
OTHER	-	74,999	(244,411)	74,999	74,999	64,999
	1,382,964	268,942	1,025,837	1,385,302	1,875,693	1,924,410

**TOWNSHIP OF WAINFLEET  
BUILDING MAINTENANCE**

**DEPARTMENT: BUILDING MAINTENANCE**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
REVENUE							
	USER FEES	(1,540)	(833)	(3,200)	(1,667)	(3,200)	(19,200)
		<u>(1,540)</u>	<u>(833)</u>	<u>(3,200)</u>	<u>(1,667)</u>	<u>(3,200)</u>	<u>(19,200)</u>
EXPENSES							
	SALARIES, WAGES & BENEFITS	42,924	34,501	64,364	40,714	63,206	51,166
	ADMINISTRATIVE EXPENSES	111,125	58,547	64,840	-	70,028	81,219
	DEBT	-	-	-	-	400,350	226,000
	UTILITIES - HYDRO	134,266	129,648	115,700	94,592	117,300	110,800
	UTILITIES - GAS	20,421	20,371	33,200	26,991	33,200	33,200
	PROFESSIONAL DEVELOPMENT	-	-	300	-	300	300
	EQUIPMENT REPAIRS & MAINTENANCE	76,914	89,992	87,000	83,889	89,000	86,000
	PROFESSIONAL FEES	-	13,019	60,000	4,737	20,000	10,000
	OPERATING EXPENSES	313	1,432	-	147	-	-
		<u>385,964</u>	<u>347,509</u>	<u>425,404</u>	<u>251,070</u>	<u>793,384</u>	<u>598,685</u>
NET OPERATING (REVENUE) EXPENSES		<u>384,424</u>	<u>346,676</u>	<u>422,204</u>	<u>249,403</u>	<u>790,184</u>	<u>579,485</u>
OTHER							
	USE OF RESERVE FUNDS	-	-	(160,000)	-	(480,350)	(27,000)
	TRANSFER TO RESERVES & RESERVE FUNDS	-	-	-	-	-	-
		<u>-</u>	<u>-</u>	<u>(160,000)</u>	<u>-</u>	<u>(480,350)</u>	<u>(27,000)</u>
		<u>384,424</u>	<u>346,676</u>	<u>262,204</u>	<u>249,403</u>	<u>309,834</u>	<u>552,485</u>
	TRANSFER TO CAPITAL FUND	-	-	215,000	-	56,750	-
1-2-316000-5010	To the Capital Fund Bldg Maint.	<u>-</u>	<u>-</u>	<u>215,000</u>	<u>-</u>	<u>56,750</u>	<u>-</u>

Department Name	<b>Building Maintenance</b>		
2018 Approved Budget Net Expense			<b>309,834</b>
<b>Unavoidable Budget Increases / (Decreases)</b>			<b>298,651</b>
Mandatory increases due to new or changes in legislation			-
(Decrease) increase in employee compensation (existing staff)			(12,040)
Annualization of new staff approved in the 2018 budget			-
Annualization of services approved in the 2018 budget			80,576
Debt repayment costs	Reduction in use of reserves	80,576	225,423
	Arena debt repayment	172,418	
	Septic bed debt repayment	53,005	
Inflationary Adjustments			11,192
	Insurance premiums	11,192	
Increase / (Decreases) for Utilities			(6,500)
	Hydro	(6,500)	
Revenue (Increases) / Decreases			-
Previously Approved Council Initiatives			-
<b>Recommended Budget Reductions</b>			<b>(29,000)</b>
Service Delivery Efficiencies			(13,000)
	Building maintenance costs	(3,000)	
	Reduction in professional fees	(10,000)	
New fees/Revenues			(16,000)
	Interdepartmental fees	(16,000)	
Fee Rate Increases			-
<b>New Discretionary Requests</b>			<b>(27,000)</b>
One Time Requests			(27,000)
	Contribution from reserves	(27,000)	
Discretionary Base Budget Requests			-
<b>2019 Draft Budget</b>			<b>552,485</b>

**TOWNSHIP OF WAINFLEET  
BUILDING MAINTENANCE**

**DEPARTMENT: BUILDING MAINTENANCE**

		2016	2017	2017 FINAL	2018	2018	2019
		ACTUAL	ACTUAL	BUDGET	ACTUAL	FINAL	FINAL
		<hr/>					
		TO DATE	BUDGET	BUDGET	TO DATE	BUDGET	BUDGET
		<hr/>					
<b>REVENUE</b>							
	USER FEES	(1,540)	(833)	(3,200)	(1,667)	(3,200)	(19,200)
1-1-316492-0733	Miscellaneous Rent - Community Fire Hal	(1,540)	(833)	(3,200)	(1,667)	(3,200)	(19,200)
		<hr/>					
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	42,924	34,501	64,364	40,714	63,206	51,166
1-2-316000-1020	Employee Wages Building Maintenance	-	-	-	-	-	-
1-2-316000-1050	Employee Benefits Building Maintenance	-	-	-	-	-	-
1-2-316111-1020	Employee Wages Council Chambers	-	-	2,388	18	2,352	22
1-2-316111-1050	Employee Benefits Council Chambers	-	-	657	2	638	1
1-2-316131-1020	Employee Wages Municipal Office	10,317	11,000	11,940	11,670	11,761	14,222
1-2-316131-1050	Employee Benefits Municipal Office	2,017	2,310	3,284	2,427	3,188	2,977
1-2-316201-1020	Employee Wages Firehall #1	1,140	1,006	1,373	1,326	1,352	1,616
1-2-316201-1050	Employee Benefits Firehall #1	288	326	394	379	382	464
1-2-316202-1020	Employee Wages Firehall #2	1,190	648	4,776	860	4,704	1,048
1-2-316202-1050	Employee Benefits Firehall #2	292	157	1,314	224	1,275	275
1-2-316203-1020	Employee Wages Firehall #3	1,074	788	1,433	1,224	1,411	1,491
1-2-316203-1050	Employee Benefits Firehall #3	257	247	460	325	447	398
1-2-316204-1020	Employee Wages Firehall #4	1,092	1,024	1,791	1,273	1,764	1,552
1-2-316204-1050	Employee Benefits Firehall #4	252	397	525	358	510	439
1-2-316315-1020	Employee Wages Water Works	-	-	1,194	-	1,176	1,176
1-2-316315-1050	Employee Benefits Water Works	-	-	328	-	318	318
1-2-316381-1020	Employee Wages Operations Centre	12,112	6,389	7,164	6,774	7,056	8,255
1-2-316381-1050	Employee Benefits Operations Centre	2,199	1,149	1,970	1,142	1,912	1,401
1-2-316492-1020	Employee Wages Community Hall	2,417	2,315	5,970	1,503	5,880	1,831
1-2-316492-1050	Employee Benefits Community Hall	634	646	657	356	638	437
1-2-316494-1020	Employee Wages Arena Building	2,036	1,360	5,970	4,114	5,880	5,013
1-2-316494-1050	Employee Benefits Arena Building	583	537	1,642	1,259	1,594	1,544
1-2-316741-1020	Employee Wages Library Bldg	4,299	3,623	7,164	4,587	7,056	5,590
1-2-316741-1050	Employee Benefits Library Bldg	724	578	1,970	893	1,912	1,096
	ADMINISTRATIVE EXPENSES	111,125	58,547	64,840	-	70,028	81,219
1-2-316111-3120	Insurance Council Chambers	500	-	-	-	-	707
1-2-316131-3120	Insurance Municipal Office	34,247	18,128	22,095	-	23,863	26,993
1-2-316201-3120	Insurance Firehall #1	208	150	159	-	172	156
1-2-316204-3120	Insurance Firehall #4	160	114	121	-	131	120
1-2-316741-3120	Insurance Library Building	8,953	4,632	4,899	-	5,291	6,347
1-2-316202-3120	Insurance Firehall #2	1,643	1,179	1,247	-	1,347	1,212
1-2-316203-3120	Insurance Firehall #3	221	158	167	-	180	166
1-2-316381-3120	Insurance Operations Centre	40,743	19,555	20,680	-	22,334	28,012
1-2-316494-3120	Insurance Arena Building	24,449	14,630	15,472	-	16,710	17,506
1-2-316131-4900	Amortization Municipal Office	-	-	-	-	-	-
1-2-316202-4900	Amortization Firehall #2	-	-	-	-	-	-
1-2-316203-4900	Amortization Firehall #3	-	-	-	-	-	-
1-2-316204-4900	Amortization Firehall #4	-	-	-	-	-	-
1-2-316381-4900	Amortization Operations Centre	-	-	-	-	-	-
1-2-316492-4900	Amortization Community Hall	-	-	-	-	-	-
1-2-316494-4900	Amortization Arena	-	-	-	-	-	-
	DEBT	-	-	-	-	400,350	226,000
1-2-316203-2030	Principal Firehall #3	-	-	-	-	100,000	-
1-2-316203-2031	Interest Firehall #3	-	-	-	-	80,000	-
1-2-316494-2030	Principal Arena	-	-	-	-	169,500	175,150
1-2-316494-2031	Interest Arena	-	-	-	-	50,850	50,850
	UTILITIES - HYDRO	134,266	129,648	115,700	94,592	117,300	110,800
1-2-316111-3210	Hydro Council Chambers	9,284	11,031	9,000	6,902	10,000	9,500
1-2-316131-3210	Hydro Municipal Office	10,639	11,031	9,000	7,968	10,000	9,500
1-2-316202-3210	Hydro Firehall #2	10,028	6,445	7,000	5,987	7,000	7,000
1-2-316203-3210	Hydro Firehall #3	1,509	1,294	1,800	1,201	1,800	1,800
1-2-316201-3210	Hydro Firehall #1	696	664	1,200	927	800	800
1-2-316204-3210	Hydro Firehall #4	3,657	2,194	2,700	2,215	2,700	2,700
1-2-316381-3210	Hydro Operations Centre	8,435	7,838	6,000	7,010	6,000	6,000
1-2-316492-3210	Hydro Community Hall	6,979	6,326	7,000	6,575	7,000	7,000
1-2-316494-3210	Hydro Arena Building	75,284	76,381	65,000	50,533	65,000	60,000
1-2-316741-3210	Hydro Library Building	7,755	6,445	7,000	5,275	7,000	6,500

**TOWNSHIP OF WAINFLEET  
BUILDING MAINTENANCE**

**DEPARTMENT: BUILDING MAINTENANCE**

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
UTILITIES - GAS	20,421	20,371	33,200	26,991	33,200	33,200
1-2-316111-3220 Heating Council Chambers	1,035	1,084	1,600	1,390	1,600	1,600
1-2-316131-3220 Heating Municipal Office	1,488	1,158	1,600	1,661	1,600	1,600
1-2-316202-3220 Heating Firehall #2	1,543	1,210	2,200	1,886	2,200	2,200
1-2-316203-3220 Heating Firehall #3	1,805	1,713	2,400	1,963	2,400	2,400
1-2-316201-3220 Heating Firehall #1	1,864	1,693	2,400	2,140	2,400	2,400
1-2-316204-3220 Heating Firehall #4	888	1,272	2,600	1,444	2,600	2,600
1-2-316381-3220 Heating Operations Centre	2,539	3,105	6,000	4,307	6,000	6,000
1-2-316492-3220 Heating Community Hall	1,243	1,226	2,200	1,539	2,200	2,200
1-2-316494-3220 Heating Arena Building	6,751	6,700	10,000	8,777	10,000	10,000
1-2-316741-3220 Heating Library Building	1,265	1,210	2,200	1,886	2,200	2,200
PROFESSIONAL DEVELOPMENT	-	-	300	-	300	300
1-2-316315-3135 Conferences/Staff Training Water Works	-	-	300	-	300	300
EQUIPMENT REPAIRS & MAINTENANCE	76,914	89,992	87,000	83,889	89,000	86,000
1-2-316000-3765 Maintenance/General Supplies Bldg Maint	305	-	-	-	-	-
1-2-316111-3410 General Maintenance Council Chambers	2,521	1,587	-	196	-	-
1-2-316131-3410 General Maintenance Municipal Office	17,603	21,529	15,000	16,717	15,000	15,000
1-2-316201-3410 General Maintenance Firehall #1	1,269	4,247	5,500	7,168	5,500	5,500
1-2-316202-3410 General Maintenance Firehall #2	2,556	4,812	5,000	3,803	5,000	5,000
1-2-316203-3410 General Maintenance Firehall #3	2,736	1,512	5,000	3,088	5,000	5,000
1-2-316204-3410 General Maintenance Firehall #4	1,481	5,048	5,000	3,767	5,000	5,000
1-2-316315-3765 Maintenance/General Supplies Water Work	18,624	22,227	19,000	15,909	20,000	20,000
1-2-316381-3410 General Maintenance Operations Centre	11,609	7,806	5,500	7,294	6,500	6,500
1-2-316492-3410 General Maintenance Community Hall	1,900	3,217	10,000	7,019	10,000	9,000
1-2-316494-3410 General Maintenance Arena Building	11,651	11,380	10,000	11,277	10,000	8,000
1-2-316741-3410 General Maintenance Library Building	4,658	6,626	7,000	7,651	7,000	7,000
PROFESSIONAL FEES	-	13,019	60,000	4,737	20,000	10,000
1-2-316000-3360 Bldg Maint Professional Fees	-	13,019	60,000	4,737	20,000	10,000
OPERATING EXPENSES	313	1,432	-	147	-	-
1-2-316131-7020 Bldg Mun Office-Dist Equip Rental	-	342	-	147	-	-
1-2-316201-7020 Bldg Firehall 1- Dist Equip Rental	-	159	-	-	-	-
1-2-316203-7020 Bldg Firehall 3-Dist Equip Rental	-	100	-	-	-	-
1-2-316741-7020 Bldg Library Dist Equip Ren	-	32	-	-	-	-
1-2-316494-7020 Bldg Arena Dist Equip Rental	313	701	-	-	-	-
1-2-316381-7020 Distributed Equip Rental Op	-	98	-	-	-	-
1-2-316315-7020 Distributed Equipment Rental Water Work	-	-	-	-	-	-
1-2-316204-7020 Bldg Firehall 4- Dist Equip Rental	-	-	-	-	-	-
	<u>385,964</u>	<u>347,509</u>	<u>425,404</u>	<u>251,070</u>	<u>793,384</u>	<u>598,685</u>
NET OPERATING (REVENUE) EXPENSES	<u>384,424</u>	<u>346,676</u>	<u>422,204</u>	<u>249,403</u>	<u>790,184</u>	<u>579,485</u>
OTHER						
USE OF RESERVE FUNDS	-	-	(160,000)	-	(480,350)	(27,000)
1-2-316000-5020 From Reserve Bldg Maint.	-	-	(60,000)	-	(20,000)	-
1-1-316000-0812 From Reserve & Res. Funds - Bldg	-	-	(100,000)	-	(460,350)	(27,000)
TRANSFER TO RESERVES & RESERVE FUNDS	-	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>(160,000)</u>	<u>-</u>	<u>(480,350)</u>	<u>(27,000)</u>
	<u>384,424</u>	<u>346,676</u>	<u>262,204</u>	<u>249,403</u>	<u>309,834</u>	<u>552,485</u>
TRANSFER TO CAPITAL FUND	-	-	215,000	-	56,750	-
1-2-316000-5010 To the Capital Fund Bldg Maint.	-	-	215,000	-	56,750	-



**TOWNSHIP OF WAINFLEET  
CEMETERY**

**DEPARTMENT: CEMETERY**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
<b>REVENUE</b>							
	GRANTS	(6,751)	(5,985)	(2,700)	(5,040)	(2,700)	(3,700)
	USER FEES	(123,757)	(98,130)	(115,000)	(119,666)	(115,000)	(117,500)
	OTHER	(16,965)	(17,954)	(20,000)	-	(20,000)	(20,000)
		<u>(147,472)</u>	<u>(122,069)</u>	<u>(137,700)</u>	<u>(124,706)</u>	<u>(137,700)</u>	<u>(141,200)</u>
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	217,800	205,091	166,357	193,023	168,318	165,228
	ADMINISTRATIVE EXPENSES	3,465	1,988	2,111	302	2,260	2,226
	FUEL / TRANSPORTATION COSTS	337	1,161	1,500	1,401	1,500	1,500
	MARKETING & PROMOTION	-	218	400	-	400	300
	EQUIPMENT REPAIRS & MAINTENANCE	16,137	14,202	18,500	16,765	18,500	18,000
	PROFESSIONAL FEES	2,191	275	500	-	500	500
	OPERATING EXPENSES	33,116	19,940	31,400	27,404	31,400	31,200
		<u>273,047</u>	<u>242,874</u>	<u>220,768</u>	<u>238,896</u>	<u>222,878</u>	<u>218,954</u>
<b>NET OPERATING (REVENUE) EXPENSES</b>		<u>125,574</u>	<u>120,805</u>	<u>83,068</u>	<u>114,190</u>	<u>85,178</u>	<u>77,754</u>
<b>OTHER</b>							
	USE OF RESERVE FUNDS	-	-	-	-	-	-
	TRANSFER TO RESERVES & RESERVE FUNDS	-	-	-	-	-	-
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<u>125,574</u>	<u>120,805</u>	<u>83,068</u>	<u>114,190</u>	<u>85,178</u>	<u>77,754</u>

Department Name	<b>Cemetery</b>		
2018 Approved Budget Net Expense			<b>85,178</b>
<b>Unavoidable Budget Increases / (Decreases)</b>			<b>(1,724)</b>
Mandatory increases due to new or changes in legislation			-
Increases (decrease) in employee compensation (existing staff)			(3,090)
Annualization of new staff approved in the 2018 budget			-
Annualization of services approved in the 2018 budget			-
Debt repayment costs			-
Inflationary Adjustments			(134)
	Insurance	(134)	
Increase / (Decreases) for Utilities			-
Revenue (Increases) / Decreases			1,500
	Federal grant	(1,000)	
	Headstone Foundation sales	2,500	
Previously Approved Council Initiatives			-
<b>Recommended Budget Reductions</b>			<b>(5,700)</b>
Service Delivery Efficiencies			(700)
	Computer maintenance	(500)	
	Tool purchases	(200)	
New fees/Revenues			(5,000)
	Lot sales	(5,000)	
Fee Rate Increases			-
<b>New Discretionary Requests</b>			<b>-</b>
One Time Requests			-
Discretionary Base Budget Requests			-
<b>2019 Draft Budget</b>			<b>77,754</b>

**TOWNSHIP OF WAINFLEET  
CEMETERY**

**DEPARTMENT: CEMETERY**

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
<b>REVENUE</b>						
GRANTS	(6,751)	(5,985)	(2,700)	(5,040)	(2,700)	(3,700)
1-1-551000-0624 Ontario Grant - Cemetery	(6,751)	(5,985)	-	-	-	-
1-1-551000-0651 Federal Grants - Cemetery	-	-	(2,700)	(5,040)	(2,700)	(3,700)
USER FEES	(123,757)	(98,130)	(115,000)	(119,666)	(115,000)	(117,500)
1-1-551000-0661 Grave Openings - Cemetery	(68,797)	(61,075)	(65,000)	(71,430)	(65,000)	(65,000)
1-1-551000-0676 Headstone Foundations - Cemetery	(17,458)	(18,111)	(20,000)	(15,750)	(20,000)	(17,500)
1-1-551000-0782 Lot Sales - Cemetery	(31,894)	(15,784)	(25,000)	(28,168)	(25,000)	(30,000)
1-1-551000-0783 Corner Stone Sales - Cemetery	(5,608)	(3,159)	(5,000)	(4,319)	(5,000)	(5,000)
1-1-551000-0787 Cemetery Search Request	-	-	-	-	-	-
OTHER	(16,965)	(17,954)	(20,000)	-	(20,000)	(20,000)
1-1-551000-0831 Perpetual Care Interest - Cemetery	(16,965)	(17,829)	(20,000)	-	(20,000)	(20,000)
1-1-551000-0799 Miscellaneous Revenue - Cemetery	-	(125)	-	-	-	-
	<u>(147,472)</u>	<u>(122,069)</u>	<u>(137,700)</u>	<u>(124,706)</u>	<u>(137,700)</u>	<u>(141,200)</u>
<b>EXPENSES</b>						
SALARIES, WAGES & BENEFITS	217,800	205,091	166,357	193,023	168,318	165,228
1-2-551000-1020 Employee Wages Cemetery	164,871	158,628	129,454	147,984	130,111	126,970
1-2-551000-1050 Employee Benefits Cemetery	52,929	46,463	36,903	45,039	38,207	38,258
ADMINISTRATIVE EXPENSES	3,465	1,988	2,111	302	2,260	2,226
1-2-551000-3120 Insurance Cemetery	3,253	1,760	1,861	-	2,010	1,876
1-2-551000-3125 Membership Fees Cemetery	212	228	250	302	250	350
1-2-551000-4900 Amortization Cemetery	-	-	-	-	-	-
FUEL / TRANSPORTATION COSTS	337	1,161	1,500	1,401	1,500	1,500
1-2-551000-3509 Fuel Cemetery	337	1,161	1,500	1,401	1,500	1,500
MARKETING & PROMOTION	-	218	400	-	400	300
1-2-551000-3155 Advertising Cemetery	-	218	400	-	400	300
EQUIPMENT REPAIRS & MAINTENANCE	16,137	14,202	18,500	16,765	18,500	18,000
1-2-551000-3330 Computer Mtce Cemetery	-	-	1,500	-	1,500	1,000
1-2-551000-3515 Equipment Parts/Repairs Cemetery	2,981	3,715	3,000	1,925	3,000	3,000
1-2-551000-3765 Maintenance/General Supplies Cemetery	13,156	10,486	14,000	14,840	14,000	14,000
PROFESSIONAL FEES	2,191	275	500	-	500	500
1-2-551000-3320 Legal Fees Cemetery	2,191	275	500	-	500	500
OPERATING EXPENSES	33,116	19,940	31,400	27,404	31,400	31,200
1-2-551000-3210 Hydro Cemetery	417	321	400	274	400	400
1-2-551000-3710 Tools Cemetery	266	2,005	1,000	809	1,000	800
1-2-551000-7020 Distributed Equipment Rental Cemetery	32,433	17,614	30,000	26,322	30,000	30,000
	<u>273,047</u>	<u>242,874</u>	<u>220,768</u>	<u>238,896</u>	<u>222,878</u>	<u>218,954</u>
NET OPERATING (REVENUE) EXPENSES	125,574	120,805	83,068	114,190	85,178	77,754
<b>OTHER</b>						
USE OF RESERVE FUNDS	-	-	-	-	-	-
1-1-551000-0812 From Reserve & Res. Funds - Cemetery	-	-	-	-	-	-
TRANSFER TO RESERVES & RESERVE FUNDS	-	-	-	-	-	-
1-2-551000-5010 To the Capital Fund Cemetery	-	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>125,574</u>	<u>120,805</u>	<u>83,068</u>	<u>114,190</u>	<u>85,178</u>	<u>77,754</u>

**TOWNSHIP OF WAINFLEET  
RECREATION**

**DEPARTMENT: RECREATION**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 DRAFT BUDGET</b>
<b>REVENUE</b>							
	DONATIONS	-	-	(10,000)	-	-	-
	GRANTS	-	(33,608)	(28,500)	-	(10,000)	-
	SALE OF GOODS OR SERVICES	(6,696)	(9,059)	(14,550)	(7,996)	(14,550)	(14,550)
	ICE RENTAL	(199,350)	(179,552)	(180,000)	(185,284)	(180,000)	(180,000)
	USER FEES	(17,526)	(25,479)	(10,500)	(19,882)	(10,500)	(14,500)
	OTHER	-	(2,422)	-	(21,730)	(27,500)	(27,500)
		<u>(223,573)</u>	<u>(250,120)</u>	<u>(243,550)</u>	<u>(234,892)</u>	<u>(242,550)</u>	<u>(236,550)</u>
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	330,834	351,206	337,153	360,140	347,108	351,391
	ADMINISTRATIVE EXPENSES	8,451	5,822	35,408	2,033	5,753	6,768
	COMMUNICATIONS	1,357	1,236	1,500	1,415	1,500	1,500
	PROFESSIONAL DEVELOPMENT	1,351	3,709	4,000	2,323	4,000	3,000
	FUEL / TRANSPORTATION COSTS	4,874	5,719	6,200	6,541	6,200	6,100
	MARKETING & PROMOTION	349	684	750	1,080	750	750
	EQUIPMENT REPAIRS & MAINTENANCE	37,843	49,266	43,100	43,590	46,100	43,100
	PROFESSIONAL FEES	3,105	-	2,000	138	2,000	2,000
	PROGRAM EXPENSES	(1,771)	(4,098)	-	4,392	-	-
	CONTRACTED SERVICES	-	-	-	4,256	-	-
	OPERATING EXPENSES	11,053	25,455	31,250	29,306	32,750	27,750
		<u>397,445</u>	<u>439,000</u>	<u>461,361</u>	<u>455,214</u>	<u>446,161</u>	<u>442,359</u>
<b>NET OPERATING (REVENUE) EXPENSES</b>		<u>173,872</u>	<u>188,880</u>	<u>217,811</u>	<u>220,322</u>	<u>203,611</u>	<u>205,809</u>
<b>OTHER</b>							
	USE OF RESERVE FUNDS	-	-	-	-	-	-
	TRANSFER TO RESERVES & RESERVE FUNDS	-	-	-	-	-	-
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
		<u>173,872</u>	<u>188,880</u>	<u>217,811</u>	<u>220,322</u>	<u>203,611</u>	<u>205,809</u>
	TRANSFER TO CAPITAL FUND	<u>206,700</u>	<u>-</u>	<u>78,700</u>	<u>58,375</u>	<u>13,200</u>	<u>-</u>

Department Name	<b>Recreation</b>		
2018 Approved Budget Net Expense			<b>203,611</b>
<b>Unavoidable Budget Increases / (Decreases)</b>			<b>12,598</b>
Mandatory increases due to new or changes in legislation			-
Increase (decrease) in employee compensation (existing staff)			2,283
Annualization of new staff approved in the 2018 budget			-
Annualization of services approved in the 2018 budget			-
Inflationary Adjustments			815
	Insurance	815	
Increase / (Decreases) for Utilities			(500)
	Hydro	(500)	
Revenue (Increases) / Decreases			10,000
	Grant revenue	10,000	
Previously Approved Council Initiatives			-
<b>Recommended Budget Reductions</b>			<b>(6,100)</b>
Service Delivery Efficiencies			(2,100)
	Staff training	(1,000)	
	Mileage	(100)	
	Arena maintenance	(1,000)	
New fees/Revenues			(4,000)
	Arena	(4,000)	
Fee Rate Increases			-
<b>New Discretionary Requests</b>			<b>(4,300)</b>
One Time Requests			-
Discretionary Base Budget Requests			(4,300)
	Stationary	200	
	Canada Day celebration	(4,500)	
<b>2019 Draft Budget</b>			<b>205,809</b>

**TOWNSHIP OF WAINFLEET  
RECREATION**

**DEPARTMENT: RECREATION**

		2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 DRAFT BUDGET
<b>REVENUE</b>							
	DONATIONS	-	-	(10,000)	-	-	-
1-1-721000-0841	Non-Specific Donations - Re	-	-	(10,000)	-	-	-
1-1-721481-0862	Specific Donations - Rec Complex	-	-	-	-	-	-
	GRANTS	-	(33,608)	(28,500)	-	(10,000)	-
1-1-721000-0624	Ont. Specific Grant- Rec	-	-	(28,500)	-	(10,000)	-
2-1-721000-0651	Can Spec Grant - Rec	-	(33,608)	-	-	-	-
	SALE OF GOODS OR SERVICES	(6,696)	(9,059)	(14,550)	(7,996)	(14,550)	(14,550)
1-1-721494-0662	Vending Revenue - Arena	(139)	(99)	(450)	(1,385)	(450)	(450)
1-1-721494-0663	Canteen Revenue - Arena	(1,591)	(1,225)	(600)	(480)	(600)	(600)
1-1-721494-0732	Advertising Revenue - Arena	(4,967)	(7,734)	(13,500)	(6,131)	(13,500)	(13,500)
	ICE RENTAL	(199,350)	(179,552)	(180,000)	(185,284)	(180,000)	(180,000)
1-1-721494-0664	Arena Revenue	(199,350)	(179,552)	(180,000)	(185,284)	(180,000)	(180,000)
	USER FEES	(17,526)	(25,479)	(10,500)	(19,882)	(10,500)	(14,500)
1-1-721513-0733	Miscellaneous Rent - Softball	-	(2,832)	-	(2,566)	-	(2,000)
1-1-721481-0733	Miscellaneous Rent - Rec Complex	(10,505)	(7,664)	(9,000)	(7,284)	(9,000)	(7,000)
1-1-721494-0733	Miscellaneous Rent - Arena	(7,021)	(14,983)	(1,500)	(10,032)	(1,500)	(5,500)
	OTHER	-	(2,422)	-	(21,730)	(27,500)	(27,500)
1-1-721000-0797	Proceeds from Sale of Asset	-	-	-	-	-	-
1-1-721000-0799	Miscellaneous - Rec	-	(2,422)	-	-	-	-
1-1-721000-0652	Revenue from Region	-	-	-	(21,730)	(27,500)	(27,500)
		(223,573)	(250,120)	(243,550)	(234,892)	(242,550)	(236,550)
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	330,834	351,206	337,153	360,140	347,108	351,391
1-2-721000-1020	Employee Wages Recreation	41,156	55,906	33,263	55,381	34,699	54,516
1-2-721000-1050	Employee Benefits Recreation	20,472	16,811	9,777	17,759	9,655	16,450
1-2-721481-1020	Employee Wages Rec Complex	23,380	20,175	33,745	22,127	35,201	21,782
1-2-721481-1050	Employee Benefits Rec Complex	6,491	6,510	9,005	6,312	8,892	5,847
1-2-721490-1020	Employee Wages Village Parks	7,143	4,765	4,821	8,073	5,029	9,147
1-2-721490-1050	Employee Benefits Village Parks	1,951	933	1,286	2,375	1,270	3,000
1-2-721494-1020	Employee Wages Arena	172,483	185,201	182,753	179,941	190,640	177,131
1-2-721494-1050	Employee Benefits Arena	57,759	60,906	62,503	60,960	61,722	56,467
1-2-721200-1020	Employee Wages Regional Beach	-	-	-	6,386	-	6,286
1-2-721200-1050	Employee Benefits Regional Beach	-	-	-	826	-	765
	ADMINISTRATIVE EXPENSES	8,451	5,822	35,408	2,033	5,753	6,768
1-2-721000-3110	Stationery Recreation	-	480	300	583	300	500
1-2-721000-3120	Insurance Recreation	7,646	4,074	4,308	-	4,653	5,468
1-2-721000-3125	Membership Fees Recreation	805	1,262	800	1,450	800	800
1-2-721000-3150	Miscellaneous Recreation	-	-	-	-	-	-
1-2-721481-3120	Insurance Rec Complex	-	6	-	-	-	-
1-2-721481-4900	Amortization Rec Complex	-	-	-	-	-	-
1-2-721494-4900	Amortization Arena	-	-	-	-	-	-
1-2-721160-3150	Miscellaneous Recreation Master Plan	-	-	30,000	-	-	-
	COMMUNICATIONS	1,357	1,236	1,500	1,415	1,500	1,500
1-2-721494-3230	Telephone Arena	1,357	1,236	1,500	1,415	1,500	1,500
	PROFESSIONAL DEVELOPMENT	1,351	3,709	4,000	2,323	4,000	3,000
1-2-721000-3135	Conferences/Staff Training Recreation	1,351	-	4,000	-	4,000	3,000
1-2-721150-3130	Canada 150 Food Allowances	-	3,709	-	2,323	-	-
	FUEL / TRANSPORTATION COSTS	4,874	5,719	6,200	6,541	6,200	6,100
1-2-721000-3140	Mileage Recreation	-	20	200	-	200	100
1-2-721000-3509	Fuel Recreation	4,874	5,699	6,000	6,541	6,000	6,000
	MARKETING & PROMOTION	349	684	750	1,080	750	750
1-2-721000-3155	Advertising Recreation	349	-	750	-	750	750
1-2-721150-3155	Canada 150 Advertising	-	684	-	1,080	-	-

**TOWNSHIP OF WAINFLEET  
RECREATION**

**DEPARTMENT: RECREATION**

	2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 DRAFT BUDGET
EQUIPMENT REPAIRS & MAINTENANCE	37,843	49,266	43,100	43,590	46,100	43,100
1-2-721000-3765 Maintenance/General Supplies Recreation	5,497	5,946	6,000	5,782	6,000	6,000
1-2-721000-3781 Recreation Tractor	3,100	1,571	3,000	1,645	3,000	3,000
1-2-721000-3783 Recreation Truck	454	379	1,100	954	1,100	1,100
1-2-721200-3765 Regional Beach Maintenance/Gen Supplies	-	-	-	411	-	-
1-2-721481-3410 General Maintenance Rec Complex	1,508	1,772	1,500	1,208	1,500	1,500
1-2-721481-3765 Maintenance/General Supplies Rec Comple	5,441	7,835	6,000	7,829	6,000	6,000
1-2-721490-3765 Maintenance/General Supplies Village Pa	2,123	8,279	4,000	2,639	7,000	5,000
1-2-721491-3765 Parking Lot Maintenance/General Supplies	-	14	-	-	-	-
1-2-721494-3765 Maintenance/General Supplies Arena	18,498	21,791	19,000	20,022	19,000	18,000
1-2-721494-3784 Zamboni	1,222	1,677	2,500	3,102	2,500	2,500
PROFESSIONAL FEES	3,105	-	2,000	138	2,000	2,000
1-2-721000-3320 Legal Fees Recreation	765	-	1,000	-	1,000	1,000
1-2-721490-3360 Professional Fees Village Parks	2,340	-	1,000	138	1,000	1,000
PROGRAM EXPENSES	(1,771)	(4,098)	-	4,392	-	-
1-1-721400-0624 Ontario Grant - Healthy Kids	(11,843)	(6,193)	-	-	-	-
1-2-721400-1020 Wages - Healthy Kids	-	347	-	-	-	-
1-2-721400-1050 Benefits - Healthy Kids	-	40	-	-	-	-
1-2-721400-3155 Advertising - Healthy Kids	1,027	150	-	-	-	-
1-2-721400-3765 Mtce/General Supplies - Healthy Kids	84	1,559	-	4,392	-	-
1-2-721400-3786 Contract Equip/Mat - Healthy Kids	8,960	-	-	-	-	-
CONTRACTED SERVICES	-	-	-	4,256	-	-
1-2-721200-3786 Regional Beach Contract Equip/Materials	-	-	-	4,256	-	-
OPERATING EXPENSES	11,053	25,455	31,250	29,306	32,750	27,750
1-2-721000-7020 Recreation-Dist Equipment Rental	162	955	-	-	-	-
1-2-721481-3210 Hydro Rec Complex	4,439	2,507	4,000	1,928	4,000	3,500
1-2-721481-7020 Distributed Equipment Rental Rec Comple	294	-	-	245	-	-
1-2-721490-7020 Distributed Equipment Rental Village Pa	-	-	-	4,987	-	-
1-2-721494-3415 Arena Refridgeration Unit	5,645	9,010	10,000	10,961	10,000	10,000
1-2-721494-3563 Blade Sharpening - Arena	513	680	750	650	750	750
1-2-721494-3564 Water Softener/Supplies Arena	-	-	-	-	-	-
1-2-721494-7020 Rec. Arena- Dist Equip Rental	-	457	-	-	-	-
1-2-721150-3150 Canada 150 Miscellaneous	-	3,226	-	2,883	-	-
1-2-721150-3157 Canada 150 Entertainment	-	8,621	16,500	7,652	18,000	13,500
	<u>397,445</u>	<u>439,000</u>	<u>461,361</u>	<u>455,214</u>	<u>446,161</u>	<u>442,359</u>
NET OPERATING (REVENUE) EXPENSES	<u>173,872</u>	<u>188,880</u>	<u>217,811</u>	<u>220,322</u>	<u>203,611</u>	<u>205,809</u>
OTHER						
USE OF RESERVE FUNDS	-	-	-	-	-	-
1-1-721000-0812 From Reserve & Res. Funds - Rec	-	-	-	-	-	-
TRANSFER TO RESERVES & RESERVE FUNDS	-	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>173,872</u>	<u>188,880</u>	<u>217,811</u>	<u>220,322</u>	<u>203,611</u>	<u>205,809</u>
TRANSFER TO CAPITAL FUND	206,700	-	78,700	58,375	13,200	-
1-2-721000-5010 To the Capital Fund Recreation	206,700	-	78,700	58,375	13,200	-

**TOWNSHIP OF WAINFLEET  
DRAINAGE**

**DEPARTMENT: DRAINAGE**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
<b>REVENUE</b>							
	GRANTS	5,928	(34,295)	(30,165)	(29,821)	(30,165)	(29,494)
	SALE OF GOODS OR SERVICES	(76,817)	(78,397)	(65,000)	(64,520)	(65,000)	(65,000)
	OTHER	(23,446)	(42,619)	(30,165)	(29,867)	(33,435)	(31,319)
		<u>(94,335)</u>	<u>(155,311)</u>	<u>(125,330)</u>	<u>(124,208)</u>	<u>(128,600)</u>	<u>(125,813)</u>
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	77,291	116,387	109,469	120,066	109,800	104,432
	ADMINISTRATIVE EXPENSES	2,571	1,610	3,637	1,305	3,692	4,320
	DEBT	20,922	1,763	20,922	901	20,922	42,600
	PROFESSIONAL DEVELOPMENT	727	1,303	2,100	904	2,100	2,100
	FUEL / TRANSPORTATION COSTS	14,500	18,029	17,250	19,576	17,250	20,250
	MARKETING & PROMOTION	-	-	1,500	-	1,500	1,250
	EQUIPMENT REPAIRS & MAINTENANCE	17,615	28,531	24,000	19,162	26,550	26,550
	PROFESSIONAL FEES	66,633	13,842	7,345	3,712	7,345	11,000
	PROGRAM EXPENSES	171,352	103,031	-	155,021	-	-
	CONTRACTED SERVICES	3,301	-	500	-	500	500
	OPERATING EXPENSES	-	-	-	-	-	-
		<u>374,912</u>	<u>284,496</u>	<u>186,723</u>	<u>320,647</u>	<u>189,659</u>	<u>213,002</u>
<b>NET OPERATING (REVENUE) EXPENSES</b>		<u>280,577</u>	<u>129,185</u>	<u>61,393</u>	<u>196,439</u>	<u>61,059</u>	<u>87,189</u>
<b>OTHER</b>							
	USE OF RESERVE FUNDS	-	-	-	-	-	(20,000)
	TRANSFER TO RESERVES & RESERVE FUNDS	-	10,468	10,468	-	10,468	10,468
		<u>-</u>	<u>10,468</u>	<u>10,468</u>	<u>-</u>	<u>10,468</u>	<u>(9,532)</u>
		<u>280,577</u>	<u>139,653</u>	<u>71,861</u>	<u>196,439</u>	<u>71,527</u>	<u>77,657</u>



Department Name	<b>Drainage</b>		
2018 Approved Budget Net Expense			<b>71,527</b>
<b>Unavoidable Budget Increases / (Decreases)</b>			<b>22,375</b>
Mandatory increases due to new or changes in legislation			671
	Drainage Superintendent Grant	671	
(Decrease) increase in employee compensation (existing staff)			(5,368)
Annualization of new staff approved in the 2018 budget			-
Annualization of services approved in the 2018 budget			-
Debt repayment costs			21,678
	Excavator loan	21,678	
Inflationary Adjustments			3,278
	Insurance on drainage truck	278	
	Fuel for drainage truck	3,000	
Increase / (Decreases) for Utilities			-
Revenue (Increases) / Decreases			2,116
	Fees from Other Municipalities	2,116	
Previously Approved Council Initiatives			-
<b>Recommended Budget Reductions</b>			<b>(1,595)</b>
Service Delivery Efficiencies			(1,595)
	Advertising	(250)	
	Professional fees	(1,345)	
New fees/Revenues			-
Fee Rate Increases			-
<b>New Discretionary Requests</b>			<b>(14,650)</b>
One Time Requests			(15,000)
	Legal fees	5,000	
	Contribution from reserves	(20,000)	
Discretionary Base Budget Requests			350
	Membership fees	350	
<b>2019 Draft Budget</b>			<b>77,657</b>

**TOWNSHIP OF WAINFLEET  
DRAINAGE**

**DEPARTMENT: DRAINAGE**

		2016	2017	2017 FINAL	2018	2018	2019
		ACTUAL	ACTUAL	BUDGET	ACTUAL	FINAL	FINAL
					TO DATE	BUDGET	BUDGET
<b>REVENUE</b>							
	GRANTS	5,928	(34,295)	(30,165)	(29,821)	(30,165)	(29,494)
1-1-381000-0633	Drainage Grants	5,928	(34,295)	(30,165)	(29,821)	(30,165)	(29,494)
	SALE OF GOODS OR SERVICES	(76,817)	(78,397)	(65,000)	(64,520)	(65,000)	(65,000)
1-1-381000-0685	Work Order Information - Drainage	(217)	(133)	-	(140)	-	-
1-1-381269-0999	Distributed Equipment Rental - Excavator	(69,500)	(77,314)	(65,000)	(60,130)	(65,000)	(65,000)
1-1-381590-0999	Distributed Equip Rental-Drainage Truck	(7,100)	(950)	-	(4,250)	-	-
	OTHER	(23,446)	(42,619)	(30,165)	(29,867)	(33,435)	(31,319)
1-1-381000-0799	Miscellaneous - Drainage	(6,816)	-	-	(5,000)	-	-
1-1-381000-0813	From Other Municipalities - Drainage	(16,630)	(42,619)	(30,165)	(25,265)	(33,435)	(31,319)
1-1-381269-0797	Sale of Assets - Excavator	-	-	-	398	-	-
		(94,335)	(155,311)	(125,330)	(124,208)	(128,600)	(125,813)
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	77,291	116,387	109,469	120,066	109,800	104,432
1-2-381000-1020	Employee Wages Drainage	51,299	76,397	76,184	84,750	77,450	72,474
1-2-381000-1050	Employee Benefits Drainage	16,690	24,939	23,785	22,777	22,850	22,458
1-2-381269-1020	Employee Wages Excavator	5,148	6,303	6,500	5,061	6,500	6,500
1-2-381269-1050	Employee Benefits Excavator	1,796	1,781	1,750	1,646	1,750	1,750
1-2-381590-1020	Employee Wages Drainage Truck	1,071	764	1,000	637	1,000	1,000
1-2-381590-1050	Employee Benefits Drainage Truck	341	347	250	174	250	250
1-2-381529-1020	Employee Wages Truck #29 Drainage	758	4,183	-	3,721	-	-
1-2-381529-1050	Employee Benefits Truck #29 Drainage	189	1,674	-	1,300	-	-
	ADMINISTRATIVE EXPENSES	2,571	1,610	3,637	1,305	3,692	4,320
1-2-381000-3110	Stationery Drainage	822	-	1,500	130	1,500	1,500
1-2-381000-3111	Postage Drainage	-	146	600	67	600	600
1-2-381000-3120	Insurance Drainage	6	4	4	-	4	5
1-2-381000-3125	Membership Fees Drainage	388	578	650	774	650	1,000
1-2-381000-3150	Miscellaneous Drainage	584	236	200	334	200	200
1-2-381000-4900	Amortization Drainage	-	-	-	-	-	-
1-2-381269-3120	Insurance Excavator	360	258	273	-	295	271
1-2-381529-3120	Insurance Truck #29 Drainage	-	-	-	-	-	372
1-2-381269-4900	Amortization Excavator	-	-	-	-	-	-
1-2-381590-3120	Insurance Drainage Truck	410	388	410	-	443	372
	DEBT	20,922	1,763	20,922	901	20,922	42,600
1-2-381269-2030	Principal Excavator Loan	18,334	-	19,159	-	20,021	32,500
1-2-381269-2031	Interest Excavator Loan	2,588	1,763	1,763	901	901	10,100
	PROFESSIONAL DEVELOPMENT	727	1,303	2,100	904	2,100	2,100
1-2-381000-3130	Food Allowances Drainage	59	429	100	-	100	100
1-2-381000-3135	Conferences/Staff Training Drainage	668	873	2,000	904	2,000	2,000
	FUEL / TRANSPORTATION COSTS	14,500	18,029	17,250	19,576	17,250	20,250
1-2-381000-3140	Mileage Drainage	320	278	750	428	750	750
1-2-381269-3509	Fuel Excavator	12,271	15,120	15,000	15,651	15,000	15,000
1-2-381590-3509	Fuel Drainage Truck	1,014	771	1,500	1,265	1,500	1,500
1-2-381529-3509	Fuel Truck #29 Drainage	893	1,859	-	2,232	-	3,000
	MARKETING & PROMOTION	-	-	1,500	-	1,500	1,250
1-2-381000-3155	Advertising Drainage	-	-	1,500	-	1,500	1,250
	EQUIPMENT REPAIRS & MAINTENANCE	17,615	28,531	24,000	19,162	26,550	26,550
1-2-381000-3765	Maintenance/General Supplies Drainage	982	1,293	2,000	3,840	4,550	4,550
1-2-381269-3515	Equipment Parts/Repairs Excavator	14,732	25,560	18,000	13,433	18,000	18,000
1-2-381590-3515	Equipment Parts/Repairs Drainage Truck	995	1,009	4,000	673	4,000	2,000
1-2-381529-3515	Equipment Parts/Repairs Truck 29	906	668	-	1,217	-	2,000
	PROFESSIONAL FEES	66,633	13,842	7,345	3,712	7,345	11,000
1-2-381000-3320	Legal Fees Drainage	11,275	5,750	2,000	3,712	2,000	7,000
1-2-381000-3360	Professional Fees Drainage	55,358	8,092	5,345	-	5,345	4,000
	PROGRAM EXPENSES	171,352	103,031	-	155,021	-	-
2-1-381984-0675	Drain Maintenance Billing Shafley	-	(5,034)	-	-	-	-
2-1-381934-0675	Drain Maintenance Billing C.S.W.D	-	620	-	-	-	-
2-1-381950-0675	Drain Maintenance Billing Geo Traver	-	-	-	-	-	-
2-1-381914-0625	Agricultural Grant Black Creek	-	(5,063)	-	-	-	-
2-1-381922-0625	Agricultural Grant Casey	-	(161)	-	-	-	-
2-1-381933-0625	Agricultural Grant Consolidated NE	-	(1,026)	-	-	-	-
2-1-381934-0625	Agricultural Grant C.S.W.D	-	(9,018)	-	-	-	-
2-1-381964-0625	Agricultural Grant John Marr	-	(1,350)	-	-	-	-

**TOWNSHIP OF WAINFLEET  
DRAINAGE**

**DEPARTMENT: DRAINAGE**

		2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
2-1-381984-0625	Agricultural Grant Shafley	-	(306)	-	-	-	-
2-2-381902-1020	Employee Wages Aldrey Drain	-	-	-	-	-	-
2-2-381902-1050	Employee Benefits Aldrey Drain	-	-	-	-	-	-
2-2-381902-3746	Twp Interest & Carring Chg Aldrey Drain	-	-	-	-	-	-
2-2-381902-3765	Maint/General Supplies Aldrey Drain	-	-	-	-	-	-
2-2-381902-3786	Contract Equip/Materials Aldrey Drain	-	-	-	-	-	-
2-2-381902-7020	Distributed Equipment Rental Aldrey Drain	-	-	-	-	-	-
2-2-381904-1020	Employee Wages Anderson Drain	-	-	-	797	-	-
2-2-381904-1050	Employee Benefits Anderson Drain	-	-	-	292	-	-
2-2-381904-3746	Twp Int & Carring Chgs Anderson Dr	-	-	-	-	-	-
2-2-381904-3786	Contract Equipment/Material Anderson Dr	-	-	-	1,106	-	-
2-2-381904-7020	Distributed Equipment Rent Anderson Dr	-	-	-	1,904	-	-
2-2-381905-1020	Employee Wages Andrew Early	-	476	-	-	-	-
2-2-381905-1050	Employee Benefits Andrew Early	-	204	-	-	-	-
2-2-381905-3746	Twp Int & Carring Chg Andrew Early Dr	-	-	-	-	-	-
2-2-381905-3765	Maint/General Supplies Andrew Early	-	-	-	-	-	-
2-2-381905-3786	Contract Equip/Material Andrew Early Dr	-	-	-	-	-	-
2-2-381905-7020	Distributed Equipment Rent Andrew Early	-	1,156	-	-	-	-
2-2-381906-1020	Employee Wages Andrew Shauntz	-	-	-	-	-	-
2-2-381906-1050	Employee Benefits Andrew Shauntz	-	-	-	-	-	-
2-2-381906-3746	Twp Int & Carrying Chg Andrew Shauntz	-	-	-	-	-	-
2-2-381906-3765	Maintenance/General Supp Andrew Shauntz	-	-	-	-	-	-
2-2-381906-3786	Contract Equip/Material Andrew Shauntz	-	-	-	-	-	-
2-2-381906-7020	Distributed Equip Rental Andrew Shauntz	-	-	-	-	-	-
2-2-381908-1020	Employee Wages Beezor Drain	576	11,932	-	114	-	-
2-2-381908-1050	Employee Benefits Beezor Drain	261	3,818	-	21	-	-
2-2-381908-3746	Twp Int & Carrying Chg Beezor Drain	-	-	-	-	-	-
2-2-381908-3765	Maintenance/General Supp Beezor Dr	-	1,965	-	-	-	-
2-2-381908-3786	Contract Equipment/Materials Beezor Dr	-	6,762	-	710	-	-
2-2-381908-7020	Beezer Dr Dist Equip Rental	343	29,502	-	136	-	-
2-2-381910-1020	Employee Wages Biederman Dr	-	-	-	456	-	-
2-2-381910-1050	Employee Benefits Biederman Drain	-	-	-	96	-	-
2-2-381910-3746	Twp Int & Carrying Chg Biederman Drain	-	-	-	-	-	-
2-2-381910-3765	Maint/General Supplies Biederman Drain	-	-	-	-	-	-
2-2-381910-3786	Contract Equip/Materials Biederman Drain	-	-	-	900	-	-
2-2-381910-7020	Distributed Equip Rental Biederman Drain	-	-	-	490	-	-
2-2-381912-1020	Employee Wages Big Forks Drain	198	168	-	11,137	-	-
2-2-381912-1050	Employee Benefits Big Forks Drain	33	24	-	3,535	-	-
2-2-381912-3746	Twp Int & Carrying Chg Big Forks Drain	-	-	-	-	-	-
2-2-381912-3786	Contract Equipment/Materials Big Forks	-	356	-	300	-	-
2-2-381912-7020	Distributed Equip Rental Big Forks Drain	80	272	-	19,393	-	-
2-2-381914-1020	Employee Wages- Black Creek Drain	14,445	-	-	-	-	-
2-2-381914-3786	Mtce/Gen Supplies-Black Creek Drain	1,208	-	-	-	-	-
2-2-381915-1020	Employee Wages- Bridgewater Outlet	510	-	-	-	-	-
2-2-381915-1050	Employee Bene-Bridgewater Outlet	218	-	-	-	-	-
2-2-381915-3360	Profess Fees- Bridgewater Out	-	12,329	-	-	-	-
2-2-381915-3746	Twp Int & Crryng Chgs-Bridgewater Outlet	-	-	-	-	-	-
2-2-381915-3765	Mtce/Gen Supplies-Bridgewater Outlet	4,200	-	-	-	-	-
2-2-381915-3786	Cont Equip/Mats- Bridgewater Outlet	519	341	-	-	-	-
2-2-381915-7020	Dist Equip Rental-Bridgewater Outlet	672	-	-	-	-	-
2-2-381916-1020	Employee Wages Bridgewater Drain	2,449	137	-	-	-	-
2-2-381916-1050	Employee Benefits Bridgewater Drain	761	30	-	-	-	-
2-2-381916-3746	Twp Int & Carrying Chg Bridgewater Dr	-	-	-	-	-	-
2-2-381916-3765	Bridgewater Dr. Maint/Gen supplies	405	-	-	-	-	-
2-2-381916-3786	Contract Equip/Materials Bridgewater Dr	-	-	-	-	-	-
2-2-381916-7020	Distributed Equipment Rental Bridgewater	4,248	98	-	-	-	-
2-2-381918-1020	Employee Wages Brown Drain	-	192	-	-	-	-
2-2-381918-1050	Employee Benefits Brown Drain	-	52	-	-	-	-
2-2-381918-3746	Twp Int. & Carrying Charge Brown Drain	-	-	-	-	-	-
2-2-381918-3765	Maintenance/General Brown Drain	-	-	-	-	-	-
2-2-381918-3786	Contract Equipment/Materials Brown Drain	-	-	-	-	-	-
2-2-381918-7020	Distributed Equipment Rental Brown Drain	-	-	-	-	-	-
2-2-381922-1020	Employee Wages Casey Drain	530	295	-	392	-	-
2-2-381922-1050	Casey Drain Benefits	116	139	-	112	-	-
2-2-381922-3746	Casey Drain-Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381922-3765	Casey Drain-Maintenance/General	-	-	-	-	-	-
2-2-381922-3786	Casey Drain-Contract Equipment/Materials	-	-	-	1,939	-	-
2-2-381922-7020	Casey Drain-Distributed Equipment Rental	637	392	-	490	-	-
2-2-381923-1020	Casey Drain NE-Distributed Labour	-	80	-	57	-	-
2-2-381923-1050	Casey Drain North Extension Benefits	-	9	-	25	-	-
2-2-381923-3746	Casey Drain North-Twp Int & Carry Chrg	-	-	-	-	-	-
2-2-381923-3786	Casey Drain NE Contract Equip/Materials	-	-	-	-	-	-
2-2-381923-7020	Casey Drain NE Distributed Equip. Rental	-	147	-	98	-	-
2-2-381925-1020	Chambers Corners Dr Wages	-	-	-	-	-	-
2-2-381925-1050	Chambers Corners Dr Benefits	-	-	-	-	-	-

**TOWNSHIP OF WAINFLEET  
DRAINAGE**

**DEPARTMENT: DRAINAGE**

		2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
2-2-381925-3746	Chambers Cors Twp Int & Carrying Chg	-	-	-	-	-	-
2-2-381925-3765	Chambers Corners Maintenance/General Sup	-	-	-	-	-	-
2-2-381925-3786	Chambers Cors Contract Equipment/Materia	-	-	-	-	-	-
2-2-381925-7020	Chambers Corner Dr-Dist Equip Rental	-	-	-	-	-	-
2-2-381927-1020	Collver Drain-Full Time Wages	-	84	-	-	-	-
2-2-381927-1050	Collver Drain-Employee Benefits	-	12	-	-	-	-
2-2-381927-3746	Collver Drain-Twp Int. & Carrying Chrg	-	-	-	-	-	-
2-2-381927-3765	Collver Drain-Maint./General Supplies	-	-	-	-	-	-
2-2-381927-3786	Collver Drain-Contract Equip/Materials	-	-	-	-	-	-
2-2-381927-7020	Collver Drain-Distributed Equip. Rental	-	-	-	-	-	-
2-2-381929-1020	Conservation Drain-Full Time Wages	-	1,681	-	-	-	-
2-2-381929-1050	Conservation Drain-Employee Benefits	-	473	-	-	-	-
2-2-381929-3746	Conservation Drain-Twp Int & Carry Chrg	-	-	-	-	-	-
2-2-381929-3786	Conservation Drain-Contract Equip/Mater.	-	1,336	-	-	-	-
2-2-381929-7020	Conservation Drain-Dist. Equip Rental	-	2,992	-	-	-	-
2-2-381931-1020	Consolidated #3 Drain-Distributed Labour	-	-	-	-	-	-
2-2-381931-1050	Consolidated #3 Drain Benefits	-	-	-	-	-	-
2-2-381931-3360	Consolidated #3 Drain-Professional Fees	-	-	-	-	-	-
2-2-381931-3746	Consolidated #3-Twp Int. & Carry Chrg	-	-	-	-	-	-
2-2-381931-3765	Consolidated #3-Maint./Gen. Supplies	-	-	-	-	-	-
2-2-381931-3785	Consolidated #3 Drain-Material Purchases	-	-	-	-	-	-
2-2-381931-3786	Consolidated #3 Drain-Contr. Equip/Mat.	-	-	-	-	-	-
2-2-381931-7020	Consolidated #3-Distrib. Equip. Rental	-	-	-	-	-	-
2-2-381933-1020	Consolidated North East Drain-Wages	1,241	2,745	-	-	-	-
2-2-381933-1050	Consolidated North East Drain Benefits	623	996	-	-	-	-
2-2-381933-3746	Consolidated NE-Twp Int. & Carrying Chrg	-	-	-	-	-	-
2-2-381933-3765	Consolidated NE-Maint./General Supplies	-	1,847	-	-	-	-
2-2-381933-3785	Consolidated NE-Material Purchases	-	-	-	-	-	-
2-2-381933-3786	Consolidated NE-Contract Equip/Materials	-	-	-	-	-	-
2-2-381933-7020	Consolidated NE-Distributed Equip Rental	2,856	5,304	-	-	-	-
2-2-381934-1020	C.S.W.D. Drain-Full Time Wages	10,397	922	-	613	-	-
2-2-381934-1050	C.S.W.D. Drain-Employee Benefits	3,889	227	-	177	-	-
2-2-381934-3120	C.S.W.D. Drain-Insurance	-	-	-	-	-	-
2-2-381934-3360	C.S.W.D. Drain-Professional Fees	-	-	-	-	-	-
2-2-381934-3746	C.S.W.D.-Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381934-3765	C.S.W.D. Drain-Maint./General Supplies	2,496	-	-	-	-	-
2-2-381934-3766	C.S.W.D Drain Engineering Costs	-	-	-	70,385	-	-
2-2-381934-3785	C.S.W.D Drain-Material Purchases	716	-	-	-	-	-
2-2-381934-3786	C.S.W.D Drain-Contract Equip/Materials	22,536	2,429	-	3,775	-	-
2-2-381934-7020	C.S.W.D. Drain-Distributed Equip. Rental	16,783	1,355	-	626	-	-
2-2-381936-1020	Cosby Drain Wages	-	-	-	-	-	-
2-2-381936-1050	Cosby Drain Benefits	-	-	-	-	-	-
2-2-381936-3746	Cosby Drain-Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381936-3765	Cosby Drain-Maintenance/General	-	-	-	-	-	-
2-2-381936-3786	Cosby Drain-Contract Equipment/Materials	-	-	-	-	-	-
2-2-381936-7020	Cosby Drain-Distributed Equipment Rental	-	-	-	-	-	-
2-2-381938-1020	Eagle Marsh Drain Wages	930	-	-	-	-	-
2-2-381938-1050	Eagle Marsh Drain Benefits	253	-	-	-	-	-
2-2-381938-3765	Eagle Marsh Drain-Maint./Gen. Supplies	305	-	-	-	-	-
2-2-381938-7020	Eagle Marsh Drain Dist Equip Rental	2,066	-	-	-	-	-
2-2-381939-1020	Eagle Marsh NE Wages	-	-	-	-	-	-
2-2-381939-1050	Eagle Marsh NE Benefits	-	-	-	-	-	-
2-2-381939-3786	Eagle Marsh NE-Contr. Equip./Materials	-	-	-	-	-	-
2-2-381939-7020	Eagle Marsh NE Dist Equip Rental	-	-	-	-	-	-
2-2-381940-1020	Eagle Marsh-Bessie Branch Wages	2,256	-	-	-	-	-
2-2-381940-1050	Eagle Marsh-Bessie Branch Benefits	670	-	-	-	-	-
2-2-381940-3360	Eagle Marsh-Bessie Professional Fees	-	-	-	-	-	-
2-2-381940-3746	Eagle Marsh-Bessie Twp Int. & Carry Chrg	-	-	-	-	-	-
2-2-381940-3765	Eagle Marsh-Bessie Maint./Gen. Supplies	-	-	-	-	-	-
2-2-381940-3785	Eagle Marsh-Bessie-Material Purchases	-	-	-	-	-	-
2-2-381940-3786	Eagle Marsh-Bessie-Contr. Equip/Material	-	-	-	-	-	-
2-2-381940-7020	Eagle Marsh Bessie B- Dist Equip Rental	3,935	-	-	-	-	-
2-2-381942-1020	East Kelly Drain Wages	-	84	-	57	-	-
2-2-381942-1050	East Kelly Drain-Employee Benefits	-	18	-	25	-	-
2-2-381942-3746	East Kelly-Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381942-3765	East Kelly-Maint/General Supplies	-	-	-	-	-	-
2-2-381942-3786	East Kelly-Contract Equip/Materials	-	-	-	-	-	-
2-2-381942-7020	East Kelly-Distributed Equipment Rental	-	-	-	98	-	-
2-2-381944-1020	Ellsworth Drain-Full Time Wages	-	476	-	-	-	-
2-2-381944-1050	Ellsworth Drain Benefits	-	99	-	-	-	-
2-2-381944-3746	Ellsworth - Twp Int & Carrying Charge	-	-	-	-	-	-
2-2-381944-3786	Ellsworth Contract Equip/Material	-	1,441	-	-	-	-
2-2-381944-7020	Ellsworth Drain-Dist Equip Rental	-	1,156	-	-	-	-
2-2-381947-1020	Frank Brown Drain- Employee Wages	35	-	-	-	-	-
2-2-381947-1050	Frank Brown Drain- Employee Benefits	8	-	-	-	-	-
2-2-381947-3746	Frank Brown Drain-Twp Int. & Carrying	-	-	-	-	-	-

**TOWNSHIP OF WAINFLEET  
DRAINAGE**

**DEPARTMENT: DRAINAGE**

		2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
2-2-381947-3765	Frank Brown Drain-Maint./Gen supplies	-	-	-	-	-	-
2-2-381947-3786	Frank Brown Drain- Contract Equip/Mat	-	-	-	-	-	-
2-2-381947-7020	Drank Brown Drain- Distr. Equip. Rental	-	-	-	-	-	-
2-2-381950-1020	George Traver Drain Wages	-	-	-	4,138	-	-
2-2-381950-1050	George Traver Drain Benefits	-	-	-	815	-	-
2-2-381950-3746	George Traver-Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381950-3786	George Traver-Contr. Equip/Materials	-	-	-	3,988	-	-
2-2-381950-7020	Geroge Traver Drain Dist Equip Rentals	-	-	-	6,563	-	-
2-2-381954-1020	Hilden Disher Drain-Distributed Labour	-	-	-	-	-	-
2-2-381954-1050	Hilden Disher Drain Benefits	-	-	-	-	-	-
2-2-381954-3746	Hilden Disher-Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381954-3786	Hilden Disher-Contract Equip/Materials	-	-	-	-	-	-
2-2-381954-7020	Hilden Disher-Distrib. Equipment Rental	-	-	-	-	-	-
2-2-381956-1020	Indian Creek Drain Wages	-	-	-	-	-	-
2-2-381956-1050	Indian Creek Drain Benefits	-	-	-	-	-	-
2-2-381956-3746	Indian Creek Twp Int & Carrying Charge	-	-	-	-	-	-
2-2-381956-3765	Indian Creek Maintenance-General Supplie	-	-	-	-	-	-
2-2-381956-3786	Indian Creek Contract Equipment/Material	-	-	-	-	-	-
2-2-381956-7020	Indian Creek Distributed Equipment Renta	-	-	-	-	-	-
2-2-381964-1020	John Marr Drain-Distributed Labour	1,601	-	-	-	-	-
2-2-381964-1050	John Marr Drain Benefits	429	-	-	-	-	-
2-2-381964-3746	John Marr-Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381964-3765	John Marr-Maintenance/General Supplies	-	-	-	-	-	-
2-2-381964-3786	John Marr-Contract Equipment/Materials	-	-	-	-	-	-
2-2-381964-7020	John Marr-Distributed Equipment Rental	3,128	-	-	-	-	-
2-2-381966-1020	Klijn Drain Wages	-	-	-	-	-	-
2-2-381966-1050	Klijn Drain Benefits	-	-	-	-	-	-
2-2-381966-3360	Klijn Drain-Professional Fees	-	-	-	-	-	-
2-2-381966-3746	Klijn Drain-Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381966-3765	Klijn Drain-Maintenance/General Supplies	-	-	-	-	-	-
2-2-381966-3785	Klijn Drain-Material Purchases	-	-	-	-	-	-
2-2-381966-3786	Klijn Drain-Contract Equipment/Materials	-	-	-	-	-	-
2-2-381966-7020	Klijn Drain Dist Equip Rental	-	-	-	-	-	-
2-2-381968-1020	Lambert Road Drain-Full Time Wages	-	-	-	-	-	-
2-2-381968-1050	Lambert Road Drain-Employee Benefits	-	-	-	-	-	-
2-2-381968-3360	Lambert Road Drain-Professional Fees	-	-	-	-	-	-
2-2-381968-3746	Lambert Road-Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381968-3765	Lambert Road-Maintenance/Gen.Supplies	-	-	-	-	-	-
2-2-381968-3766	Lambert Road Drain Engineering Costs	-	-	-	8,141	-	-
2-2-381968-3785	Lambert Road Drain-Material Purchases	-	-	-	-	-	-
2-2-381968-3786	Lambert Road-Contract Equipment/Material	-	-	-	-	-	-
2-2-381968-7020	Lambert Road-Distr. Equipment Rental	-	-	-	-	-	-
2-2-381970-1020	Little Forks Drain-Distributed Labour	-	154	-	85	-	-
2-2-381970-1050	Little Forks Drain Benefits	-	27	-	29	-	-
2-2-381970-3746	Little Forks-Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381970-3765	Little Forks-Maintenance/General Supplie	-	-	-	-	-	-
2-2-381970-3785	Little Forks-Material Purchases	-	-	-	-	-	-
2-2-381970-3786	Little Forks-Contract Equipment/Material	-	-	-	-	-	-
2-2-381970-7020	Little Forks-Distributed Equip. Rental	-	-	-	147	-	-
2-2-381972-1020	McCallum Drain-Distributed Labour	-	-	-	-	-	-
2-2-381972-1050	McCallum Drain-Employee Benefits	-	-	-	-	-	-
2-2-381972-3746	McCallum Drain-Twp Int. & Carrying Charg	-	-	-	-	-	-
2-2-381972-3786	McCallum Drain-Contr. Equipment/Material	-	-	-	-	-	-
2-2-381972-7020	McCallum Drain-Distributed Equip. Rental	-	-	-	-	-	-
2-2-381974-1020	Merion Drain-Full Time Wages	-	-	-	-	-	-
2-2-381974-3746	Merion Drain-Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381974-3765	Merion Drain-Maintenance/General Supplie	-	-	-	-	-	-
2-2-381974-3785	Merion Drain-Material Purchases	-	-	-	-	-	-
2-2-381974-3786	Merion Drain-Contract Equipment/Material	-	-	-	-	-	-
2-2-381974-7020	Merion Drain-Distributed Equip. Rental	-	-	-	-	-	-
2-2-381976-1020	NB East Kelly -Employee Wages	-	-	-	3,644	-	-
2-2-381976-1050	NB East Kelly-Employee Benefits	-	-	-	1,051	-	-
2-2-381976-3746	NB East Kelly-Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381976-3786	NB East Kelly-Contract Equip/Material	-	-	-	-	-	-
2-2-381976-7020	NB East Kelly Drain-Dist. Equip Rental	-	-	-	5,168	-	-
2-2-381978-1020	North Forks Drain-Distributed Labour	-	-	-	-	-	-
2-2-381978-1050	North Forks Drain Benefits	-	-	-	-	-	-
2-2-381978-3746	North Forks -Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381978-3765	North Forks Drain-Maint./General Supplie	-	-	-	-	-	-
2-2-381978-3786	North Forks-Contract Equip/Materials	-	-	-	-	-	-
2-2-381978-7020	North Forks-Distributed Equipment Rental	-	-	-	-	-	-
2-2-381980-1020	Perry Road Drain Wages	-	-	-	-	-	-
2-2-381980-1050	Perry Road Drain-Employee Benefits	-	-	-	-	-	-
2-2-381980-3746	Perry Rd Drain-Twp Int. & Carrying Charg	-	-	-	-	-	-
2-2-381980-3786	Perry Rd Drain-Contract Equip/Materials	-	-	-	-	-	-
2-2-381980-7020	Perry Rd Drain-Distributed Equip. Rental	-	-	-	-	-	-

**TOWNSHIP OF WAINFLEET  
DRAINAGE**

**DEPARTMENT: DRAINAGE**

		2016 ACTUAL	2017 ACTUAL	2017 FINAL BUDGET	2018 ACTUAL TO DATE	2018 FINAL BUDGET	2019 FINAL BUDGET
2-2-381982-1020	Pettit Road - Employee Wages	-	-	-	-	-	-
2-2-381982-1050	Pettit Road-Employee Benefits	-	-	-	-	-	-
2-2-381982-3746	Pettit Rd-Twp Interest & Carrying Charge	-	-	-	-	-	-
2-2-381982-3786	Pettit Rd-Contract Equipment /Material	-	-	-	-	-	-
2-2-381982-7020	Distriibuted Equipment Rental Pettit Rd	-	-	-	-	-	-
2-2-381984-1020	Shafley Road Drain-Full Time Wages	-	56	-	-	-	-
2-2-381984-1050	Shafley Road Drain Benefits	-	8	-	-	-	-
2-2-381984-3120	Shafley Road Drain-Insurance	37	27	-	-	-	-
2-2-381984-3210	Shafley Road Drain-Hydro	973	1,324	-	995	-	-
2-2-381984-3746	Shafley Road-Twp Int & Carrying Charge	-	-	-	-	-	-
2-2-381984-3765	Shafley Road-Maint/General Supplies	-	-	-	-	-	-
2-2-381984-3786	Shafley Road-Contract Equip/Materials	-	3,195	-	-	-	-
2-2-381984-7020	Shafley Road-Distrib. Equipment Rental	-	-	-	-	-	-
2-2-381986-1020	Skelton Drain Wages	-	-	-	-	-	-
2-2-381986-1050	Skelton Drain Benefits	-	-	-	-	-	-
2-2-381986-3746	Skelton Drain-Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381986-3765	Skelton Drain-Maint/General Supplies	-	-	-	-	-	-
2-2-381986-3786	Skelton Drain-Contract Equip/Materials	-	-	-	-	-	-
2-2-381986-7020	Skelton Drain-Distributed Equip. Rental	-	-	-	-	-	-
2-2-381988-1020	South Forks Drain-Distributed Labour	-	84	-	-	-	-
2-2-381988-1050	South Forks Drain Benefits	-	12	-	-	-	-
2-2-381988-3746	South Forks -Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381988-3765	South Fork-Maint./General Supplies	-	-	-	-	-	-
2-2-381988-3786	South Fork-Contract Equipment/Materials	-	-	-	-	-	-
2-2-381988-7020	South Fork-Distributed Equipment Rental	-	-	-	-	-	-
2-2-381990-1020	Stayzer Drain Wages	-	-	-	-	-	-
2-2-381990-1050	Stayzer Drain Benefits	-	-	-	-	-	-
2-2-381990-3746	Stayzer Drain-Twp Int. & Carrying Charge	-	-	-	-	-	-
2-2-381990-3765	Stayzer Drain-Maint./General Supplies	-	-	-	-	-	-
2-2-381990-3786	Stayzer Drain-Contract Equip/Materials	-	-	-	-	-	-
2-2-381990-7020	Stayzer Drain-Distr. Equipment Rental	-	-	-	-	-	-
2-2-381992-1020	Swayze Drain Distributed Labour	3,624	1,387	-	-	-	-
2-2-381992-1050	Swayze Drain Benefits	1,217	577	-	-	-	-
2-2-381992-3746	Swayze Drain-Twp Int & Carrying Charge	-	-	-	-	-	-
2-2-381992-3765	Swayze Drain-Maint/General Supplies	-	-	-	-	-	-
2-2-381992-3785	Swayze Drain-Material Purchases	260	-	-	-	-	-
2-2-381992-3786	Swayze Drain-Contract Equip/Materials	-	-	-	-	-	-
2-2-381992-7020	Swayze Drain-Distrib. Equipment Rental	7,065	2,584	-	-	-	-
2-2-381994-1020	Wilford Road Drain Wages	6,669	-	-	-	-	-
2-2-381994-1050	Wilford Road Benefits	1,657	-	-	-	-	-
2-2-381994-3360	Wilford Road Drain-Professional Fees	-	-	-	-	-	-
2-2-381994-3746	Wilford Rd-Twp Int & Carring Charge	779	-	-	-	-	-
2-2-381994-3786	Wilford Road-Contract Equip/Materials	8,442	(114)	-	-	-	-
2-2-381994-7020	Wilford Rd-Dist Equip Rental	12,680	114	-	-	-	-
2-2-381995-1020	WILFORD RD FARM CULV WAGES	-	54	-	-	-	-
2-2-381995-1050	WILFORD RD FARM CULV BENEFITS	-	27	-	-	-	-
2-2-381995-3360	WILFORD RD FARM CULV- PROFESSIONAL FEES	-	2,315	-	-	-	-
2-2-381995-3786	WILFORD RD FARM CULV- CONTRACT EQUIP/MA1	-	114	-	-	-	-
2-2-381995-7020	WILFORD RD FARM CULV- DIST EQUIP RENTAL	-	-	-	-	-	-
2-2-381996-1020	Wolf Creek Drain-Employee Wages	2,530	3,100	-	-	-	-
2-2-381996-1050	Wolf Creek Drain-Employee Benefits	694	1,290	-	-	-	-
2-2-381996-3786	Wolf Creek Dr.-Contract Equip/Materials	10,149	5,360	-	-	-	-
2-2-381996-7020	Wolf Creek Drain-Dist Equipment Rentals	5,012	6,120	-	-	-	-
2-2-381998-1020	ZavitZrahm Drain-Wages	-	-	-	-	-	-
2-2-381998-1050	ZavitZrahm Drain Benefits	-	-	-	-	-	-
2-2-381998-3360	ZavitZrahm Drain-Professional Fees	-	-	-	-	-	-
2-2-381998-3786	ZavitZrahm Dr.-Contract Equip./Material	-	-	-	-	-	-
2-2-381998-7020	ZavitZrahm-Dist Equip Rental	-	-	-	-	-	-
	CONTRACTED SERVICES	3,301	-	500	-	500	500
1-2-381000-3786	Contract Equipment/Materials Drainage	3,301	-	500	-	500	500
	OPERATING EXPENSES	-	-	-	-	-	-
1-2-381000-3785	Material Purchases Drainage	-	-	-	-	-	-
1-2-381000-7020	Distributed Equipment Rental Drainage	-	-	-	-	-	-
		<u>374,912</u>	<u>284,496</u>	<u>186,723</u>	<u>320,647</u>	<u>189,659</u>	<u>213,002</u>
NET OPERATING (REVENUE) EXPENSES		280,577	129,185	61,393	196,439	61,059	87,189
OTHER							
	USE OF RESERVE FUNDS	-	-	-	-	-	(20,000)
1-1-381000-0812	From Reserve & Res Funds - Drainage	-	-	-	-	-	(20,000)
	TRANSFER TO RESERVES & RESERVE FUNDS	-	10,468	10,468	-	10,468	10,468

**TOWNSHIP OF WAINFLEET  
DRAINAGE**

**DEPARTMENT: DRAINAGE**

	<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
1-2-381269-5020 To Consolidated Reserve Excavator	-	10,468	10,468	-	10,468	10,468
	-	10,468	10,468	-	10,468	(9,532)
	<u>280,577</u>	<u>139,653</u>	<u>71,861</u>	<u>196,439</u>	<u>71,527</u>	<u>77,657</u>

**TOWNSHIP OF WAINFLEET  
PLANNING**

**DEPARTMENT: PLANNING**

		<b>2018</b>					
		<b>2016</b>	<b>2017</b>	<b>2017 FINAL</b>	<b>ACTUAL</b>	<b>2018 FINAL</b>	<b>2019 FINAL</b>
		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>TO DATE</b>	<b>BUDGET</b>	<b>BUDGET</b>
<b>REVENUE</b>							
	USER FEES	(30,723)	(65,216)	(36,050)	(52,406)	(41,050)	(35,850)
	RECOVERIES	-	-	-	(292)	-	-
	OTHER	(375)	(1,050)	(1,000)	(8,831)	(1,000)	(500)
		<u>(31,098)</u>	<u>(66,266)</u>	<u>(37,050)</u>	<u>(61,530)</u>	<u>(42,050)</u>	<u>(36,350)</u>
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	137,397	146,449	137,375	166,683	172,139	176,852
	ADMINISTRATIVE EXPENSES	2,215	4,131	8,250	9,375	14,000	6,000
	COMMUNICATIONS	322	112	300	6,573	300	300
	PROFESSIONAL DEVELOPMENT	3,206	3,367	8,350	5,670	8,350	8,350
	FUEL / TRANSPORTATION COSTS	653	2,118	1,750	1,410	1,750	1,750
	MARKETING & PROMOTION	996	245	2,000	-	1,500	1,500
	EQUIPMENT REPAIRS & MAINTENANCE	-	-	-	-	-	-
	PROFESSIONAL FEES	80,860	35,167	41,000	14,900	41,000	41,000
		<u>225,648</u>	<u>191,589</u>	<u>199,025</u>	<u>204,610</u>	<u>239,039</u>	<u>235,752</u>
<b>NET OPERATING (REVENUE) EXPENSES</b>		<u>194,550</u>	<u>125,323</u>	<u>161,975</u>	<u>143,080</u>	<u>196,989</u>	<u>199,402</u>
<b>OTHER</b>							
	USE OF RESERVE FUNDS	-	-	-	-	(10,000)	-
	TRANSFER TO RESERVES & RESERVE FUNDS	10,000	-	-	-	-	-
		<u>10,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(10,000)</u>	<u>-</u>
		<u>204,550</u>	<u>125,323</u>	<u>161,975</u>	<u>143,080</u>	<u>186,989</u>	<u>199,402</u>
	TRANSFER TO CAPITAL FUND	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,500</u>	<u>2,500</u>	<u>-</u>



Department Name	<b>Planning</b>		
2018 Approved Budget Net Expense			<b>186,989</b>
<b>Unavoidable Budget Increases / (Decreases)</b>			<b>20,413</b>
Mandatory increases due to new or changes in legislation			-
Increase (decrease) in employee compensation (existing staff)			4,713
Annualization of new staff approved in the 2018 budget			-
Annualization of services approved in the 2018 budget			10,000
	Reduction in use of reserves	10,000	
Debt repayment costs			-
Inflationary Adjustments			-
Increase / (Decreases) for Utilities			-
Revenue (Increases) / Decreases			5,700
	Work order information	200	
	Miscellaneous	500	
	Minor variance	5,000	
Previously Approved Council Initiatives			-
<b>Recommended Budget Reductions</b>			<b>(8,000)</b>
Service Delivery Efficiencies			(8,000)
	Publications & Subscriptions	(8,000)	
New fees/Revenues			-
Fee Rate Increases			-
<b>New Discretionary Requests</b>			<b>-</b>
One Time Requests			-
Discretionary Base Budget Requests			-
<b>2019 Draft Budget</b>			<b>199,402</b>

**TOWNSHIP OF WAINFLEET  
PLANNING**

**DEPARTMENT: PLANNING**

		2016	2017	2017 FINAL	2018	2018 FINAL	2019 FINAL
		ACTUAL	ACTUAL	BUDGET	ACTUAL TO DATE	BUDGET	BUDGET
<b>REVENUE</b>							
	USER FEES	(30,723)	(65,216)	(36,050)	(52,406)	(41,050)	(35,850)
1-1-811000-0685	Work Order Information - Planning	(1,380)	(720)	(1,000)	(600)	(1,000)	(800)
1-1-811000-0789	Rezoning Applications - Planning	(3,725)	(7,770)	(5,000)	(14,262)	(5,000)	(5,000)
1-1-811000-0793	Site Plan - Planning	(2,134)	(3,624)	(3,000)	(8,624)	(3,000)	(3,000)
1-1-811171-0785	Certification Fees - COA	(1,666)	(1,696)	(2,050)	(2,544)	(2,050)	(2,050)
1-1-811171-0788	Minor Variance Applications - COA	(12,635)	(38,748)	(15,000)	(16,380)	(20,000)	(15,000)
1-1-811171-0790	Consent Fees - COA	(9,183)	(12,658)	(10,000)	(9,996)	(10,000)	(10,000)
	RECOVERIES	-	-	-	(292)	-	-
1-1-811000-0796	Cost Recoveries-Planning	-	-	-	(292)	-	-
	OTHER	(375)	(1,050)	(1,000)	(8,831)	(1,000)	(500)
1-1-811000-0799	Miscellaneous - Planning	(125)	(300)	(1,000)	(8,581)	(1,000)	(500)
1-1-811171-0799	Miscellaneous - COA	(250)	(750)	-	(250)	-	-
		<u>(31,098)</u>	<u>(66,266)</u>	<u>(37,050)</u>	<u>(61,530)</u>	<u>(42,050)</u>	<u>(36,350)</u>
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	137,397	146,449	137,375	166,683	172,139	176,852
1-2-811000-1020	Employee Wages Planning	80,922	63,672	62,742	84,617	85,083	86,742
1-2-811000-1050	Employee Benefits Planning	20,292	23,393	20,011	25,535	26,442	27,447
1-2-811171-1020	Employee Wages COA	28,196	46,001	41,747	44,299	45,654	47,213
1-2-811171-1050	Employee Benefits COA	7,987	13,383	12,875	12,232	13,820	14,310
1-2-811172-1020	Employee Wages - Property Standards Committee/ Fer	-	-	-	-	1,140	1,140
	ADMINISTRATIVE EXPENSES	2,215	4,131	8,250	9,375	14,000	6,000
1-2-811000-3110	Stationery Planning	134	2,370	1,000	598	1,000	1,000
1-2-811000-3111	Postage Planning	828	131	1,000	-	500	500
1-2-811000-3115	Publications & Subscriptions Planning	-	219	2,000	6,934	8,500	500
1-2-811000-3125	Membership Fees Planning	839	552	2,500	620	2,500	2,500
1-2-811000-3150	Planning Misc	-	-	-	5	-	-
1-2-811000-4900	Amortization Planning & Zoning	-	-	-	-	-	-
1-2-811171-3110	Stationery COA	295	-	500	439	250	250
1-2-811171-3111	Postage COA	-	139	500	-	500	500
1-2-811171-3125	Membership Fees COA	120	720	750	780	750	750
1-2-811161-3110	Stationery Strategic Planning	-	-	-	-	-	-
1-2-811161-3111	Postage Strategic Planning	-	-	-	-	-	-
1-2-811161-3150	Miscellaneous Strategic Planning	-	-	-	-	-	-
	COMMUNICATIONS	322	112	300	6,573	300	300
1-2-811000-3230	Telephone - Planning	322	112	300	6,573	300	300
	PROFESSIONAL DEVELOPMENT	3,206	3,367	8,350	5,670	8,350	8,350
1-2-811000-3130	Food Allowances Planning	84	267	350	225	350	350
1-2-811000-3135	Conferences/Staff Training Planning	1,457	2,321	5,000	2,773	5,000	5,000
1-2-811171-3135	Conferences/Staff Training COA	1,665	780	3,000	2,671	3,000	3,000
	FUEL / TRANSPORTATION COSTS	653	2,118	1,750	1,410	1,750	1,750
1-2-811000-3140	Mileage Planning	232	972	1,000	511	1,000	1,000
1-2-811171-3140	Mileage COA	420	1,146	750	899	750	750
1-2-811161-3140	Mileage Strategic Planning	-	-	-	-	-	-
	MARKETING & PROMOTION	996	245	2,000	-	1,500	1,500
1-2-811000-3155	Advertising Planning	496	245	2,000	-	1,500	1,500
1-2-811161-3155	Advertising Strategic Planning	500	-	-	-	-	-
	EQUIPMENT REPAIRS & MAINTENANCE	-	-	-	-	-	-
1-2-811161-3765	Maintenance/General Supplies Strategic P	-	-	-	-	-	-
	PROFESSIONAL FEES	80,860	35,167	41,000	14,900	41,000	41,000
1-2-811000-3320	Legal Fees Planning	11,349	15,230	16,000	13,308	16,000	16,000
1-2-811000-3360	Professional Fees Planning	69,512	19,938	25,000	1,592	25,000	25,000
1-2-811161-3360	Professional Fees Strategic Planning	-	-	-	-	-	-
		<u>225,648</u>	<u>191,589</u>	<u>199,025</u>	<u>204,610</u>	<u>239,039</u>	<u>235,752</u>
<b>NET OPERATING (REVENUE) EXPENSES</b>		<u>194,550</u>	<u>125,323</u>	<u>161,975</u>	<u>143,080</u>	<u>196,989</u>	<u>199,402</u>

**TOWNSHIP OF WAINFLEET  
PLANNING**

**DEPARTMENT: PLANNING**

		2016	2017	2017 FINAL	2018	2018 FINAL	2019 FINAL
		ACTUAL	ACTUAL	BUDGET	ACTUAL TO DATE	BUDGET	BUDGET
OTHER							
	USE OF RESERVE FUNDS	-	-	-	-	(10,000)	-
1-1-811000-0812	From Reserve & Res. Funds - Planning	-	-	-	-	(10,000)	-
	TRANSFER TO RESERVES & RESERVE FUNDS	10,000	-	-	-	-	-
1-2-811000-5020	To Consolidated Reserve Planning	10,000	-	-	-	-	-
		<u>10,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(10,000)</u>	<u>-</u>
		<u>204,550</u>	<u>125,323</u>	<u>161,975</u>	<u>143,080</u>	<u>186,989</u>	<u>199,402</u>
	TRANSFER TO CAPITAL FUND	-	-	-	2,500	2,500	-
1-2-811000-5010	To the Capital Fund - Planning Equipment	-	-	-	2,500	2,500	-

**TOWNSHIP OF WAINFLEET  
LIBRARY**

**DEPARTMENT: LIBRARY**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
<b>REVENUE</b>							
	DONATIONS	(6,566)	(1,349)	-	(69)	-	-
	GRANTS	(29,673)	(28,095)	(21,500)	(24,286)	(21,500)	(21,500)
	USER FEES	(9,676)	(8,706)	(11,400)	(7,907)	(10,450)	(10,450)
	MUNICIPAL CONTRIBUTION	(361,840)	(420,764)	(420,764)	(433,266)	(433,266)	(437,384)
	OTHER	(2,579)	(1,951)	(600)	(3,503)	(600)	(600)
		<u>(410,333)</u>	<u>(460,865)</u>	<u>(454,264)</u>	<u>(469,031)</u>	<u>(465,816)</u>	<u>(469,934)</u>
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	298,692	331,498	342,879	332,498	347,231	342,116
	ADMINISTRATIVE EXPENSES	9,955	10,838	14,885	13,117	15,585	15,585
	COMMUNICATIONS	2,975	2,293	3,300	3,239	3,300	3,300
	MEETINGS, CONFERENCES, TRAINING	709	556	2,800	1,907	2,800	3,300
	FUEL / TRANSPORTATION COSTS	656	331	400	272	400	400
	MARKETING & PROMOTION	324	252	450	712	450	450
	EQUIPMENT REPAIRS & MAINTENANCE	19,391	23,058	19,500	20,668	21,500	23,500
	PROFESSIONAL FEES	7,054	5,270	6,200	6,650	6,700	6,700
	PROGRAM EXPENSES	12,701	12,199	7,850	19,745	11,850	15,583
	OPERATING EXPENSES	45,929	48,069	48,000	45,275	50,000	53,000
		<u>398,386</u>	<u>434,363</u>	<u>446,264</u>	<u>444,083</u>	<u>459,816</u>	<u>463,934</u>
<b>NET OPERATING (REVENUE) EXPENSES</b>		<u>(11,948)</u>	<u>(26,502)</u>	<u>(8,000)</u>	<u>(24,947)</u>	<u>(6,000)</u>	<u>(6,000)</u>
<b>OTHER</b>							
	USE OF RESERVE FUNDS	-	-	-	-	(2,000)	(2,000)
	TRANSFER TO RESERVES & RESERVE FUNDS	8,000	8,000	8,000	8,000	8,000	8,000
		<u>8,000</u>	<u>8,000</u>	<u>8,000</u>	<u>8,000</u>	<u>6,000</u>	<u>6,000</u>
		<u>(3,948)</u>	<u>(18,502)</u>	<u>-</u>	<u>(16,947)</u>	<u>-</u>	<u>-</u>

Department Name	<b>Library</b>		
2018 Approved Budget Net Expense			<b>433,266</b>
<b>Unavoidable Budget Increases / (Decreases)</b>			<b>3,618</b>
Mandatory increases due to new or changes in legislation			-
(Decrease) increase in employee compensation (existing staff)			(1,382)
Annualization of new staff approved in the 2018 budget			-
Annualization of services approved in the 2018 budget			3,000
Debt repayment costs	In-house programming	3,000	-
Inflationary Adjustments			2,000
Increase / (Decreases) for Utilities	Computer maintenance	2,000	-
Revenue (Increases) / Decreases			-
Previously Approved Council Initiatives			-
<b>Recommended Budget Reductions</b>			<b>-</b>
Service Delivery Efficiencies			-
New fees/Revenues			-
Fee Rate Increases			-
<b>New Discretionary Requests</b>			<b>500</b>
One Time Requests			-
Discretionary Base Budget Requests			500
	Library staff training	500	
<b>2019 Draft Budget</b>			<b>437,384</b>

**TOWNSHIP OF WAINFLEET  
LIBRARY**

**DEPARTMENT: LIBRARY**

		2016	2017	2017	2018	2018	2019
		ACTUAL	ACTUAL	FINAL	ACTUAL	FINAL	FINAL
				BUDGET	TO DATE	BUDGET	BUDGET
<b>REVENUE</b>							
	DONATIONS	(6,566)	(1,349)	-	(69)	-	-
3-1-741000-0841	Non-Specific Donations	(6,566)	(1,349)	-	(69)	-	-
	GRANTS	(29,673)	(28,095)	(21,500)	(24,286)	(21,500)	(21,500)
3-1-741000-0624	Provincial Grant	(29,673)	(28,095)	(21,500)	(19,996)	(21,500)	(21,500)
3-1-721401-0624	Healthy Kids- Grant	-	-	-	(4,290)	-	-
	USER FEES	(9,676)	(8,706)	(11,400)	(7,907)	(10,450)	(10,450)
3-1-741000-0642	Library Programming	(530)	(394)	(1,800)	(652)	(1,800)	(1,800)
3-1-741000-0689	Laminator Revenue	(141)	(130)	(100)	(62)	(100)	(100)
3-1-741000-0694	Copier Charges	(2,473)	(2,186)	(2,500)	(2,244)	(2,500)	(2,500)
3-1-741000-0733	Misc. Rentals	(134)	(180)	(150)	(100)	(200)	(200)
3-1-741000-0741	Fines	(5,673)	(5,339)	(6,000)	(4,313)	(5,000)	(5,000)
3-1-741000-0798	Publications	(725)	(477)	(850)	(536)	(850)	(850)
	MUNICIPAL CONTRIBUTION	(361,840)	(420,764)	(420,764)	(433,266)	(433,266)	(437,384)
3-1-741000-0811	From the Revenue Fund	(361,840)	(420,764)	(420,764)	(433,266)	(433,266)	(437,384)
	OTHER	(2,579)	(1,951)	(600)	(3,503)	(600)	(600)
3-1-741000-0799	Miscellaneous Revenue	(460)	(381)	(600)	(413)	(600)	(600)
3-1-741000-0897	Gain/Loss on Sale of Assets	(179)	-	-	-	-	-
3-1-741607-0674	SCP - User Fees	(1,940)	(1,570)	-	(3,090)	-	-
		(410,333)	(460,865)	(454,264)	(469,031)	(465,816)	(469,934)
<b>EXPENSES</b>							
	SALARIES, WAGES & BENEFITS	298,692	331,498	342,879	332,498	347,231	342,116
3-2-741000-1020	Library Wages	238,535	267,221	280,213	271,050	284,565	278,298
3-2-741000-1050	Employee Benefits	60,157	64,276	62,666	61,448	62,666	63,818
	ADMINISTRATIVE EXPENSES	9,955	10,838	14,885	13,117	15,585	15,585
3-2-741000-3110	Stationery	1,448	1,427	2,000	1,604	2,000	2,000
3-2-741000-3111	Postage	211	87	400	174	400	400
3-2-741000-3112	Office Equipment Rental	3,080	3,146	3,800	3,936	4,300	4,300
3-2-741000-3115	Publications & Subscriptions	1,399	1,956	1,850	1,253	1,850	1,850
3-2-741000-3125	Membership Fees	940	731	1,200	725	1,200	1,200
3-2-741000-3150	Miscellaneous	447	250	500	210	500	500
3-2-741000-3703	Processing Charges	2,430	2,525	5,135	5,217	5,335	5,335
3-2-741000-3745	Interest Charges	-	716	-	-	-	-
3-2-741000-4900	Amortization Library	-	-	-	-	-	-
	COMMUNICATIONS	2,975	2,293	3,300	3,239	3,300	3,300
3-2-741000-3230	Telephone	2,975	2,293	3,300	3,239	3,300	3,300
	MEETINGS, CONFERENCES, TRAINING	709	556	2,800	1,907	2,800	3,300
3-2-741000-3130	Food Allowances	225	240	300	75	300	300
3-2-741000-3135	Conferences & Training	484	315	2,500	1,832	2,500	3,000
	FUEL / TRANSPORTATION COSTS	656	331	400	272	400	400
3-2-741000-3140	Mileage	656	331	400	272	400	400
	MARKETING & PROMOTION	324	252	450	712	450	450
3-2-741000-3145	Gifts & Promotions	100	-	150	-	150	150
3-2-741000-3155	Advertising	224	252	300	712	300	300
	EQUIPMENT REPAIRS & MAINTENANCE	19,391	23,058	19,500	20,668	21,500	23,500
3-2-741000-3330	Computer Maintenance	18,773	23,030	19,000	20,095	21,000	23,000
3-2-741000-3765	Maintenance General/Supplies	618	27	500	573	500	500
	PROFESSIONAL FEES	7,054	5,270	6,200	6,650	6,700	6,700
3-2-741000-3310	Audit	6,004	4,070	5,000	5,450	5,500	5,500
3-2-741000-3320	Legal Fees	-	-	-	-	-	-
3-2-741000-3360	Professional Fees	1,050	1,200	1,200	1,200	1,200	1,200

**TOWNSHIP OF WAINFLEET  
LIBRARY**

**DEPARTMENT: LIBRARY**

		<b>2016 ACTUAL</b>	<b>2017 ACTUAL</b>	<b>2017 FINAL BUDGET</b>	<b>2018 ACTUAL TO DATE</b>	<b>2018 FINAL BUDGET</b>	<b>2019 FINAL BUDGET</b>
PROGRAM EXPENSES		12,701	12,199	7,850	19,745	11,850	15,583
3-2-741607-1020	SCP - Wages	10,895	10,776	6,000	14,050	10,000	13,650
3-2-741607-1050	SCP - Employee Benefits	958	918	1,100	1,228	1,100	1,183
3-2-741607-3765	SCP - Maintenance/General Supplies	849	505	750	461	750	750
3-2-721401-3110	Stationary- Healthy Kids	-	-	-	-	-	-
3-2-721401-3155	Advertising- Healthy Kids	-	-	-	-	-	-
3-2-721401-3765	General Supplies- Healthy Kids	-	-	-	4,007	-	-
3-2-721401-3786	Contract Equipment- Healthy Kids	-	-	-	-	-	-
OPERATING EXPENSES		45,929	48,069	48,000	45,275	50,000	53,000
3-2-741000-3370	In-House Programming	3,085	5,658	5,000	4,368	5,000	8,000
3-2-741000-3702	Acquisitions	42,844	42,411	43,000	40,907	45,000	45,000
		<u>398,386</u>	<u>434,363</u>	<u>446,264</u>	<u>444,083</u>	<u>459,816</u>	<u>463,934</u>
NET OPERATING (REVENUE) EXPENSES		<u>(11,948)</u>	<u>(26,502)</u>	<u>(8,000)</u>	<u>(24,947)</u>	<u>(6,000)</u>	<u>(6,000)</u>
OTHER							
USE OF RESERVE FUNDS		-	-	-	-	(2,000)	(2,000)
3-1-741000-0825	Application of Surplus	-	-	-	-	-	-
3-1-741000-0812	From reserve fund	-	-	-	-	(2,000)	(2,000)
TRANSFER TO RESERVES & RESERVE FUNDS		8,000	8,000	8,000	8,000	8,000	8,000
3-2-741000-5020	To Consolidated Reserve	8,000	8,000	8,000	8,000	8,000	8,000
		<u>8,000</u>	<u>8,000</u>	<u>8,000</u>	<u>8,000</u>	<u>6,000</u>	<u>6,000</u>
		<u>(3,948)</u>	<u>(18,502)</u>	<u>-</u>	<u>(16,947)</u>	<u>-</u>	<u>-</u>



**TOWNSHIP OF WAINFLEET  
2019 FINAL CAPITAL BUDGET SUMMARY**

Proj. Category	#	Dept	Project Description	Expenditures	Financing											Carryforward		
					Tax Levy	Reserves	Development Charges	In Lieu of Parkland	Debentures	Modernization Fund	Gas Tax	OCIF	Grants	Donations	Contribution from other Agency		Proceeds from Sale of Assets	
<b>Infrastructure Renewal Capital Projects</b>																		
<b>Information Technology</b>																		
	1	A	IT Update	\$ 50,650	\$ 50,650	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
			Subtotal - Information Technology	\$ 50,650	\$ 50,650	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Roads and Bridges</b>																		
	2	PW	Road Resurfacing Program	\$ 540,700	\$ 172,398	\$ 25,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ 193,302	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	
	3	PW	Port Colborne Wainfleet Townline	\$ 40,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	
	4	PW	Bridge Work (Gents carried forward from 2018 with new funding sources proposed)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	5	PW	Roadside safety improvements	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 56,698	\$ 193,302	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	6	PW	Large culverts	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
			Subtotal - Roads and Bridges	\$ 880,700	\$ 237,398	\$ 25,000	\$ 50,000	\$ -	\$ -	\$ 106,698	\$ 386,604	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	
<b>Fleet Vehicles and Equipment</b>																		
	7	D	Drainage Excavator	\$ 480,000	\$ -	\$ 95,736	\$ -	\$ -	\$ 324,264	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ -
	8	F	Radio System Upgrade (Phase 1)	\$ 104,200	\$ 4,200	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	9	F	Firefighting Equipment	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	10	F	Personal Protective Equipment	\$ 53,600	\$ 48,600	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			Subtotal - Fleet Vehicles and Equipment	\$ 662,800	\$ 77,800	\$ 145,736	\$ 5,000	\$ -	\$ 324,264	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ -
<b>Facilities and Buildings</b>																		
	11	L	Library Heating Units	\$ 21,000	\$ -	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			Subtotal - Facilities and Buildings	\$ 21,000	\$ -	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Parks</b>																		
	12	R	Baseball Diamond Backstop Replacements	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -
	13	R	Bleacher Netting	\$ 3,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,400	\$ -	\$ -	\$ -	\$ -	\$ -
			Subtotal - Parks	\$ 15,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,400	\$ -	\$ -	\$ -	\$ -	\$ -
			<b>2019 Total Infrastructure Renewal Capital Projects</b>	<b>\$ 1,630,550</b>	<b>\$ 365,848</b>	<b>\$ 191,736</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ 324,264</b>	<b>\$ 156,698</b>	<b>\$ 386,604</b>	<b>\$ 50,000</b>	<b>\$ 15,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ 25,000</b>	
<b>New/Enhanced Capital Projects</b>																		
<b>Fleet Vehicles and Equipment</b>																		
	14	C	Cemetery Mower and Trailer	\$ 27,000	\$ -	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	15	PW	Garage Hoist	\$ 18,000	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	16	F	Utility Vehicle	\$ 42,000	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000	\$ -	\$ -	\$ -	\$ -
			Subtotal - Fleet Vehicles and Equipment	\$ 87,000	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000	\$ -	\$ -	\$ -	\$ -
<b>Facilities and Buildings</b>																		
	17	R	Skate Park- Concrete Slab	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			Subtotal - Facilities and Buildings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Parks</b>																		
	18	R	Walking Trail	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	19	R	Village Park	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -
			Subtotal - Parks	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -
			<b>2019 Total New/Enhanced Capital Projects</b>	<b>\$ 107,000</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 22,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>New Fire Station Capital Project</b>																		
	20	F	Fire/EMS/Police Station - Phase 1: Land acquisition and preconstruction	\$ 850,000	\$ -	\$ 108,000	\$ -	\$ -	\$ 742,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			Subtotal - Fire Station	\$ 850,000	\$ -	\$ 108,000	\$ -	\$ -	\$ 742,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			<b>2019 TOTAL</b>	<b>\$ 2,587,550</b>	<b>\$ 365,848</b>	<b>\$ 364,736</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ 1,066,264</b>	<b>\$ 156,698</b>	<b>\$ 386,604</b>	<b>\$ 50,000</b>	<b>\$ 35,400</b>	<b>\$ 22,000</b>	<b>\$ -</b>	<b>\$ 60,000</b>	<b>\$ 25,000</b>	
			2018 Total	\$ 2,422,725	\$ 365,850	\$ 1,232,310	\$ 25,000	\$ -	\$ 137,700	\$ -	\$ 202,000	\$ 404,690	\$ 28,500	\$ -	\$ -	\$ 10,000	\$ 16,675	
			Variance	\$ 164,825	\$ (2)	\$ (867,574)	\$ 30,000	\$ -	\$ 928,564	\$ 156,698	\$ 184,604	\$ (354,690)	\$ 6,900	\$ 22,000	\$ -	\$ 50,000	\$ 8,325	



**Capital Project #1**

Administration	IT Update	2019
<b>Expenditures</b>		
	IT Update	\$ 50,650
		Total Expenses \$ 50,650
<b>Revenue Sources</b>		
	Capital Tax Levy	\$ (50,650)
		Total Revenue \$ (50,650)
<b>Project Net Total</b>		<b>\$ -</b>

<b>DEPARTMENT:</b>	Administration	
<b>PROJECT NAME:</b>	IT Update	
<b>PROJECT COST:</b>	Public Works Workstations (2)	\$ 2,500
	Arena Office Workstation & Printer	\$ 1,350
	Security Appliance	\$ 2,700
	NAS (planning/building data storage)	\$ 2,600
	Hardware Replacement (pc, monitors)	\$ 2,500
	Public Wireless	\$ 1,150
	PDF Converter	\$ 1,350
	MS Office 2019	\$ 22,000
	Switches/Routers	\$ 2,500
	Email-Server License	\$ 12,000
		Total \$ 50,650
<b>BUSINESS CASE:</b>		
<i>Description</i>	The IT Department is responsible for the operation of the Township's technology requirements. This project allows for the continued update and replacement of older systems with newer, more efficient equipment.	
<i>Benefits</i>	The Township is continuing to upgrade IT services to stay in line with current technology and ensuring data security. The Township will also see improvements in employee productivity through increased equipment performance and minimization of equipment outages.	
<i>Costs</i>	Initial cost of replacement and ongoing maintenance of equipment.	
<i>Risk</i>	The potential that equipment malfunctions and is not available for staff to perform their duties. Time lost by staff waiting for equipment to be repaired.	
<i>Savings</i>	The new equipment will allow us to see savings due to increases in employee productivity.	
<i>Alternatives Considered</i>	1. Do not proceed with the project. (Not Recommended)	
<i>Value Measurement</i>	Increase in efficiencies.	

Roads and Bridges		Road Resurfacing Program	2019
<b>Expenditures</b>			
	Road Resurfacing Program		\$ 540,700
		Total Expenses	\$ 540,700
<b>Revenue Sources</b>			
	Federal Gas Tax Funding		\$ (193,302)
	OCIF Formula-based Allocation		\$ (50,000)
	Development Charges - Roads and Related		\$ (50,000)
	Capital Tax Levy		\$ (172,398)
	Momodernization Fund		\$ (50,000)
	Transfer from Reserves - Roads		\$ (25,000)
		Total Revenue	\$ (540,700)
<b>Project Net Total</b>			\$ -

<b>DEPARTMENT:</b>	Roads		
<b>PROJECT NAME:</b>	Road Resurfacing Program		
<b>PROJECT COST:</b>	Road Resurfacing		\$ 540,700
		Total	\$ 540,700
<b>BUSINESS CASE:</b>			
<i>Description</i>	<b>2019 Road Resurfacing Program</b>		
	Burkett Road (Gord Harry Trail to Lakeshore Road)		\$ 122,000
	Feeder Road (Forks to Malowany)		\$ 418,700
	<b>Total Road Resurfacing Program</b>		\$ 540,700
<i>Benefits</i>	<p>The 2017 Roads Needs Study has produced a forecasted road repair schedule to be implemented based on budgetary constraints. The following two roads were identified in the report to require immediate remediation.</p> <ol style="list-style-type: none"> <li>1. Burkett Road, will receive Base repair, Cold recycled asphalt, Single Surface Treatment and Shouldering.</li> <li>2. Feeder road will receive milling and re-contouring of the surface, asphalt and line painting for bicycle lanes.</li> </ol>		
<i>Costs</i>	Cost of perparation and the application of the treatment.		
<i>Risk</i>	The roads have been identified as requiring reconstruction and will continue to deteriorate over time. Cost associated with this project escalate yearly from materials as well as labour costs.		
<i>Savings</i>	Ongoing maintenance for patch repair and pothole repairs due to infiltration of water.		

*Alternatives Considered*    1. Continue with the maintenance until future resurface programs. (Not Recommended)  
2. Continue with repairs when required and the surface be completely replaced when required. (Not Recommended)

*Value Measurement*        Decrease in cost of ongoing repairs and compliance with Roads Needs Study recommendations.

Roads and Bridges	Port Colborne Wainfleet Townline (Ditching and Culverts)	2019
<b>Expenditures</b>		
	Port Colborne Wainfleet Townline (Ditching and Culverts)	\$ 40,000
	Total Expenses	<u>\$ 40,000</u>
<b>Revenue Sources</b>		
	Capital Tax Levy	\$ (15,000)
	Transfer from Reserve Funds - General	\$ (25,000)
	Total Revenue	<u>\$ (40,000)</u>
<b>Project Net Total</b>		<u>\$ -</u>

<b>DEPARTMENT:</b>	Roads and Bridges
<b>PROJECT NAME:</b>	Port Colborne Wainfleet Townline (Ditching and Culverts)
<b>PROJECT COST:</b>	Port Colborne Wainfleet Townline (Ditching and Culverts) <span style="float: right;">\$ 40,000</span>
	Total <u>\$ 40,000</u>
<b>BUSINESS CASE:</b>	
<i>Description</i>	The City of Port Colborne previously approached the Township to participate in a joint project, which will include the improvement of Wainfleet Port Colborne Townline Road from Highway #3 to the northerly limit. As part of the 2018 capital budget \$25,000 was approved. The project was not completed in 2018 and the project has been determined to be more extensive than originally proposed in 2018. This road is presently in poor condition and the drainage is also in poor condition. The road base is presently saturated and the road will continue to deteriorate if the drainage is not improved. The project would include the Township performing ditching and culvert work and the City of Port Colborne would add the road to their asphalt program.
<i>Benefits</i>	Improving the draining will prevent the road base from further deterioration and alleviate the need for the Township to complete road repairs.
<i>Costs</i>	Cost of work to complete ditching and culverts.
<i>Risk</i>	Further road deterioration caused by poor drainage will result by not proceeding with this project.
<i>Savings</i>	Road paving to be completed by the City of Port Colborne.
<i>Alternatives Considered</i>	1. Do not proceed with the joint municipal project. (Not Recommended)
<i>Value Measurement</i>	Cost savings through a joint project with a neighboring municipality and decreased risk of further deterioration of the road.

<b>Roads and Bridges</b>	<b>Gents Road Bridge Replacement and Road Rehabilitation (Project not approved for 2019)</b>	<b>2019</b>
<b>Expenditures</b>	Gents Road Bridge Replacement and Road Rehabilitation (Project not approved for 2019)	\$ -
	Total Expenses	\$ -
<b>Revenue Sources</b>	Capital Tax Levy	\$ -
	OCIF Top-up Funding Allocation	\$ -
	Transfer from Reserves - Infrastructure	-
	Total Revenue	\$ -
<b>Project Net Total</b>		<b>\$ -</b>

<b>DEPARTMENT:</b>	Roads and Bridges	
<b>PROJECT NAME:</b>	Gents Road Bridge Replacement and Road Rehabilitation	
<b>PROJECT COST:</b>	Bridge Replacement	\$ 1,525,000
	Road Rehabilitation	300,000
	Total	\$ 1,825,000
<b>BUSINESS CASE:</b>		
<i>Description</i>	Gents Road bridge structure is in desperate need of replacement and the road surface is in poor condition. The Roads Needs study has ranked this as the top priority for repair. The bridge has been reviewed several times for replacement and if not replaced, staff will have to review for restricted use and weight capacity which will be detrimental to businesses utilizing this access.	
<i>Benefits</i>	The Bridge replacement will ensure continued public safety and maintain service level expectations while the road rehabilitation will provide a smooth driving surface for motorists.	
<i>Costs</i>	The cost of the design build and the road rehabilitation as well as ongoing maintenance costs.	
<i>Risk</i>	Potential closure of Gents road or limited usage for residents, businesses and the public.	
<i>Savings</i>	Capital costing for materials and labour is projected to increase yearly.	
<i>Alternatives Considered</i>	Due to poor soil conditions options are limited. 1. Total removal and replacement of the bridge structure. Life span is 50 years. 2. Replace with culverts. Life span for culverts is 20 years.	
<i>Value Measurement</i>	The long term sustainability of the new structure will outweigh the alternatives.	

Roads	Roadside Safety @ 10428 & 10436 Lakeshore Road	2019
<b>Expenditures</b>		
	Roadside Safety @ 10428 & 10436 Lakeshore Road	\$ 250,000
	Total Expenses	<u>\$ 250,000</u>
<b>Revenue Sources</b>		
	Federal Gas Tax Funding	\$ (193,302)
	Moderernization Fund	\$ (56,698)
	Total Revenue	<u>\$ (250,000)</u>
<b>Project Net Total</b>		<u>\$ -</u>

<b>DEPARTMENT:</b>	Roads						
<b>PROJECT NAME:</b>	Roadside Safety @ 10428 & 10436 Lakeshore Road						
<b>PROJECT COST:</b>	<table style="width: 100%; border: none;"> <tr> <td style="width: 80%;">Installation of Gabion Baskets, guiderail and restoration</td> <td style="text-align: right;">\$ 230,000</td> </tr> <tr> <td>Engineering costs</td> <td style="text-align: right;">\$ 20,000</td> </tr> <tr> <td style="text-align: right;">Total</td> <td style="text-align: right;"><u>\$ 250,000</u></td> </tr> </table>	Installation of Gabion Baskets, guiderail and restoration	\$ 230,000	Engineering costs	\$ 20,000	Total	<u>\$ 250,000</u>
Installation of Gabion Baskets, guiderail and restoration	\$ 230,000						
Engineering costs	\$ 20,000						
Total	<u>\$ 250,000</u>						
<b>BUSINESS CASE:</b>							
<i>Description</i>	Several projects and locations were identified in the roadside safety report presented to council in 2017 for consideration in future budgets. Staff have reviewed the report and discussed options and priorities. The projects listed include the installation of signage, line painting, installation of guiderails and the replacement of guiderails and cable style systems. The projects selected this year include two presently unprotected areas along Lakeshore road. The project is extensive and would require engineering and an easement to install gabion baskets to stabilize the embankment prior to the installation of the guiderail.						
<i>Benefits</i>	Improved roadside safety for road network users and to limit potential liability.						
<i>Costs</i>	The costs associated with these projects include all materials, engineering and installation. On-going maintenance costs.						
<i>Risk</i>	Potential risk to our road users and potential liability for the Township.						
<i>Savings</i>	None.						
<i>Alternatives Considered</i>	<ol style="list-style-type: none"> <li>1. Staff have reviewed the report and have looked at alternative solutions for potential cost savings ensuring that the solutions will still meet the risk tolerances associated with the safety issue at each location.</li> <li>2. Not proceed with the roadside safety projects in 2019.</li> </ol>						
<i>Value Measurement</i>	Adherence with guiderail study report and improved roadside safety.						

Roads and Bridges		Large Culverts	2019	
<b>Expenditures</b>				
		Large Culverts	\$	50,000
			Total Expenses	\$ 50,000
<b>Revenue Sources</b>				
		Capital Tax Levy	\$	(50,000)
			Total Revenue	\$ (50,000)
<b>Project Net Total</b>			\$	-

<b>DEPARTMENT:</b>	Roads and Bridges		
<b>PROJECT NAME:</b>	Large Culverts		
<b>PROJECT COST:</b>	Construction of Culverts	\$	50,000
		Total	\$ 50,000
<b>BUSINESS CASE:</b>			
<i>Description</i>	The Township owns and maintains a large number of culverts many of which are old and require ongoing operation and maintenance activities to ensure proper storm water management and drainage.		
<i>Benefits</i>	An active restoration and maintenance program that works in conjunction with the road resurfacing program helps to improve storm water infrastructure and the connections between roads and properties for motorists. It also helps to ensure levels of service for storm water management erosion control and drainage.		
<i>Costs</i>	The initial cost of installation and on-going maintenance.		
<i>Risk</i>	Improper storm water management can lead to road infrastructure distresses.		
<i>Savings</i>	The cost of replacement will increase yearly due to increased costs of materials.		
<i>Alternatives Considered</i>	1. Do not continue with large culvert program. (Not Recommended)		
<i>Value Measurement</i>	Decrease in incidences of flooding and road infrastructure distresses.		

Drainage	Drainage Excavator	2019
<b>Expenditures</b>		
	Drainage Excavator	\$ 480,000
	Total Expenses	\$ 480,000
<b>Revenue Sources</b>		
	Excavator Reserve	(95,736)
	Proceeds from sale of excavator	(60,000)
	Long-term Borrowing	\$ (324,264)
	Total Revenue	\$ (480,000)
<b>Project Net Total</b>		\$ -

<b>DEPARTMENT:</b>	Drainage	
<b>PROJECT NAME:</b>	Drainage Excavator	
<b>PROJECT COST:</b>	Excavator with extendable boom and ditching bucket.	\$ 480,000
		Total \$ 480,000
	Future tax levy commitment to cover annual debt carry charges ( 10 years)	\$ 38,882
<b>BUSINESS CASE:</b>		
<i>Description</i>	<p>The drainage excavator is a crucial piece of equipment for the maintenance of the largest open channel municipal drain network in the province of Ontario. The department maintains over 250 kilometers of drain network and prepares regular maintenance schedules yearly to assist our agricultural community functioning. The current excavator had to be modified to accommodate an extend a hoe feature and is operating at maximum weight capacity. This modification has functioned well for our community but has a greater risk of wearing out earlier than expected. Additionally the hydraulic pump has been turned up to increase the flow to operate the mower attachment used in the maintenance of the municipal drains. The pump is wearing due to the 7800 hrs and the extensive use of the mower. The pump replacement cost would exceed \$27,000 for parts alone and not inclusive of labour or the down time associated with the extensive service required to change it. In addition to the pump, the following repairs and replacements are projected for the current excavator over the next two years:</p> <ol style="list-style-type: none"> <li>1. Pins and bushings repairs</li> <li>2. Piston repair due to blow by in the engine</li> <li>3. Track replacement due to wear</li> <li>4. Main housing bearing replacement</li> </ol> <p>The estimated cost to refurbish the existing excavator is \$68,000.</p>	
<i>Benefits</i>	<p>The new excavator will be designed to accommodate additional weight of the extendable boom and attachments without modifying the base machine. There will also be less down time for repairs.</p>	
<i>Costs</i>	<p>Initial cost to purchase the excavator. Normal ongoing costs to operate and maintain the excavator. Annual debt repayment in the amount of \$38,882 for the next 10 years.</p>	



<i>Risk</i>	The present excavator is no longer covered under a warranty and has been modified to accommodate a heavier boom than originally designed. The maintenance and repair costs are estimated to be in excess of the current value of the excavator. The excavator has been operating at full weight capacity and will require major component repairs soon including the hydraulic pumps, turn table as well as an engine overhaul. The potential down time for repairs could result in a lower level of service provided to the community.
<i>Savings</i>	The new larger machine will reduce the repair costs and increase the likelihood of reliable operations.
<i>Alternatives Considered</i>	Continue to maintain the current excavator and repair as required. Lease the excavator (not including the custom boom). Terms ranged between \$9,415 per month for 24 months (\$112,980 per year) and \$5,621 for 60 months (\$67,452 per year).
<i>Value Measurement</i>	Reduction in repair costs. The replacement will meet the demands of the department for many years.

Fire		Radio System Upgrade (Phase 1)	2019
<b>Expenditures</b>			
		Radio System Upgrade (Phase 1)	\$ 104,200
		Total Expenses	\$ 104,200
<b>Revenue Sources</b>			
		Transfer from Reserves - Fire	\$ (50,000)
		Modernization Fund	\$ (50,000)
		Capital Tax Levy	(4,200)
		Total Revenue	\$ (104,200)
<b>Project Net Total</b>			\$ -

<b>DEPARTMENT:</b>	FIRE	
<b>PROJECT NAME:</b>	Radio System Upgrade (Phase 1)	
<b>PROJECT COST:</b>	Hardware Upgrades - Portables	\$ 43,500
	Hardware Upgrades - Mobiles	\$ 19,000
	Hardware Upgrades - Base Radios	\$ 12,000
	Hardware Upgrades - Accessories	\$ 8,300
	Installation & Programming	\$ 21,400
	Total	\$ 104,200
<b>BUSINESS CASE:</b>		
<i>Description</i>	<p>As part of the plan to return to interior firefighting, the need for clear and reliable communications has been identified as a Health &amp; Safety requirement. In 2018 a P25 regional radio system was discussed, however, the final estimate and resulting long term subscription fees, made the system unaffordable and not sustainable. A review of the options revealed that previous upgrades made to the current network operated by WFES would serve as a starting point for further upgrades. The long term plan would be a staged overhaul of the current repeater, with the future addition of multiple simulcast sites. The short term needs would involve a complete overhaul and replacement of the aging hardware currently in use. Currently WFES operates 3-4 different types of portable radios ranging in age from 5-15 years old. This older technology does not provide for clear and reliable communication, as well as limited battery life and shortened talking range. Newer radios utilizing Dual Analogue/Digital technologies would allow WFES to increase radio use and efficiency while reducing the overall long term operational costs associated with the Regional system.</p>	
<i>Benefits</i>	<p>Last Health &amp; Safety piece required to return to Interior firefighting. Would provide for clear &amp; reliable communications, while utilizing our current network, without the need for ongoing and cumbersome user subscription network fees.</p>	
<i>Costs</i>	<p>Phase 1- Approx. \$100,000.00 - Hardware upgrades - Currently utilizing ageing and dissimilar radios, with limited range and battery life.                      Phase 2- Approx. \$25,000.00 - Single Repeater upgrade- Current repeater is no longer supported and will require replacement.                      Phase 3- Approx. \$25,000.00 to \$50,000.00 - Multi Site "Simulcast" repeater system- Building a more reliable and clear radio network.</p>	
<i>Risk</i>	<p>Unreliable communications equipment which puts firefighters at greater risk of injury.</p>	

<i>Savings</i>	P25 system initial Purchase was \$185,000.00 with an monthly subscription fee of \$50.00 per unit. The Township requires 36 units which resulted in \$21,600 in annual subscription costs. Over a ten year life cycle, the combined costs would approximate \$401,000. To upgrade our current system with the proposed monitoring system would result in a ten year combined cost of approximately \$250,000. This translates to an overall savings of approximately \$156,000 or \$15,600 annually over ten years.
<i>Alternatives Considered</i>	<ol style="list-style-type: none"><li>1. Upgrade current radio system and network, with a 10 year combined cost of approx. \$250,000, that provides clear and reliable communications for the Health &amp; Safety of Firefighters (OHSA 25.1.h) and permits the increase of Level of Service (Recommended)</li><li>2. P25 with a 10 year combined cost of approximately \$400,000.</li><li>3. Do not Upgrade radio hardware and network.</li></ol>
<i>Value Measurement</i>	Improved fire department communication.

Fire	Annual Capital Fire Equipment	2019
<b>Expenditures</b>		
	Annual Capital Fire Equipment	\$ 25,000
		Total Expenses \$ 25,000
<b>Revenue Sources</b>		
	Capital Tax Levy	\$ (25,000)
		Total Revenue \$ (25,000)
<b>Project Net Total</b>		<b>\$ -</b>

<b>DEPARTMENT:</b>	Fire
<b>PROJECT NAME:</b>	Annual Capital Fire Equipment
<b>PROJECT COST:</b>	Capital contribution will be put towards equipment such as portable pumps, AED, chainsaws, ladders, hoses, etc.)
	\$ 25,000
	Total \$ 25,000
<b>BUSINESS CASE:</b>	
<i>Description</i>	As part of the fire department tangible capital asset review, an inventory and assessment of all assets currently being operated by the Fire department was taken. A service life was placed on the assets based on the Township's Tangible Capital Assets policy. Based on this review an "Annual Capital Equipment" replacement budget was developed for Firefighting equipment.
<i>Benefits</i>	Developing a Long term strategy for the replacement of fire capital equipment ensures consistent service delivery, while making sure that equipment is replaced in a timely and sustainable fashion.
<i>Costs</i>	Total fire capital assets (not including apparatus) have a current market value of approximately \$500,000. Given an average service life of 20 years (Consistent with the Apparatus replacement schedule) indicates that \$25,000.00 should be budgeted annually for the continual replacement of Fire Fighting Equipment.
<i>Risk</i>	Failure to provide sufficient funding for the continual replacement of Capital Assets could result in an increase in maintenance costs, unforeseen catastrophic failure, and increased replacement costs due to inflation.
<i>Savings</i>	A long term financial strategy includes partnering with other agencies in a group purchasing agreement which could result in reduced costs from bulk amounts. Further, it would ensure uniform and consistent equipment between Mutual Aid Partners.
<i>Alternatives Considered</i>	<ol style="list-style-type: none"> <li>1. A Reserve could be established, whereby the \$25,000 is collected annually and individual capital equipment purchases are requested annually.</li> <li>2. Do not provide an annual equipment replacement budget, resulting in a fluctuating annual cost.</li> </ol>
<i>Value Measurement</i>	Reduction in equipment repair costs. Improved firefighting response capabilities.

Fire	Annual Personal Protective Equipment (PPE)	2019
<b>Expenditures</b>		
	Personal Protective Equipment (PPE)	\$ 53,600
	Total Expenses	\$ 53,600
<b>Revenue Sources</b>		
	Capital Tax Levy	\$ (48,600)
	Transfer from Reserve Funds - Development Charges - Fire	\$ (5,000)
	Total Revenue	\$ (53,600)
<b>Project Net Total</b>		\$ -

<b>DEPARTMENT:</b>	Fire						
<b>PROJECT NAME:</b>	Personal Protective Equipment (PPE)						
<b>PROJECT COST:</b>	<table border="0"> <tr> <td>Purchase of 8 Sets Bunker Gear</td> <td>\$ 17,600</td> </tr> <tr> <td>Purchase of 45 sets Dual Certified Wildland/Rescue</td> <td>36,000</td> </tr> <tr> <td><b>Total</b></td> <td><b>\$ 53,600</b></td> </tr> </table>	Purchase of 8 Sets Bunker Gear	\$ 17,600	Purchase of 45 sets Dual Certified Wildland/Rescue	36,000	<b>Total</b>	<b>\$ 53,600</b>
Purchase of 8 Sets Bunker Gear	\$ 17,600						
Purchase of 45 sets Dual Certified Wildland/Rescue	36,000						
<b>Total</b>	<b>\$ 53,600</b>						
<b>BUSINESS CASE:</b>							
<i>Description</i>	As part of the Asset review and long term planning for the replacement of Personal Protective Equipment, an inventory was taken of all assets currently being operated by the Fire Service. Proper protective equipment for all firefighters is mandated by provincial health and safety regulations. Safety equipment deteriorates with age and usage. A service life of 10 Years was placed on the assets following the Ministry of Labour and NFPA Standards, and an "Annual PPE" replacement budget was developed.						
<i>Benefits</i>	Firefighting equipment meeting a prescribed standard is required by health & safety legislation by firefighters in the performance of their regular duties. Developing a Long term strategy for the replacement of Capital PPE provides a "Flat Line" budget process, that ensure consistent service delivery, while ensuring equipment is replaced in a legislative compliant, timely and sustainable fashion.						
<i>Costs</i>	Total PPE Assets are approximately valued at \$248,000.00. Given an average service life of 10 years (As per MOL Section 21 GN # 4-8 and NFPA 1851) indicates that \$28,000.00 should be budgeted annually for the continual replacement of Structural Firefighting PPE. Further, 80-90% of WFES responses are not related to Structural Fires. Structural PPE can increase injury due to cardiac and heat stress. "Dual Certified" PPE to NFPA 1951 (Tech. Rescue) & NFPA 1977 (Wildland) provides the necessary protection for the majority of WFES responses, while reducing the wear & tear on Structural PPE and reducing unnecessary stress on WFES Personnel.						
<i>Risk</i>	Failure to provide sufficient funding for the continual replacement of PPE could result in an increase in Maintenance costs, unforeseen catastrophic failure, and increased replacement costs due to individual purchasing. Further, the Corporation could be faced with a large expenditure should it be required to replace a large amount of equipment in one year.						
<i>Savings</i>	A long term financial strategy includes partnering with other agencies in a group purchasing agreement (Such as the Niagara Region Joint Purchasing Committee NRJPC) which could result in reduced costs from bulk amounts. Further, it would ensure uniform and consistent equipment between Mutual Aid Partners.						

*Alternatives Considered*

1. A Reserve could be established, whereby the \$28,000.00 is placed annually and individual Personal Protective Equipment purchases are requested annually.
2. Do not provide an annual PPE Replacement Budget, resulting in a fluctuating and unsustainable long term financial plan.

*Value Measurement*

Provides for health and safety of personnel and avoidance of lost-time injury claims. Reduction in equipment repair costs.

Library	Replacement of Roof Top Heating Units	2019
<b>Expenditures</b>		
	Replacement of Roof Top Heating Units	\$ 21,000
	Total Expenses	\$ 21,000
<b>Revenue Sources</b>		
	Transfer from Reserves - General	\$ (21,000)
	Total Revenue	\$ (21,000)
<b>Project Net Total</b>		\$ -

<b>DEPARTMENT:</b>	Library
<b>PROJECT NAME:</b>	Replacement of Roof Top Heating Units
<b>PROJECT COST:</b>	\$ 21,000
	Total \$ 21,000
<b>BUSINESS CASE:</b>	
<i>Description</i>	The two rooftop heating and air conditioning units located on the roof top of the library have reached their life expectancy and are in need of replacements. The units have been repaired several times in the past couple of years and during the last repair the Township was advised that the units will fail if not replaced in the next year.
<i>Benefits</i>	Provide a new energy efficient unit that will reduce annual maintenance and operating costs as well as help to extend the life of the building utilized by our community.
<i>Costs</i>	The cost to install the two new roof top units and remove the existing units. On-going maintenance costs.
<i>Risk</i>	If one of the units fails during the summer or winter months the remaining unit will not be able to sustain the proper temperature in the library.
<i>Savings</i>	If the current units fail they will require extensive replacement parts. New energy efficient units will reduce the risk of asset failure and will minimize operating and maintenance costs.
<i>Alternatives Considered</i>	Do not proceed with the new units and repair the current units (at a potentially significant cost) to prolong their life.
<i>Value Measurement</i>	Savings on energy costs and maintenance costs.

Recreation		Backstop Replacements	2019
<b>Expenditures</b>			
		Backstop Replacements	\$ 12,000
		Total Expenses	\$ 12,000
<b>Revenue Sources</b>			
		Canada Summer Games Grant	\$ (12,000)
		Total Revenue	\$ (12,000)
<b>Project Net Total</b>			\$ -

<b>DEPARTMENT:</b>	Recreation
<b>PROJECT NAME:</b>	Backstop Replacements
<b>PROJECT COST:</b>	Replace the posts, fencing and overhang for baseball diamond backstops
	\$ 12,000
	Total \$ 12,000
<b>BUSINESS CASE:</b>	
<i>Description</i>	As part of a physical inspection of Township facilities, staff have identified that the baseball diamond backstops are in need of replacing. Portions of the backstops have torn and been repaired several times which compromises the structure. The perimeter fencing and line fencing is in good shape and does not require replacement at this time.
<i>Benefits</i>	Extend the life and use of the two baseball diamonds as well as providing the protection required for spectators at the games.
<i>Costs</i>	The Cost includes the removal and the installation of the new posts and mesh. On-going maintenance costs.
<i>Risk</i>	The backstop presently does not meet the requirements established for the ball diamonds and is in disrepair due to age and use. Exposure to safety risks.
<i>Savings</i>	Potential increase in materials and installation costs in the future.
<i>Alternatives Considered</i>	<ol style="list-style-type: none"> <li>1. Do not proceed with the project.</li> <li>2. Only replace the backstop for one of the baseball diamonds.</li> <li>3. Continue to repair the backstops as required.</li> </ol>
<i>Value Measurement</i>	Increased spectator safety.



**Capital Project #13**

<b>Recreation</b>		<b>Bleacher netting replacement</b>		<b>2019</b>	
<b>Expenditures</b>					
	Bleacher netting replacement		\$	3,400	
		Total Expenses	\$	3,400	
<b>Revenue Sources</b>					
	Canada Summer Games Grant		\$	(3,400)	
		Total Revenue	\$	(3,400)	
<b>Project Net Total</b>				\$	<b>-</b>

<b>DEPARTMENT:</b>	Recreation				
<b>PROJECT NAME:</b>	Bleacher netting replacement				
<b>PROJECT COST:</b>	Bleacher netting		\$	3,400	
		Total	\$	3,400	
<b>BUSINESS CASE:</b>					
<i>Description</i>	Currently the netting at the ball diamonds are in need of replacing. There are several areas that are torn and provide little protection to spectators.				
<i>Benefits</i>	Additional safety to our patrons enjoying watching baseball games.				
<i>Costs</i>	The cost includes installation of the safety netting for both ball diamonds.				
<i>Risk</i>	The existing netting will continue to deteriorate and not provide the necessary protection for the public watching baseball games from the bleacher areas. This results in an increased risk of injury from an errant ball.				
<i>Savings</i>	None.				
<i>Alternatives Considered</i>	<ol style="list-style-type: none"> <li>1. Keep the current netting as is.</li> <li>2. Removing the torn netting and not replacing.</li> </ol>				
<i>Value Measurement</i>	Increased spectator experience and safety.				

**Capital Project #14**

<b>Cemetery</b>		<b>Mower and trailer purchase</b>		<b>2019</b>
<b>Expenditures</b>				
	Mower and trailer purchase		\$	27,000
		Total Expenses	\$	27,000
<b>Revenue Sources</b>				
	Transfer from Reserves - Public Works Equipment		\$	(27,000)
		Total Revenue	\$	(27,000)
<b>Project Net Total</b>				<b>\$ -</b>

<b>DEPARTMENT:</b>	Cemetery		
<b>PROJECT NAME:</b>	Mower and trailer purchase		
<b>PROJECT COST:</b>	Mower 48" Diesel	\$	15,000
	Trailer		12,000
		Total	\$ 27,000
<b>BUSINESS CASE:</b>			
<i>Description</i>	<p>Staff presently maintain 10 cemeteries. The Township currently has one full time cemetery staff person and supplements with 4 summer students from May to September. When required additional operations staff can assist with burials, foundation installations and maintenance. The Township currently has only one tractor mower and several push mowers and trimmers to perform the grass maintenance on all 10 cemeteries. The addition of a second mower will reduce time for the maintenance. Due to the nature of several of our cemeteries, there are several areas that are maintained by hand at present because the existing mower is too large to fit between the headstones. The new mower will not only reduce time but will be able to access the smaller areas of our cemeteries.</p>		
<i>Benefits</i>	<p>The additional mower will reduce the time to cut the grass at the cemeteries and maintain the current level of service. Staff presently juggle their time between maintenance, burials, sales of plots and foundation installations. Staff have noticed a significant increase in summer burials which take significant time away from the availability to perform the maintenance.</p>		
<i>Costs</i>	<p>Initial cost to purchase the mower and trailer. Normal on-going costs to operate and maintain the mower and trailer.</p>		
<i>Risk</i>	<p>Potential reduction in level of service performed at our cemeteries.</p>		
<i>Savings</i>	<p>Reduction in time to cut grass and allow additional time to perform the remainder of the cemetery services the Township provides.</p>		
<i>Alternatives Considered</i>	<p>Staff have reviewed the potential of contracting out grass maintenance.</p>		
<i>Value Measurement</i>	<p>Increase in efficiencies.</p>		

**Capital Project #15**

<b>Public Works</b>		<b>Garage Hoist</b>	<b>2019</b>
<b>Expenditures</b>			
		Garage Hoist	\$ 18,000
		Total Expenses	\$ 18,000
<b>Revenue Sources</b>			
		Transfer from Reserves - Public Works Equipment	\$ (18,000)
		Total Revenue	\$ (18,000)
<b>Project Net Total</b>			<b>\$ -</b>

<b>DEPARTMENT:</b>	Public Works		
<b>PROJECT NAME:</b>	Garage Hoist		
<b>PROJECT COST:</b>	Garage Hoist	\$	16,000
	Electrical	\$	2,000
		Total	\$ 18,000
<b>BUSINESS CASE:</b>			
<i>Description</i>	At present the public works department uses a portable overhead hoist for work on Township vehicles and attachments such as booms, tail gates and sanding attachments for plows and sanders. Staff presently use a creeper to perform any maintenance on vehicles requiring access to the under carriage, including repairs and service to engines and tires. Jacks and stands are currently used which allows for minimal access.		
<i>Benefits</i>	Having a garage hoist will allow for quicker access to the under carriage of vehicles (up to 18,000 pounds) for oil changes and repairs. It will increase productivity and provide a safer and more ergonomic environment while performing maintenance on Township vehicles.		
<i>Costs</i>	The purchase and installation of the hoist including electrical connection. On-going maintenance costs.		
<i>Risk</i>	At present staff rely on jacks and stands to lift Township vehicles in order to gain access to the underside. This also results in staff having to work on their back in an overhead motion to repair vehicles. This poses an increased risk of injury.		
<i>Savings</i>	Reduced repair time due to better access under the Township's fleet vehicles.		
<i>Alternatives Considered</i>	1. Various hoists and lifting devices have been reviewed to reduce the working overhead and safety with substandard capabilities or little to no benefit for staff. 2. Do not proceed with the project.		
<i>Value Measurement</i>	Decreased repair time.		

Fire and Public Works	UTV Skid Unit & Trailer	2019
<b>Expenditures</b>		
	UTV Skid Unit & Trailer	\$ 42,000
	Total Expenses	\$ 42,000
<b>Revenue Sources</b>		
	Private/Public Partnership- Annual Donation of UTV Unit	\$ (22,000)
	Transfer from Reserves - Fire	\$ (20,000)
	Total Revenue	\$ (42,000)
<b>Project Net Total</b>		\$ -

<b>DEPARTMENT:</b>	FIRE/OPERATIONS										
<b>PROJECT NAME:</b>	UTV Skid Unit & Trailer										
<b>PROJECT COST:</b>	<table border="0"> <tr> <td>UTV</td> <td>\$ 22,000</td> </tr> <tr> <td>Fire &amp; Rescue Skid Unit</td> <td>\$ 12,000</td> </tr> <tr> <td>Accessories</td> <td>\$ 5,000</td> </tr> <tr> <td>Trailer</td> <td>\$ 3,000</td> </tr> <tr> <td><b>Total</b></td> <td><b>\$ 42,000</b></td> </tr> </table>	UTV	\$ 22,000	Fire & Rescue Skid Unit	\$ 12,000	Accessories	\$ 5,000	Trailer	\$ 3,000	<b>Total</b>	<b>\$ 42,000</b>
UTV	\$ 22,000										
Fire & Rescue Skid Unit	\$ 12,000										
Accessories	\$ 5,000										
Trailer	\$ 3,000										
<b>Total</b>	<b>\$ 42,000</b>										
<b>BUSINESS CASE:</b>											
<i>Description</i>	A UTV would provide transportation and response abilities to off road and wilderness Fires and Rescues (Wainfleet Bog, Beaches, Fields, Railway beds, Trails, Conservations lands, etc.) Further, Operations/Recreation would utilize the vehicle for various duties around the Recreational complex (Drag the ball diamonds, move picnic tables, line painting, garbage collection, etc.) In discussion with a local equipment supply dealer, a proposal was made for the annual donation of a UTV unit. At the end of the year, the Township would return the unit to the dealer, who would then retail the unit as a demo/used. The Township would provide a Taxable Donation Receipt for the difference in value from NEW MSRP and the used sale price. Approximate MSRP is \$22,000.00 before HST.										
<i>Benefits</i>	The unit would eliminate the need for Operations to replace a 1969 tractor (replacement value of approx. \$67,000.00) and would increase the level of service provided by both departments with minimal capital investments.										
<i>Costs</i>	<p>Initial Capital investments for the unit would be:</p> <ol style="list-style-type: none"> <li>1. A Wilderness Fire Attack and Rescue Skid Unit (approx value \$12,000)</li> <li>2. A Open utility trailer for the moving the unit as well as on scene material handling (Approx. value \$3,000)</li> <li>3. A self contained light and radio assembly to be attached to the Skid unit that would provide communications and emergency warning during Emergency Responses.(Approx. Value \$5,000)</li> </ol> <p>Annual Operational Costs would Include:</p> <ol style="list-style-type: none"> <li>1. Licensing and Insurance (\$600)</li> <li>2. Fuel and Maintenance (\$1,200)</li> </ol>										
<i>Risk</i>	Increased response time for wilderness emergencies.										
<i>Savings</i>	Partnership would reduce the need for replacing the 1969 tractor (\$67,000) or purchasing a UTV (\$30,000).										

- |                           |  |
|---------------------------|--|
| <i>Options Considered</i> | <ol style="list-style-type: none"><li>1. Enter into partnership and purchase Skid Unit/Trailer/Accessories (\$20,000).</li><li>2. Replace 1969 tractor 2019 costs (\$67,000) or Purchase UTV for Recreation (\$30,000).</li><li>3. Purchase UTV and Skid Unit for the fire department (\$42,000)</li></ol> |
|---------------------------|--|

<i>Value Measurement</i>	Improved fire response. Improved efficiency for facility maintenance.
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Buildings and Facilities	Skateboard Park	2019
<b>Expenditures</b>		
	Skateboard Park concrete slab <b>(Project not approved for 2019)</b>	\$ -
	Total Expenses	\$ -
<b>Revenue Sources</b>		
	Capital Tax Levy	\$ -
	Development charges - Parks and recreation services - outdoor	-
	Total Revenue	\$ -
<b>Project Net Total</b>		<b>\$ -</b>

<b>DEPARTMENT:</b>	Buildings and Facilities
<b>PROJECT NAME:</b>	Skateboard Park
<b>PROJECT COST:</b>	Pouring of a concrete slab for a Skate Park <b>(Deferred from 2018 budget deliberation)</b>
	\$ 110,000
	Total \$ 110,000
<b>BUSINESS CASE:</b>	
<i>Description</i>	<p>The Township of Wainfleet obtained the skateboard park equipment from the City of Welland as the City of Welland was replacing the equipment with a new skateboard park. In order to safely and effectively use the skateboard ramps, they require a smooth, seamless surface to be installed on. The equipment is also older and had to be dismantled to move and as a result also require some repairs before being used. The project had been deferred by the previous council in 2018 budget deliberations.</p> <p>The project would require minor excavation and the installation of joint free concrete pad to allow for the installation of the equipment and may be used in the off season for additional parking during winter months.</p>
<i>Benefits</i>	A skateboard park will allow the Township to deliver additional recreation programs. Due to the increasing popularity of wheeled sports (i.e. skateboard, inline skating, scooter, bicycle), there is increased demand for wheeled sport amenities. The need to accommodate these free, unstructured recreational physical activity opportunities that support a healthy lifestyle (improved health, fitness, strength and mental well-being) and improve skill development (activity movement, social and academic skills) is high.
<i>Costs</i>	Costs associated include the minor repairs as well as the concrete pad. There will be some additional costs due to insurance and annual maintenance costs to ensure the equipment is safe to use.
<i>Risk</i>	Creating a skateboard park poses some risk due to the maintenance requirements of the equipment and the need for ongoing inspections to ensure the equipment is safe to use.
<i>Savings</i>	The Township of Wainfleet received the skateboard equipment from the City of Welland as the City of Welland was moving to a more permanent skateboard park.

*Alternatives Considered*

1. Do not construct a skateboard park in 2019 but look for fundraising or sponsorship opportunities to raise the funds for the project in the future.
2. Temporarily set up some of the skateboard equipment in the arena during the summer.
3. Donate the skateboard equipment to another organization and earmark the proposed skateboard park location for a future road paving project to provide for additional parking.

*Value Measurement*

Increased recreational programs and an additional facility to promote physical activity and youth engagement.

Recreation	Arena Complex Walking Trail	2019
<b>Expenditures</b>		
	Arena Complex Walking Trail <b>(Project not approved for 2019)</b>	\$ -
	Total Expenses	\$ -
<b>Revenue Sources</b>		
	Capital Tax Levy	\$ -
	Transfer from Reserves - Parkland Dedication	-
	Total Revenue	\$ -
<b>Project Net Total</b>		<b>\$ -</b>

<b>DEPARTMENT:</b>	Recreation
<b>PROJECT NAME:</b>	Arena Complex Walking Trail
<b>PROJECT COST:</b>	Construction of a Stone trail <b>(Deferred from 2018 budget deliberation)</b>
	\$ 104,000
	Total \$ 104,000
<b>BUSINESS CASE:</b>	
<i>Description</i>	This is a proposal submitted to council in the 2018 budget deliberations and had been deferred for future consideration. This proposal had been presented to Council from the Recreation Master Plan Committee to increase the use of facilities and promotion of a healthier community. The proposed walking trail will begin at the ball diamond parking lot and extend to the soccer field. The walking trail will then encompass the main field encircling from side road 20 to the Tractor Pull Track and main roadway.
<i>Benefits</i>	To accommodate free, unstructured recreational physical activity opportunities that support a healthy lifestyle (improved health, fitness, strength and mental well-being) and promote a healthy community.
<i>Costs</i>	The cost includes the excavation of the soil, drainage improvements and the reinstatement of a stone walkway.
<i>Risk</i>	The cost of the installation only and on-going maintenance will be performed by staff. Expansion of benches and potential exercise equipment will be considered in future.
<i>Savings</i>	None.
<i>Alternatives Considered</i>	1. Do not install a walking trail. 2. Defer installing the walking trail.
<i>Value Measurement</i>	Increased resident engagement and providing an opportunity for safer physical activity alternative (rather than walking down the Township streets).



Recreation	Village Park	2019
<b>Expenditures</b>		
	Village Park	\$ 20,000
		Total Expenses \$ 20,000
<b>Revenue Sources</b>		
	Main Street Revitalization Initiative Funding	\$ (20,000)
		Total Revenue \$ (20,000)
<b>Project Net Total</b>		\$ -

<b>DEPARTMENT:</b>	Recreation						
<b>PROJECT NAME:</b>	Village Park						
<b>PROJECT COST:</b>	<table border="0"> <tr> <td>Installation of Base and sidewalks and parking facility</td> <td>\$ 10,000</td> </tr> <tr> <td>Installation of Gazebo and Benches</td> <td>10,000</td> </tr> <tr> <td><b>Total</b></td> <td><b>\$ 20,000</b></td> </tr> </table>	Installation of Base and sidewalks and parking facility	\$ 10,000	Installation of Gazebo and Benches	10,000	<b>Total</b>	<b>\$ 20,000</b>
Installation of Base and sidewalks and parking facility	\$ 10,000						
Installation of Gazebo and Benches	10,000						
<b>Total</b>	<b>\$ 20,000</b>						
<b>BUSINESS CASE:</b>							
<i>Description</i>	In 2018 the Minister of the Ministry of Agriculture, Food and Rural Affairs (OMAFRA) announced the Main Street Revitalization Initiative. In staff report ASR-017-2018, staff identified streetscape enhancements of the Wainfleet Village Parkette (located at the intersection of Highway 3 and Feeder Road East) as an eligible project for the funding. The proposed project will include the installation of sidewalks and the installation of a gazebo and parking to be utilized by residents and guests of our community. The Heritage society has already installed a plaque at this location and this will enhance the look of our downtown core.						
<i>Benefits</i>	The project will provide an additional parkette to be used by residents and visitors within Wainfleet Village and will help to beautify the downtown core.						
<i>Costs</i>	The costs associated include the initial cost of construction and on-going maintenance costs.						
<i>Risk</i>	Municipalities have until March 31, 2020 to spend the funds received on eligible projects. If the Township does not complete the project during 2019, there is an increased risk that the project will not be completed by the deadline and the Township will have to repay the funding received.						
<i>Savings</i>	The initial capital costs of the project are funded by OMAFRA through the Main Street Revitalization Initiative.						
<i>Alternatives Considered</i>	<ol style="list-style-type: none"> <li>1. Not proceed with a project under the initiative.</li> <li>2. Use all funding received for wayfaring signage.</li> <li>3. Alternative structural elements to the gazebo and benches.</li> </ol>						
<i>Value Measurement</i>	Additional Township recreation facility.						



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# Business Case Fire Station & Joint Emergency Services Facility

Author: Morgan Alcock,  
Fire Chief/CEMC

Author: Richard Nan,  
Manager of Operations

# 1. Need, Problem, or Opportunity

The Wainfleet Fire & Emergency Services operates from four stations, with administration offices located within the Town Hall.

Number	Location	Address	Personnel	Apparatus
Administration	Wainfleet	31940 Hwy 3	2	Car 1, Car 2
Station #1:	Winger	43178 Hwy. 3	8	Squad 1
Station #2:	Wainfleet	31907 Park St.	15	Engine 2, Rescue 2
Station #3:	Burnaby	11603 Lakeshore Rd.	14	Engine 3, Tanker 3
Station #4:	Schwoob	63959 Concession 6	8	Engine 4, Tanker 4

**Station 1- Winger:** Constructed in 1947 of a concrete base with brick walls and metal clad roof over a former tar and gravel roof. Winger has 1 single bay and operates one apparatus.

**Station 2- Wainfleet:** Connected to the library and community hall. The community hall is used as the training and meeting room by the Fire Department. The office is shared with the EMS service. Wainfleet has 2 single bays and operates two apparatus.

2012-2013 Council for the Twp. of Wainfleet resolved to have a consultant conduct a Fire Services study and prepare a Master Fire Plan with recommendations. With regards to Fire Station locations and staffing, the recommendation was to close and combine Station 1 and Station 2 in a new location near Chambers Corners at the municipality owned site on Highway #3. Also, that the future site for a new combination station would also house Fire, EMS and Police.

In 2015 a Building Assessment was completed with the following building recommendations:

**Fire Hall #1 - Winger (Figure 1)**

- The building is old, appeared to be in poor to fair condition, and is approaching the end of its useful life.
- Repairs to the roofing, exterior walls, mechanical and electrical systems may be more costly than the building is worth.
- Review of the property for this building notes that the property lot size may be too small to house a replacement building and supporting service (septic system, etc) should this be an option. Adjacent property acquisition will be required or an alternate site selected.

**Fire Hall #2 – Wainfleet (Figure 2)**

- Remove and Replace Siporex Roof Panels in Fire Station
- Replace Heating System and upgrade building control systems
- Provide CO/No2 detection and ventilation in Fire Station
- Upgrade Lighting
- Install Fire Alarm
- Replace Electrical Panels and upgrade electrical system where required.

In early 2019 Council approved the purchase of 2.6 acres to the west of the presently owned 2.4 acres, thus providing 5.0 acres for the potential Joint Emergency Services Facility. Preliminary discussions with Emergency Service Partners have been positive and may provide an opportunity to better serve the municipality.

## 2. Project Stakeholders

Stakeholder	Reason for Involvement
Council	Project Approval
Finance	Financial Planning and Purchasing Support
Operations	Facility Management and Maintenance
Fire Services Personnel	Determine the requirements and needs
Architect/Engineers	Design & engineer site, structure and utilities.
Contractors	Construct and finish project as directed

## 3. Benefits & Risks

### 3.1 *Benefits*

- Presently Stations 1 & 2 do not meet the three requirements (One Triple Combination Pumper, One 1500 gal. Tanker, and 15 Firefighters – *See Figure 3*) as set by Fire Underwriters Survey, for Fire Station recognition. Combining Stations 1 & 2 in a central location will provide both, Wainfleet, Winger, as well as the northeast portion of the municipality with a recognized Fire Station, potentially reducing residential insurance premiums by approximately 5-10%. (*See Figure 4*)
- The municipality does not have a 24hour Ambulance stationed, however, a 12hour daytime Community Response Unit (CRU) provides initial patient care services in Wainfleet. This unit is stationed in Welland, and approximately more than 1 hour of the 12 hour shift is spent travelling. Further, during stand by time, the CRU is parked outside in all weather conditions and is left running, to ensure medical equipment does not freeze in the colder seasons.
- Under the Emergency Management and Civil Protections Act (EMCPA), all municipalities must have an Emergency Operations Centre (EOC). Currently, the Township of Wainfleet's EOC is located in the Council Chambers, which does not provide adequate space or communications capabilities. The proposed facility would include full Emergency Management capabilities as required for compliance to the EMCPA.
- Workplace Safety & Insurance Board (WSIB) has declared various cancers as a workplace illness under presumptive legislation, and therefore require the "Employer", in this case the municipality, "*take every precaution reasonable in the circumstances for the protection of a worker (OHS 25.2.h)*."

The proposed facility would provide firefighters the facilities to properly decontaminate their gear (Specialized "Extractors"/Commercial Washing Machine) and themselves (Showers and Decontamination rooms) following exposures to potentially toxic and carcinogenic environments.

The proposed facility would also provide adequate space and isolation for the safe and sanitary use of SCBA Breathing Air Refilling Station, as per the "Respiratory Protection Program" as required by the MOL.

- The Province of Ontario has adopted the National Fire Protection Association (NFPA) standards with regards to Firefighter training, Personal Protective Equipment, Apparatus (Fire Truck) specifications, Equipment requirements, Fire Department operation and deployment, and firefighter health and safety. NFPA 1720 Standard for the Organization and Deployment of Fire Suppression Operations, Emergency Medical Operations and Special Operations to the Public by Volunteer Fire Departments recommends Volunteer Fire Departments should be capable of responding to calls with 6 firefighters within 14 minutes, 80% of the time. By combining and relocating Stations 1 & 2, response criteria will be either maintained or improved to meet the minimum standard. (See Figure 5)

### 3.2 Risk

- In 2016 the Ministry of Labour (MOL) conducted a workplace safety inspection, whereby, concerns regarding appropriate facilities was reviewed and documented. The inspector did not issue orders against the Township at the time due to the proposed Fire Station project. Any further delay in the project could result in the MOL conducting another round of inspections and issuing orders as required. (OHS 25.2.h)
- The Community Hall attached to Station 2 (Wainfleet) is not in compliance with the Provincial *Accessibility for Ontarians with Disabilities Act, 2005*, and does not have the space to accommodate the requirements. The proposal of moving the Station 2 to a new facility would grant the Municipality the space required to bring the Community Hall into compliance with the AODA. If Station 2 is not replaced or moved, the Community Hall could be forced to close by 2021.
- Delay in any capital project will invariably result in higher construction costs in the future. Any further increases, may make the project unaffordable, and may force the Municipality to reduce the levels of service that can be offered or delivered. Historical construction costs have risen from approximately \$85-\$100 per square foot in 1995 to \$190-300 per square foot in 2005 and again, \$310-400 per square foot in 2015. (See Figure 6 for historical construction cost data)
- Both, Stations 1 & 2 cannot fit any larger apparatus than what is currently housed. Following the Apparatus replacement schedule, the Municipality is required to purchase an Engine in 2019 and an Engine in 2023. Without the facilities to house the new apparatus, WFES will be forced to operate equipment beyond the 20 year service life, resulting in increased equipment maintenance/repair costs. Also, reducing our insurance grading which would increase personal insurance premiums (See Figure 7). Aging apparatus and equipment also contradicts OHS 25.2.a & b
  - An employer shall ensure that,*
    - (a) the equipment, materials and protective devices as prescribed are provided;*
    - (b) the equipment, materials and protective devices provided by the employer are maintained in good condition.*

## 4. Resource Estimates and Alternatives

### Option 1-

Proceed with engagement of Emergency Service Partners, Site preparations, Engineering Studies, Zoning and Official Plan Amendments, and develop an RFP for Architectural Design and Engineer services.

Description	Estimate
Purchase property	\$450,000.00
Survey	\$ 2,000.00
Topographical	\$ 2,500.00
Geotechnical Survey	\$ 10,000.00
Traffic Impact Study	\$ 10,000.00
Hydrological Study for well/Potable Water engineering	\$ 20,000.00
Storm Water/Floor Drain Water Management	\$ 20,000.00
Drainage Engineering	\$ 10,000.00
Tree Removal	\$ 3,000.00
Fire Pond - Water Source	\$ 7,000.00
Barn Renovation	\$ 30,000.00
Demolition of House	\$ 10,000.00
Temporary Electrical work	\$ 3,000.00
Training area Prep	\$ 10,000.00
Signage	\$ 2,000.00
RFP for Design Architect & Engineer (Estimated 8% of project costs)	\$360,000.00
<b>Total Estimated Capital Project Cost for 2019</b>	<b>\$850,000.00</b>

#### Advantages

- i. The site is the geographical center of the Township located on a major intersection that will improve the response time coverage to the northeast of the Township
- ii. The site provides an excellent location to support existing Stations 3 and 4.
- iii. The residential location of the volunteers is within an acceptable distance from Chambers Corners.
- iv. Additional space for Fire accommodations would also include the vehicle at Station 1 and the addition of a third Tanker Vehicle that is needed for the Superior Tanker Shuttle option.
- v. The buildings and life risks to be covered remain within the ideal 8 kilometer range from all the stations.
- vi. Station 2 could be utilized as either additional Library space, or for the Seniors Club which is currently using the Arena.
- vii. Station 1 could be declared surplus and sold or donated to the Fire Fighters Association.

#### Disadvantage

- i. The financial costs or constructing a new station. (Estimated @ \$4,500,000.00)

### **Option 2-**

Close Station 1, renovate and place an addition on Station 2, upgrade the entire structure up to Post Disaster rating, and potentially close the Community Hall.

#### Advantages

- i. The site is owned by the municipality.
- ii. Space for other municipal approved functions could be relocated to the building.
- iii. Space for the EMS vehicle could be provided.
- iv. Additional space for Fire accommodations as well as for the vehicle at Station 1 and a third Tanker Vehicle that is needed for the Superior Tanker Shuttle option.

#### Disadvantages

- i. Closing Station 1 without moving Station 2 closer will be perceived as reducing the level of protection to Winger and some areas of Highway 3.
- ii. The cost of construction of an additional building on the limited area of the side lot.
- iii. Planning restrictions regarding setbacks and lot coverage could limit the size of the building expansion. Causing the space required to bring the Community Hall into compliance with the AODA to not be achieved and may result in closure of the Community Hall.

### **Option 3-**

Reduce the Level of Service provided, Do Not conduct any building or facility works, delay the purchase of any further apparatus and continue to operate facilities, vehicles and equipment in non-compliance with the OHSA and AODA.

**APPENDICES**

**Appendix A-** 2018 Wainfleet - Fire Underwriters Survey Report

**Figure 1-** Winger Fire Hall





Figure 2- Wainfleet Fire Hall



Figure 3- Fire Underwriter Survey – Fire Station Requirements

Dwelling Protection Grade Summary of Basic Requirements per Fire Station				
DWELLING PROTECTION GRADE	WATER WORKS SYSTEM	FIRE DEPARTMENT		CORRELATION WITH PFFC <sup>1</sup> Public Fire Protection Classification
		EQUIPMENT	FIREFIGHTERS <sup>2</sup>	
1	Water supply system designed in accordance with Fire Underwriters Survey standard "Water Supply for Public Fire Protection" with a relative classification of 5 or better	Response from within 8 km by road of a triple combination pumper	Minimum Response: - On-duty: 3 career fire fighters, plus - Off-duty: fire chief or other officer	Water Supply and Fire Department must grade PFFC Relative Class 5 or better
2	Water supply system designed in accordance with Fire Underwriters Survey standard "Water Supply for Public Fire Protection" with a relative classification of 6 or better	Response from within 8 km by road of a triple combination pumper	Minimum Response: - On-duty: 1 career fire fighters, plus - On-call: 15 auxiliary fire fighters	Water Supply and Fire Department must grade PFFC Relative Class 6 or better
3A	Water supply system designed in accordance with, and meeting the minimum requirements of, Fire Underwriters Survey standard "Water Supply for Public Fire Protection"	Response from within 8 km by road of a triple combination pumper	15 auxiliary fire fighters	No Public Fire Protection Classification required
3B	Not required – however fire department must have adequate equipment, training and access to approved water supplies to deliver standard shuttle service in accordance with NFPA 1142, Standard on Water Supplies for Suburban and Rural Fire Fighting	2 units required. Triple combination pumper plus a mobile water supply with a combined water carrying capacity of not less than 6,820 l (1,500 G)	15 auxiliary fire fighters	No Public Fire Protection Classification required
4 <sup>3</sup>	Not required – however fire department must have adequate equipment, training and access to approved water supplies to deliver shuttle service in accordance with NFPA 1142, Standard on Water Supplies for Suburban and Rural Fire Fighting	2 units required. Triple combination pumper plus a mobile water supply with a combined water carrying capacity of not less than 6,820 l (1,500 G)	15 auxiliary fire fighters	No Public Fire Protection Classification required
5	Unprotected communities or communities not qualifying for Grades 1, 2, 3A, 3B, or 4 above	Unprotected communities or communities not qualifying for Grades 1, 2, 3A, 3B, or 4 above	Unprotected communities or communities not qualifying for Grades 1, 2, 3A, 3B, or 4 above	No Public Fire Protection Classification required

Figure 4- Fire Underwriters Survey- 2018 Dwelling Protection Grading

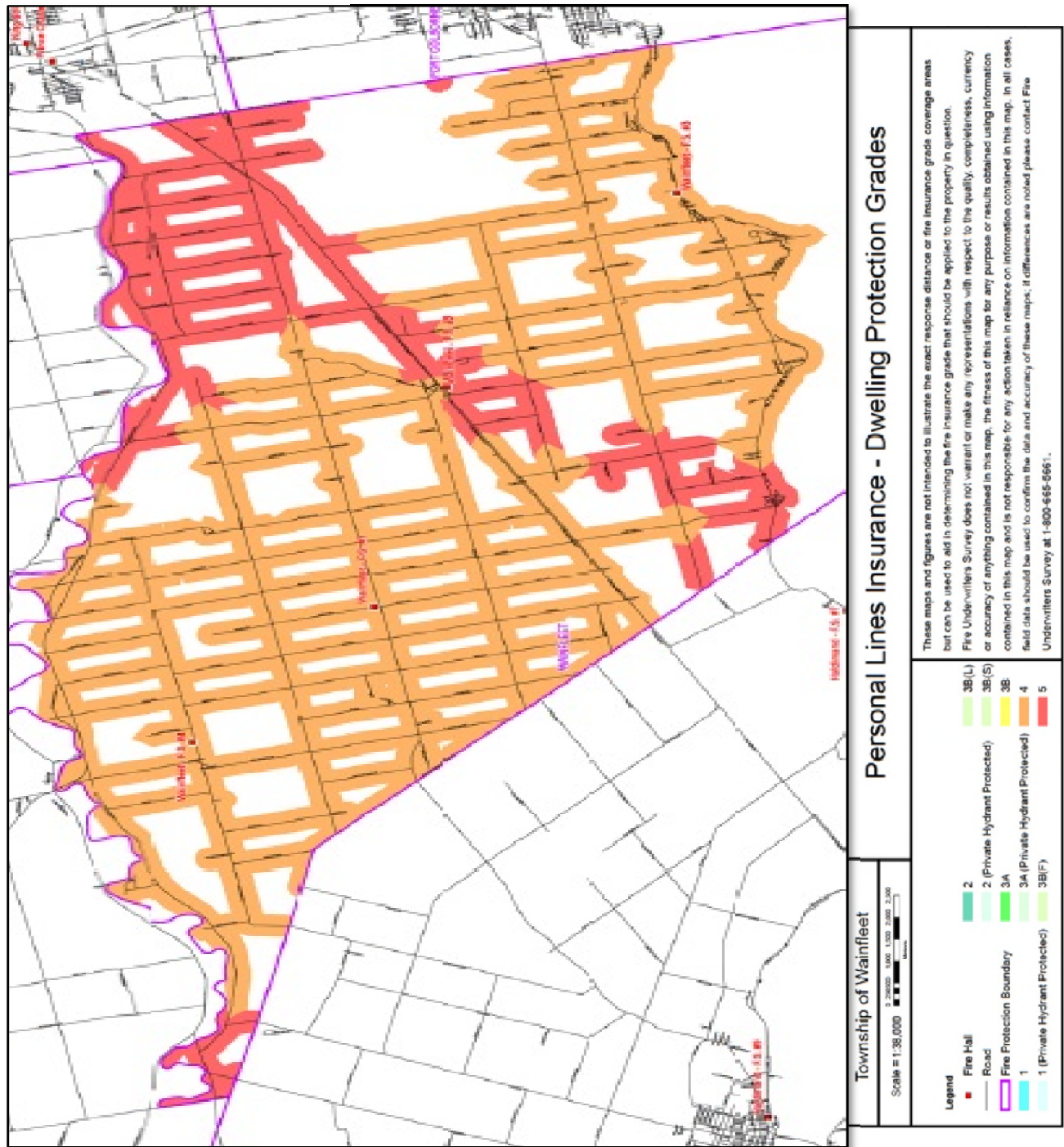
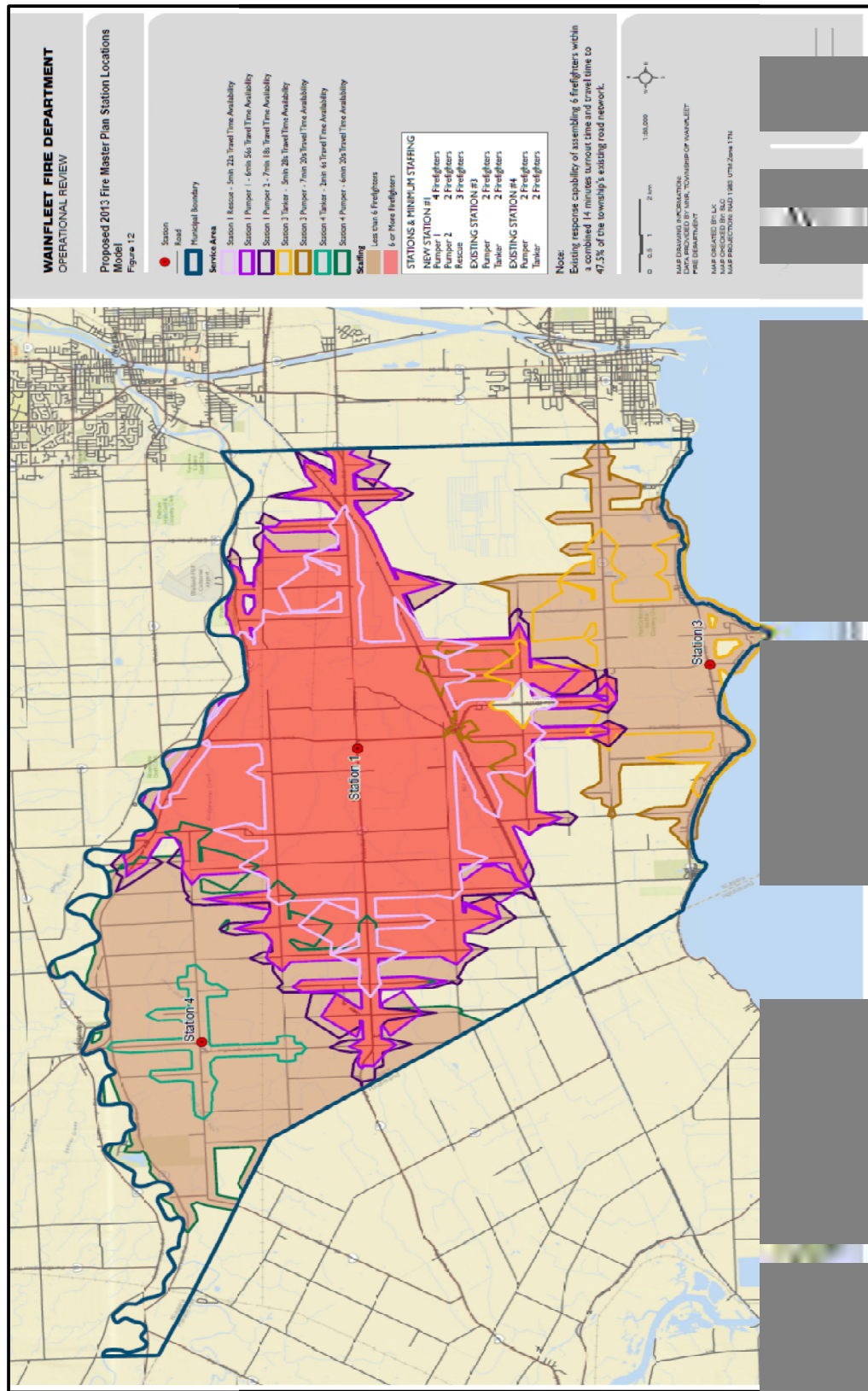


Figure 5- 2016 Dillon Report- 3 Station Model meeting NFPA 1720



**Figure 6-** Historical Fire Station Construction Cost Analysis conducted by Thomas Brown Architects, November 2016

THOMASBROWN ARCHITECTS		Fire Station Costs 1995 - 2016		
Project	Year	Total Size (sq.ft.)	Total Cost (\$)	Cost \$/sq.ft.
Kincardine Fire Headquarters	1995	9,500	799,054.00	84.11
Whitby Fire Headquarters	1995	24,000	2,228,386.93	92.85
Stoney Creek Fire Stations 2 & 4	1995	14,100	1,299,880.00	92.81
Mississauga Fire Station 118	1996	7,700	766,747.10	99.58
Markham Fire Station 96	1996	9,000	1,080,040.18	120.00
Scarborough Fire Station 08	1998	7,100	697,436.00	98.23
Scarborough Fire Station 01	1998	9,100	1,136,999.46	125.15
Mississauga Fire Station 119	1998/1999	7,850	895,000.00	114.01
Mississauga Fire Station 117	1998/1999	7,500	811,125.00	108.11
Richmond Hill Fire Station 04	1999	6,650	817,500.00	123.12
Richmond Hill Fire Station 05	Mar 2000	9,750	1,302,750.32	133.62
Township of King Fire Station 34	Aug 2000	7,500	1,090,037.30	144.76
Toronto Fire Station/Sheppard	Nov 2000	17,000	3,130,000.00	184.00
Whitby Fire Station 06	Mar 2001	8,400	1,285,710.28	153.06
Holland Landing Fire Station 34	Feb 2002	8,885	1,380,224.00	155.34
Markham Fire Station 92	Apr 2003	15,400	2,909,351.55	189.00
Whitby Fire Station 03	Jun 2003	8,400	1,586,000.00	189.00
Courtice Fire Station	May 2004	9,950	1,975,000.00	198.50
Markham Fire Station 98	Sept 2004	10,000	2,487,000.00	248.70
Guelph East End Fire Station	Dec 2004	9,050	1,968,430.00	218.00
West Brant Fire Ambulance Station	Mar 2005	10,370	2,033,000.00	196.05
<b>Aurora Fire Station 44</b>	<b>July 2005</b>	<b>8,167</b>	<b>1,800,000.00</b>	<b>220.40</b>
Whitby Fire Station 01 - Brooklin	Sept 2005	8,400	1,986,500.00	236.49
Oshawa Fire Station No.05	Sept 2005	17,170	4,448,370.00	259.00
City of Toronto Fire Station 116	Mar 2006	11,770	2,873,000.00	244.10
Georgetown Fire/EMS Station*	Mar 2008	16,000	4,261,600.00	*266.35
Georgetown Fire Headquarters *	Mar 2008	13,600	3,931,300.00	*289.07
<b>Whitchurch-Stouffville Fire/EMS</b>	<b>Sept 2008</b>	<b>18,800</b>	<b>5,508,400.00</b>	<b>293.00</b>
<b>Markham Fire Station 93*</b>	<b>April 2009</b>	<b>10,000</b>	<b>2,998,000.00</b>	<b>*299.80</b>
Brampton Station 205 (add'n's &alt's)	May 2009	4,935	1,320,290.00	267.54
Guelph Fire/Police/EMS Station*	May 2009	36,000	9,092,229.00	*252.56
Brampton Station 212*	Aug 2009	11,040	3,253,572.00	*294.70
Mississauga Fire/Peel Region EMS	Oct 2009	37,750	10,200,000.00	270.20
Brampton Live Fire Training Structure	Jun 2010	6,277	2,194,300.00	342.41
<b>Markham Fire Station 99*</b>	<b>Nov 2010</b>	<b>10,839</b>	<b>3,278,000.00</b>	<b>*302.43</b>
<b>Richmond Hill Station 8-6*</b>	<b>July 2011</b>	<b>8,934</b>	<b>2,773,910.00</b>	<b>*310.49</b>
City of Toronto Fire Station 141	Aug 2011	11,535	4,350,000.00	377.11
City of Toronto Fire Station 221	July 2012	11,915	4,474,200.00	375.51
City of Toronto Fire Station 135	Oct 2013	15,000	5,741,500.00	382.77

\*Lead Designed

as Brown Architects Inc. November

Project	Year	Total Size (sq.ft.)	Total Cost (\$)	Cost \$/sq.ft.
Canfield Fire Station	Nov 2013	5,200	1,200,000.00	230.77
Queensville Fire Station 2-8	Jan 2014	9,890	2,588,680.00	262.00
Mount Albert Fire Station 2-6	May 2014	8,180	2,265,265.00	277.00
<b>Oshawa Fire Station 6</b>	<b>Jun 2015</b>	<b>10,800</b>	<b>3,376,000.00</b>	<b>312.60</b>
Vaughan Fire 7-3 / York EMS Station	Aug 2015	13,880	5,896,686.00	*424.83
Cambridge Fire Station No. 6	Jun 2016	9,150	3,627,000.00	396.39

Figure 7- Fire Underwriters Survey – Service Schedule for Fire Apparatus

**Table 1 Service Schedule for Fire Apparatus For Fire Insurance Grading Purposes**

Apparatus Age	Major Cities <sup>3</sup>	Medium Sized Cities <sup>4</sup>	Small Communities <sup>5</sup> and Rural Centres
0 – 15 Years	First Line Duty	First Line Duty	First Line Duty
16 – 20 Years	Reserve	2 <sup>nd</sup> Line Duty	First Line Duty
20 – 25 Years <sup>1</sup>	No Credit in Grading	No Credit in Grading or Reserve <sup>2</sup>	No Credit in Grading or 2 <sup>nd</sup> Line Duty <sup>2</sup>
26 – 29 Years <sup>1</sup>	No Credit in Grading	No Credit in Grading or Reserve <sup>2</sup>	No Credit in Grading or Reserve <sup>2</sup>
30 Years +	No Credit in Grading	No Credit in Grading	No Credit in Grading

<sup>1</sup> All listed fire apparatus 20 years of age and older are required to be service tested by recognized testing agency on an annual basis to be eligible for grading recognition. (NFPA 1071)

<sup>2</sup> Exceptions to age status may be considered in a small to medium sized communities and rural centres conditionally, when apparatus condition is acceptable and apparatus successfully passes required testing.

<sup>3</sup> Major Cities are defined as an incorporated or unincorporated community that has:

- a populated area (or multiple areas) with a density of at least 400 people per square kilometre; AND
- a total population of 100,000 or greater.

<sup>4</sup> Medium Communities are defined as an incorporated or unincorporated community that has:

- a populated area (or multiple areas) with a density of at least 200 people per square kilometre; AND/OR
- a total population of 1,000 or greater.

<sup>5</sup> Small Communities are defined as an incorporated or unincorporated community that has:

- no populated areas with densities that exceed 200 people per square kilometre; AND
- does not have a total population in excess of 1,000.



**TOWNSHIP OF WAINFLEET  
2019  
FINAL RESERVE AND RESERVE FUNDS**

	Balance December 31, 2017	2017 Allocations	2018 Income	2018 Expenditure	Balance December 31, 2018	2019 Income	2019 Expenditure	Balance December 31, 2019
<b>Reserve</b>								
Working Funds	800,000	-	-	-	800,000	-	-	800,000
Municipal Modernization	-	-	-	-	-	671,120	156,698	514,422
Insurance	160,000	-	-	-	160,000	-	-	160,000
Infrastructure Levy	770,803	-	501,619	456,600	815,822	608,213	185,000	1,239,035
Excavator	114,800	-	10,468	40,000	85,268	10,468	95,736	-
Public Works (Equipment)	577,176	-	74,999	160,000	492,175	74,999	55,000	512,174
Public Works (Winter Control)	150,000	-	-	-	150,000	-	-	150,000
Emergency Reserve	100,000	-	-	-	100,000	-	-	100,000
Building Permit	85,876	-	-	13,249	72,627	-	-	72,627
Septic	-	-	-	-	-	-	-	-
Fire	134,304	-	100,000	75,300	159,004	10,000	80,000	89,004
Fire Station	-	-	-	-	-	10,000	-	10,000
Fire Apparatus	-	-	-	-	-	40,000	-	40,000
Fire SCBA	-	-	-	-	-	40,000	-	40,000
Fire Points	107,118	-	-	37,016	70,102	-	-	70,102
Fire Donations Specific Purposes	7,936	-	-	4,000	3,936	-	-	3,936
Library	92,467	-	8,000	2,000	98,467	8,000	23,000	83,467
Election	41,432	-	-	40,000	1,432	5,000	-	6,432
Capital Roads	140,129	689,757	-	829,886	-	-	-	-
Planning	110,000	-	-	10,000	100,000	-	-	100,000
General Reserve	396,019	-	45,000	75,000	366,019	45,000	87,500	323,519
Recreation Reserve	-	30,000	-	-	30,000	-	-	30,000
Capital WIP	121,000	-	-	84,410	36,590	-	-	36,590
<b>Total Reserves</b>	<b>3,909,059</b>	<b>719,757</b>	<b>740,086</b>	<b>1,827,460</b>	<b>3,541,442</b>	<b>1,522,800</b>	<b>682,934</b>	<b>4,381,308</b>
<b>Reserve Funds (Deferred Revenue)</b>								
Development Charges (All Funds)	282,486	-	51,185	-	333,671	-	55,000	278,671
Main Street Revitalization Funding	-	-	43,565	-	43,565	-	20,000	23,565
Gas Tax Funding	-	-	-	-	-	-	-	-
Parkland	41,128	-	-	-	41,128	-	-	41,128
<b>Total Reserve Funds</b>	<b>323,613</b>	<b>-</b>	<b>51,185</b>	<b>-</b>	<b>374,798</b>	<b>-</b>	<b>75,000</b>	<b>343,363</b>
<b>Total Reserves and Reserve Funds</b>	<b>4,232,672</b>	<b>719,757</b>	<b>791,271</b>	<b>1,827,460</b>	<b>3,916,240</b>	<b>1,522,800</b>	<b>757,934</b>	<b>4,724,671</b>