



**THE CORPORATION OF THE TOWNSHIP OF WAINFLEET**  
**2021 DRAFT BUDGET SUMMARY AND YEAR OVER YEAR BUDGET CHANGE BY DEPARTMENT**

Department	2020 Final Budget	2021 Draft Budget	\$ Increase (Decrease)	% Increase (Decrease) of Total	Dept % Increase (Decrease)	% Levy Increase (Decrease)
<b>Operating Budget</b>						
General Revenue	(965,105)	(888,500)	76,605	42%	8%	1.1709
Council	125,283	117,783	(7,500)	-4%	-6%	-0.1146
Election	17,292	17,292	0	0%	0%	0
Grants	21,066	1,500	(19,566)	-11%	-93%	-0.2991
Administration	1,311,513	1,230,373	(81,140)	-44%	-6%	-1.2402
COVID-19	-	5,000	5,000	3%	0%	0.0764
Fire	930,907	1,142,982	212,075	116%	23%	3.2415
Protective Services	118,152	115,135	(3,017)	-2%	-3%	-0.0461
Roads	2,065,578	1,989,369	(76,209)	-42%	-4%	-1.1648
Building Mtce	648,485	597,638	(50,847)	-28%	-8%	-0.7772
Cemetery	77,754	72,445	(5,309)	-3%	-7%	-0.0811
Recreation	214,434	260,503	46,069	25%	21%	0.7041
Drainage	98,538	94,670	(3,868)	-2%	-4%	-0.0591
Planning	204,679	283,293	78,614	43%	38%	1.2016
Library	440,384	452,974	12,590	7%	3%	0.1924
<b>Total Operating Budget</b>	<u>5,308,960</u>	<u>5,492,458</u>	<u>183,498</u>	<u>100%</u>		<u>2.8047</u>
						1.3000
						1.5047
<b>Infrastructure Levy</b>						
<b>Infrastructure Levy</b>	<u>786,100</u>	<u>976,951</u>	<u>190,851</u>	<u>20%</u>	<u>24%</u>	<u>2.0000</u>
<b>Capital Levy</b>						
Administration	64,412	60,750	(3,662)	-3%	-6%	-0.056
Fire	188,977	130,378	(58,599)	-45%	-31%	-0.8957
Protective Services	-	0	0	0%	0%	0
Roads	169,111	337,272	168,161	130%	99%	2.5703
Buiding Mtce	-	0	0	0%	0%	0
Cemetery	-	0	0	0%	0%	0
Recreation	25,000	46,356	21,356	17%	0%	0.3264
Drainage	-	0	0	0%	0%	0
Planning	-	0	0	0%	0%	0
Library	-	2,000	2,000	1%	0%	0.0306
	<u>447,500</u>	<u>576,756</u>	<u>129,256</u>	<u>100%</u>	<u>16%</u>	<u>1.9756</u>
	<u>6,542,560</u>	<u>7,046,165</u>				
Tax revenue (2020)		6,542,560				
Budget increase (2021)		<u>503,605</u>				
% increase in Levy		<u>7.6974</u>				
Less: Assessment Growth		<u>1.3000</u>				
<b>Net Levy Increase After Growth</b>		<u><u>6.397</u></u>				
<b>Notes:</b>						
<b>{a}</b> The dollar value of a 1% increase to the tax levy			\$ 65,426			

**TOWNSHIP OF WAINFLEET  
2021 DRAFT CAPITAL BUDGET SUMMARY**

					Financing												
Category	#	Dept	Project Description	Expenditures	Tax Levy	Reserves	Development Charges	In Lieu of Parkland	Debentures	Modernization Fund	Gas Tax	OCIF	Grants	Donations	Contribution from other Agency	Future year obligations or deferrals	Carryforward
<b>Information Technology</b>																	
	1	A	IT Update	\$ 55,100	\$ 55,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	25	L	Integrated Library System Upgrade	\$ 20,453	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,453
			Subtotal - Information Technology	\$ 75,553	\$ 55,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,453
<b>Roads and Bridges</b>																	
	2	PW	Road Resurfacing Program	\$ 904,200	\$ 15,353	\$ 201,045	\$ 50,000	\$ -	\$ -	\$ -	\$ 193,302	\$ -	\$ -	\$ -	\$ -	\$ 343,000	\$ 101,500
	3	PW	Bridge Repairs	\$ 915,500	\$ 175,500	\$ 690,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
	4	PW	Lakeshore Roadside Safety	\$ 717,740	\$ 6,924	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 468,521	\$ -	\$ -	\$ -	\$ 67,295
	5	PW	Lake Erie Storm Resoration	\$ 81,532	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 81,532
	6	PW	Large Culverts	\$ 223,889	\$ 31,195	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,694
	7	PW	Guiderails	\$ 211,000	\$ -	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 126,000	\$ -
	8	PW	Sign Reflectivity Study	\$ 18,000	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			Subtotal - Roads and Bridges	\$ 3,071,861	\$ 246,972	\$ 1,251,045	\$ 50,000	\$ -	\$ -	\$ -	\$ 193,302	\$ 50,000	\$ 468,521	\$ -	\$ -	\$ 469,000	\$ 343,021
<b>Fire Services</b>																	
	20	F	PPE (Bunker Gear)	\$ 42,000	\$ 37,000	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	21	F	Equipment List	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			Subtotal - Fire Services	\$ 82,000	\$ 77,000	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Facilities and Buildings</b>																	
	12	PW	Operations Building repairs	\$ 19,000	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000
	13	A	Townhall Repairs	\$ 179,650	\$ 5,650	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 24,000
	14	F	Firehall 3 Repairs	\$ 50,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
	15	F	Firehall 4 Repairs	\$ 70,000	\$ 27,378	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,622
	17	L	Library Repairs	\$ 22,000	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
	18	PW	Storm Sewer	\$ 46,300	\$ 46,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	19	F	Rural Water Supply	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	16	F	Alarm System Upgrade - Firehalls	\$ 12,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000
			Subtotal - Facilities and Buildings	\$ 408,950	\$ 118,328	\$ 20,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 120,622
<b>Cemetery &amp; Parks</b>																	
	22	R	Baseball Diamond Backstop Replacements	\$ 16,000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ -
	24	C	Columbarium	\$ 111,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 111,000	\$ -
	23	R	Recreation complex	\$ 1,588,125	\$ 42,356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,164,572	\$ -	\$ -	\$ 381,197	\$ -
			Subtotal -Cemetery & Parks	\$ 1,715,125	\$ 46,356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,176,572	\$ -	\$ -	\$ 492,197	\$ -
<b>Fleet Vehicles and Equipment</b>																	
	9	PW	Operations Fleet	\$ 197,500	\$ 33,000	\$ 164,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	10	PW	Roadside Mower Assembly	\$ 86,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 86,000	\$ -
	11	F	Fire Fleet	\$ 600,000	\$ -	\$ 160,000	\$ -	\$ -	\$ 390,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			Subtotal - Fleet Vehicles and Equipment	\$ 883,500	\$ 33,000	\$ 324,500	\$ -	\$ -	\$ 390,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 86,000	\$ -
			<b>2021 TOTAL</b>	<b>\$ 6,236,989</b>	<b>\$ 576,756</b>	<b>\$ 1,595,545</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ 390,000</b>	<b>\$ 100,000</b>	<b>\$ 193,302</b>	<b>\$ 50,000</b>	<b>\$ 1,745,093</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,047,197</b>	<b>\$ 484,096</b>
			2020 Total	\$ 9,067,123	\$ 447,500	\$ 642,500	\$ 10,100	\$ -	\$ 4,749,098	\$ 161,098	\$ 193,302	\$ 50,000	\$ 1,189,972	\$ -	\$ 1,200,000	\$ -	\$ 423,553
			Variance	\$ (2,830,134)	\$ 129,256	\$ 953,045	\$ 44,900	\$ -	\$ (4,359,098)	\$ (61,098)	\$ -	\$ -	\$ 555,121	\$ -	\$ (1,200,000)	\$ 1,047,197	\$ 60,543

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>GENERAL REVENUE</b>								
Residential Tax Revenue	(4,797,670.00)	(4,797,668.00)	(5,324,792.39)	(5,324,789.00)	(5,853,587.01)	(5,324,789.00)	0.00	0.00
Railway ROW Revenue	(30,131.00)	(27,375.00)	(29,984.94)	(28,000.00)	(30,177.24)	(28,000.00)	(28,000.00)	(29,000.00)
Interim Tax Billing Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Residential Revenue	(34,166.00)	(49,000.00)	(83,687.61)	(49,000.00)	(67,325.60)	(49,000.00)	(49,000.00)	(55,000.00)
Supplementary Multi-Res Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Farmland Revenue	(1,572.00)	(1,000.00)	(2,226.02)	(1,000.00)	(3,247.03)	(1,000.00)	(1,000.00)	(1,000.00)
Supplementary Commercial Revenue	(1,480.00)	0.00	(6,015.06)	0.00	(2,952.41)	0.00	0.00	0.00
Supplementary Comm Vacant U	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Comm Vacant Land Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Industrial Revenue	0.00	0.00	2,974.96	0.00	(532.05)	0.00	0.00	0.00
Supplementary Ind. Vacant Unit Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Ind. Vacant Land Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Managed Forests Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Supplementary Pipelines Revenue	0.00	0.00	(688.28)	0.00	(852.60)	0.00	0.00	0.00
Education Split - Supplementary Revenue	(1,613.00)	0.00	(4,495.20)	0.00	(3,348.48)	0.00	0.00	0.00
Payments in Lieu of Taxation-Revenue	(14,283.00)	(15,000.00)	(15,374.70)	(14,000.00)	(16,698.41)	(14,000.00)	(14,000.00)	(15,000.00)
OMPF Revenue	(393,975.00)	(525,300.00)	(512,800.00)	(512,800.00)	(508,900.00)	(512,800.00)	(510,600.00)	(510,600.00)
POA Revenue	(6,320.00)	(9,650.00)	(18,150.24)	(9,650.00)	(17,882.26)	(9,650.00)	(9,650.00)	(9,650.00)
Ontario Modernization Fund			(671,120.00)	(671,120.00)	0.00	(671,120.00)	0.00	0.00
OCIF - Ontario Specific Grant	(50,000.00)	(50,000.00)	(50,000.00)	0.00	(50,000.00)	(50,000.00)	0.00	0.00
FCM Grant			(50,000.00)	0.00	0.00	(50,000.00)	(50,000.00)	0.00
Misc. Service Charges Revenue	(8,984.00)	(10,000.00)	(14,501.04)	(10,000.00)	(5,643.35)	(10,000.00)	(10,000.00)	(10,000.00)
Trailer Licences Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Mineral Aggregate Licence Revenue	(34,193.00)	(35,000.00)	(59,327.53)	(34,000.00)	(48,896.09)	(34,000.00)	(34,000.00)	(42,000.00)
Miscellaneous Licences Revenue	(815.00)	(1,000.00)	(730.14)	(1,000.00)	(147.90)	(1,000.00)	(1,000.00)	(1,000.00)
GST Rebate Revenue	0.00	(4,000.00)	0.00	(4,000.00)	0.00	(4,000.00)	0.00	0.00
Freedom of Information Requests	(107.00)	0.00	(84.30)	0.00	(130.00)	0.00	0.00	0.00
Penalties on Taxes Revenue	(124,598.00)	(150,000.00)	(184,909.46)	(150,000.00)	(206,218.65)	(150,000.00)	(150,000.00)	(175,000.00)
From Own Funds Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bank Interest Revenue	(27,387.00)	(40,000.00)	(39,000.00)	(40,000.00)	(59,813.92)	(40,000.00)	(40,000.00)	(40,000.00)
Interest on Tax Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
General Sales Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Proceeds From Sale of Assets Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous Revenue	(213.00)	(700.00)	(400.00)	(500.00)	(188.39)	(500.00)	(500.00)	(250.00)



	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Polling Stations Election	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Advertising Election	1,709.00	2,500.00	0.00	0.00	0.00	0.00	0.00	0.00
Professional Fees Elections	0.00	0.00	140.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve Election	0.00	0.00	0.00	5,000.00	0.00	5,000.00	5,000.00	5,000.00
<b>Total ELECTION</b>	<b>18,075.00</b>	<b>17,480.00</b>	<b>3,591.83</b>	<b>17,292.00</b>	<b>0.00</b>	<b>17,292.00</b>	<b>17,292.00</b>	<b>17,292.00</b>

**ADMINISTRATION**

Provincial Grants-Admin	0.00	0.00	(1,960.00)	0.00	0.00	0.00	0.00	0.00
Inter Dept Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
From Reserve & Res. Funds-A	0.00	0.00	0.00	(67,500.00)	0.00	(50,000.00)	0.00	0.00
Donations - Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Full Time Wages Admin	422,695.00	572,677.00	636,051.05	612,473.00	658,970.25	631,583.00	631,583.00	661,583.00
Employee Benefits Admin	149,004.00	180,907.00	181,501.84	188,153.00	225,502.07	192,928.00	192,928.00	201,428.00
Interest Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Stationery Admin	6,652.00	9,500.00	11,483.13	9,500.00	8,031.08	9,500.00	9,500.00	9,500.00
Postage Admin	10,227.00	12,000.00	10,471.43	12,000.00	15,970.76	12,000.00	12,000.00	12,000.00
Office Equipment Rental Admin	2,499.00	4,000.00	6,597.92	4,000.00	6,287.03	4,000.00	4,000.00	6,300.00
Computer Stationery Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Publications & Subscriptions Admin	721.00	1,200.00	3,297.31	2,400.00	1,749.68	2,400.00	2,400.00	2,400.00
Membership Fees Admin	5,279.00	5,000.00	7,812.71	7,000.00	7,722.25	7,000.00	7,000.00	7,500.00
Food Allowances Admin	672.00	2,000.00	1,332.91	2,000.00	636.82	2,000.00	2,000.00	2,000.00
Conferences/Staff Training Admin	7,143.00	20,000.00	13,564.62	20,000.00	6,919.16	20,000.00	20,000.00	18,000.00
Mileage Admin	1,135.00	1,500.00	1,062.70	2,000.00	85.54	2,000.00	2,000.00	2,000.00
Miscellaneous Admin	1,075.00	5,000.00	38.56	5,000.00	79.00	5,000.00	5,000.00	5,000.00
Advertising Admin	420.00	3,000.00	824.91	2,500.00	332.15	2,500.00	2,500.00	2,500.00
Farmer's Market			0.00	1,500.00	269.69	1,500.00	1,500.00	1,500.00
Telephone Admin	6,939.00	10,000.00	11,373.22	10,000.00	12,132.86	10,500.00	10,500.00	10,500.00
Audit Fees Admin	24,931.00	31,300.00	22,896.00	31,300.00	12,007.68	31,300.00	31,300.00	31,300.00
Legal Fees Admin	7,384.00	20,000.00	38,650.07	60,000.00	18,248.34	60,000.00	60,000.00	40,000.00
Computer Maintenance Admin	14,754.00	33,000.00	27,469.67	25,000.00	35,416.51	30,200.00	30,200.00	30,200.00
Website Admin	0.00	0.00	0.00	12,500.00	25,847.04	25,000.00	0.00	5,000.00
Professional Fees Admin	23,027.00	15,000.00	26,584.25	32,500.00	21,505.67	117,500.00	117,500.00	35,000.00
Tax Billing Admin	150.00	300.00	151.08	300.00	164.97	300.00	300.00	300.00
Uncollectable Taxes Admin	11,960.00	33,000.00	47,246.88	33,000.00	45,060.84	33,000.00	33,000.00	38,000.00
Education Split Admin	0.00	0.00	0.00	0.00	3,512.32	0.00	0.00	0.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Penalties Written Off Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bank Interest & Service Charges Admin	2,724.00	2,500.00	1,993.77	2,500.00	2,598.65	2,500.00	2,500.00	2,600.00
Cash O/S Admin	0.00	0.00	(2.40)	0.00	(3.24)	0.00	0.00	0.00
PENNY ROUNDING OVER/SHSORT	0.00	0.00	(0.34)	0.00	(0.09)	0.00	0.00	0.00
Small Balance W/O Admin	374.00	100.00	257.18	100.00	314.97	100.00	100.00	300.00
Land Purchase - Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Amortization - Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To The Capital Fund Admin	0.00	31,900.00	0.00	50,650.00	0.00	0.00	0.00	0.00
To The Consolidated Reserve Admin	0.00	45,000.00	0.00	559,422.00	0.00	75,000.00	0.00	0.00
To other Municipalities -Shared Service	0.00	0.00	0.00	0.00	0.00	0.00	0.00	28,000.00
Financing For Deficits Admin	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Meeting Management Software	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Remembrance Day	0.00	0.00	1,878.32	1,250.00	1,776.40	2,000.00	2,000.00	2,000.00
<b>Total ADMINISTRATION</b>	<b>699,765.00</b>	<b>1,038,884.00</b>	<b>1,050,576.79</b>	<b>1,619,548.00</b>	<b>1,111,138.40</b>	<b>1,229,811.00</b>	<b>1,179,811.00</b>	<b>1,154,911.00</b>
<b>GENERAL ASSISTANCE</b>								
General Assistance Grants	750.00	1,050.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00
Assistance to Seniors Grants	11,000.00	11,000.00	9,500.00	9,500.00	8,500.00	8,500.00	8,500.00	0.00
Assistance to Children Grants	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
To The Library Board Grants	0.00	433,266.00	0.00	437,384.00	444,384.00	444,384.00	444,384.00	452,947.00
To Other Agencies Grants	38,857.00	44,654.00	12,363.39	13,236.00	9,500.00	10,066.00	10,066.00	0.00
To Niagara Central Airport Commission			11725	17966	10835	17,076.00	10,835.00	10,835.00
<b>Total GENERAL ASSISTANCE</b>	<b>52,107.00</b>	<b>491,470.00</b>	<b>36,088.39</b>	<b>480,586.00</b>	<b>475,719.00</b>	<b>482,526.00</b>	<b>476,285.00</b>	<b>465,282.00</b>
<b>TILE DRAINAGE</b>								
Tile Drain Collections	(5,856.00)	(5,857.00)	(5,855.91)	(5,857.00)	(5,855.91)	(5,857.00)	(5,857.00)	(5,857.00)
Principal Tile Drain	4,638.00	4,639.00	4,916.74	4,639.00	5,211.74	5,212.00	5,212.00	5,525.00
Interest Tile Drain	1,217.00	1,218.00	939.17	1,218.00	644.17	645.00	645.00	332.00
Miscellaneous Tile Drainage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total TILE DRAINAGE</b>	<b>(1.00)</b>	<b>0.00</b>	<b>(0.00)</b>	<b>0.00</b>	<b>(0.00)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>WORKERS' HEALTH &amp; SAFETY</b>								
Employee Wages Health & Safety	543.00	42,296.00	792.66	43,143.00	2,318.88	43,143.00	43,143.00	43,143.00
Employee Benefits Health & Safety	163.00	11,471.00	332.53	11,764.00	819.96	11,764.00	11,764.00	11,764.00
Stationery Health & Safety	8.00	500.00	0.00	100.00	0.00	100.00	100.00	100.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Publications & Subscrip Health & Safety	0.00	500.00	1,882.56	4,320.00	2,594.88	4,320.00	4,320.00	4,320.00
Conferences/Staff Training Health & Saf	1,627.00	10,200.00	1,308.64	5,300.00	718.92	5,300.00	5,300.00	5,300.00
Miscellaneous Health & Safety	0.00	0.00	297.88	0.00	0.00	0.00	0.00	0.00
<b>Total WORKERS' HEALTH &amp; SAFETY</b>	2,341.00	64,967.00	4,614.27	64,627.00	6,452.64	64,627.00	64,627.00	64,627.00
<b>TOTAL ADMINISTRATION</b>	124,267.00	1,319,825.00	(608,782.07)	783,966.00	669,314.34	1,080,569.00	965,548.00	931,395.00

	2018		2019	2019 FINAL		2020 FINAL	2021 BASE	2021 FINAL
	2018	FINAL	2019	2019 FINAL	2020 ACTUAL	BUDGET	BUDGET	BUDGET
	ACTUAL	BUDGET	ACTUAL	BUDGET				
<b>COVID</b>								
Government Funding -COVID Relief	0.00	0.00	0.00	0.00	(195,100.00)	0.00	0.00	(39,000.00)
Employee Wages COVID	0.00	0.00	0.00	0.00	122,476.00	0.00	0.00	
Employee Benefits CO	0.00	0.00	0.00	0.00	28,779.00	0.00	0.00	
Stationery COVID-19	0.00	0.00	0.00	0.00	210.00	0.00	0.00	
Food Allowances - COVID-19	0.00	0.00	0.00	0.00	14.00	0.00	0.00	
Mileage COVID-19	0.00	0.00	0.00	0.00	715.00	0.00	0.00	1,000.00
Miscellaneous - COVI	0.00	0.00	0.00	0.00	81.00	0.00	0.00	
Advertising - COVID-	0.00	0.00	0.00	0.00	5,175.00	0.00	0.00	
Communications Equip	0.00	0.00	0.00	0.00	1,714.00	0.00	0.00	
Legal Fees COVID-19	0.00	0.00	0.00	0.00	1,433.00	0.00	0.00	
Professional Fees CO	0.00	0.00	0.00	0.00	4,942.00	0.00	0.00	
General Maintenance	0.00	0.00	0.00	0.00	381.00	0.00	0.00	500.00
Equipment COVID-19	0.00	0.00	0.00	0.00	10,420.00	0.00	0.00	
Tools COVID-19	0.00	0.00	0.00	0.00	101.00	0.00	0.00	
General Supplies COVID-19	0.00	0.00	0.00	0.00	31,614.00	0.00	0.00	3,500.00
Contract Materials/Equipment	0.00	0.00	0.00	0.00	200.00	0.00	0.00	
To Reserves	0.00	0.00	0.00	0.00	195,100.00	0.00	0.00	39,000.00
<b>Total COVID</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>208,255.00</b>	<b>0.00</b>	<b>0.00</b>	<b>5,000.00</b>





	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>Total SEPTIC INSPECTIONS TRUCK #1</b>	1,835.40	2,193.00	2,044.62	2,122.00	1,381.56	2,122.00	2,122.00	5,800.00
<b>P&amp;P BYLAW 2015 FORD FOCUS</b>								
Dist Equip - By-law 2015 Ford	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Wages - By-law 2015 Ford Focus	476.70	0.00	442.65	0.00	342.74	0.00	0.00	0.00
Benefits - By-law 2015 Ford Focus	175.66	0.00	129.31	0.00	76.50	0.00	0.00	0.00
Insurance - By-law 2015 Ford Focus	410.00	443.00	0.00	372.00	0.00	372.00	372.00	1,750.00
Fuel - By-law 2015 Ford Focus	1,416.51	2,650.00	1,060.37	2,000.00	792.26	2,000.00	2,000.00	2,000.00
Equip Parts/Repair - By-law 2015 Ford	821.25	500.00	1,302.21	500.00	868.84	500.00	500.00	500.00
Amortization - By-law 2015 Ford	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total P&amp;P BYLAW 2015 FORD FOCUS</b>	3,300.12	3,593.00	2,934.54	2,872.00	2,080.34	2,872.00	2,872.00	4,250.00
<b>P&amp;P LIVESTOCK &amp; DOGS</b>								
Provincial Grants - Livestock	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous - Livestock	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Dog Pickups Livestock	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Livestock Evaluation	91.38	1,000.00	47.99	1,000.00	51.38	1,000.00	1,000.00	500.00
To Other Agencies Livestock	30,387.00	30,387.00	27,350.99	31,299.00	32,472.21	31,299.00	31,299.00	32,405.00
<b>Total P&amp;P LIVESTOCK &amp; DOGS</b>	30,478.38	31,387.00	27,398.98	32,299.00	32,523.59	32,299.00	32,299.00	32,905.00
<b>TOTAL BYLAW ENFORCEMENT</b>	147,896.45	152,713.00	90,664.72	163,152.00	19,524.60	118,152.00	118,152.00	115,135.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL TO DATE	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>P&amp;P BUILDING DEPARTMENT</b>								
Work Order Information - Building	(600.00)	(500.00)	(780.00)	(500.00)	(580.00)	(500.00)	(500.00)	(23,000.00)
Building Permits	(180,810.27)	(150,000.00)	(151,763.42)	(171,500.00)	(141,199.31)	(171,500.00)	(171,500.00)	(256,226.00)
Lot Grading & Drain Permits	(10,665.00)	(3,000.00)	(10,793.25)	(9,500.00)	(4,046.40)	(9,500.00)	(9,500.00)	(9,500.00)
Cost Recoveries Bldg Dept	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
From Reserve	0.00	(13,249.00)	0.00	0.00	0.00	0.00	0.00	0.00
From Other Municipalities - Bldg Dept	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(14,000.00)
Employee Wages Bldg	106,126.61	92,396.00	99,545.31	94,251.00	117,924.71	94,251.00	94,251.00	191,712.00
Employee Benefits Bldg	32,073.29	27,953.00	30,648.08	29,115.00	37,387.75	29,115.00	29,115.00	56,147.00
Stationery Bldg	844.81	1,000.00	538.38	1,000.00	321.80	750.00	750.00	750.00
Postage Bldg	0.00	500.00	442.38	500.00	0.00	500.00	500.00	500.00
Membership Fees Bldg	1,423.31	850.00	1,286.69	850.00	932.93	1,500.00	1,500.00	2,250.00
Uniforms Building Dept.	111.93	400.00	509.38	400.00	195.30	550.00	550.00	1,300.00
Conference/Staff Training Bldg	2,555.25	6,800.00	2,307.68	4,540.00	1,126.33	5,540.00	5,540.00	9,040.00
Mileage Bldg	0.00	200.00	0.00	200.00	0.00	200.00	200.00	200.00
P&P Bldg Misc	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Advertising Bldg	0.00	300.00	0.00	300.00	0.00	300.00	300.00	300.00
Telephone Building	615.67	1,000.00	737.32	1,000.00	732.86	1,000.00	1,000.00	1,000.00
Legal Fees Bldg	391.78	5,000.00	5,485.89	4,000.00	923.48	4,000.00	4,000.00	4,000.00
Computer Maintenance - Bldg	4,742.48	3,500.00	3,576.22	2,500.00	3,313.19	15,000.00	15,000.00	18,000.00
Professional Fees Bldg	14,753.77	18,900.00	24,727.82	44,376.00	13,858.52	34,376.00	34,376.00	4,376.00
Maintenance/General Supplies Bldg	9.15	7,950.00	0.00	7,950.00	2,927.93	1,950.00	1,950.00	4,950.00
Amortization Bldg	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve Bldg	0.00	0.00	0.00	0.00	0.00	3,182.00	3,182.00	49,287.00
To Other Municipalities Bldg	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment- Bldg	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Inter Dept Admin Costs - Bldg	22,494.38	0.00	0.00	0.00	0.00	0.00	0.00	1,750.00
<b>Total P&amp;P BUILDING DEPARTMENT</b>	<b>(5,932.84)</b>	<b>0.00</b>	<b>6,468.48</b>	<b>9,482.00</b>	<b>33,819.09</b>	<b>10,714.00</b>	<b>10,714.00</b>	<b>42,836.00</b>
<b>P&amp;P BLDG &amp; BYLAW TRUCK</b>								
Distributed Equipment Rental - Bldg & By	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Wages - Bldg & By-law Truck	0.00	0.00	170.25	0.00	306.45	0.00	0.00	0.00
Employee Benefits - Bldg & By-law Truck	0.00	0.00	62.23	0.00	86.87	0.00	0.00	0.00



	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL TO DATE	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Well Water Monitoring - Other Municipali	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Well Water Monitoring-Wages	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Well Water Monitoring- Benefits	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Well Water Monitoring-Mileage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Well Water Monitoring-Professional Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Well Water Monitoring Maintenance/Genera	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Well Water Monitoring - Contract Equip/	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Well Water Monitoring-Distributed Equip	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total WELL WATER MONITORING</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>MANDATORY SEPTIC INSPECTIONS</b>								
Mandatory Septic Inspections	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(30,000.00)
Mandatory Septic Inspec Admin Fee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Wages Mandatory Septic Inspect	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Benefits Mandatory Septic Inspect	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Stationery Mandatory Septic Inspections	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Postage Mandatory Septic Inspections	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Advertising Mandatory Septic Inspections	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Legal Mandatory Septic Inspections	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Computer Mtce Mandatory Septic Inspectio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Contract Equip/Mtce Mandatory Septic	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equip Rental Mandatory Septi	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total MANDATORY SEPTIC INSPECTIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>(30,000.00)</b>
<b>TOTAL BUILDING</b>	<b>(27,407.64)</b>	<b>(9,051.00)</b>	<b>(33,778.71)</b>	<b>(2,132.00)</b>	<b>2,209.02</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>FIRE DEPARTMENT</b>								
Provincial Grants-Fire	0.00	0.00			0.00	0.00	0.00	0.00
Property Information-Fire	(195.00)	(400.00)	(1,070.00)	(400.00)	(365.00)	(400.00)	(400.00)	(400.00)
Inspection Fees - Fire	0.00	(13,035.00)	0.00	(6,000.00)	0.00	(1,000.00)	(1,000.00)	(500.00)
Burn Permits - Fire	(1,270.00)	(1,000.00)	(2,170.00)	(1,500.00)	(2,035.26)	(2,000.00)	(2,000.00)	(2,000.00)
Cost Recoveries-Fire	(407.00)	(12,500.00)	(46,125.06)	(26,000.00)	(8,937.42)	(30,000.00)	(30,000.00)	(10,000.00)
Proceeds From Sale of Assets-Fire	(6,961.00)	0.00	(12,783.50)	(13,000.00)	0.00	(6,600.00)	(6,600.00)	(6,600.00)
Miscellaneous Revenue-Fire			(1,883.29)	0.00	(41.00)	0.00	0.00	0.00
From Reserve & Reserve Funds-Fire	0.00	(80,550.00)	0.00	(10,000.00)	0.00	0.00	0.00	0.00
Non-Specific Donations - Fire	0.00	0.00	(38,408.70)	0.00	(9,000.00)	(10,000.00)	(10,000.00)	(10,000.00)
Gain/Loss From Sale of Assets-Fire	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total FIRE DEPARTMENT</b>	<b>(8,833.00)</b>	<b>(107,485.00)</b>	<b>(102,440.55)</b>	<b>(56,900.00)</b>	<b>(20,378.68)</b>	<b>(50,000.00)</b>	<b>(50,000.00)</b>	<b>(29,500.00)</b>
<b>FIRE DEPARTMENT ADMINISTRATION</b>								
Employee Wages Fire	77,133.00	129,850.00	230,277.08	235,368.00	228,761.96	239,190.00	239,190.00	242,484.00
Employee Benefits Fire	26,239.00	55,139.00	75,470.36	88,556.00	91,958.97	89,511.00	89,511.00	99,602.00
Firefighter Points	0.00	135,000.00	168,022.26	165,000.00	163,442.43	175,000.00	175,000.00	185,000.00
Officers' Honourariums Fire	0.00	22,800.00	13,500.00	22,000.00	13,900.00	20,000.00	20,000.00	17,500.00
Fire Chief's Honourarium	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Office Per Diem Fire	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Principal Fire - SCBA	0.00	68,706.00	0.00	12,456.00	0.00	12,456.00	12,456.00	47,478.00
Interest Fire - SCBA	0.00	8,892.00	1,799.09	8,892.00	0.00	8,892.00	8,892.00	4,748.00
Stationery Fire	794.00	1,000.00	974.67	1,000.00	568.37	1,000.00	1,000.00	1,000.00
Postage Fire	201.00	100.00	596.14	100.00	113.93	500.00	500.00	500.00
Publications & Subscriptions Fire	1,082.00	500.00	8.13	500.00	0.00	750.00	750.00	750.00
Insurance Fire	0.00	21,041.00	25,000.00	24,228.00	0.00	24,228.00	24,228.00	32,658.00
Membership Fees Fire	1,593.00	1,700.00	3,002.35	1,800.00	2,435.21	2,000.00	2,000.00	2,500.00
Food Allowances Fire	762.00	3,750.00	2,205.47	4,000.00	2,543.08	4,000.00	4,000.00	4,000.00
Uniforms Fire	14,161.00	12,500.00	5,555.32	8,000.00	5,689.07	6,000.00	6,000.00	6,000.00
Conferences/Staff Training Fire	14,327.00	18,000.00	22,066.13	23,000.00	25,370.41	24,000.00	24,000.00	30,000.00
Mileage Fire	348.00	500.00	3,994.98	1,000.00	1,738.77	4,000.00	4,000.00	4,000.00
Gifts & Promotions Fire	478.00	1,000.00	183.12	2,000.00	1,333.69	2,000.00	2,000.00	2,000.00
Advertising Fire	1,117.00	1,500.00	789.66	1,000.00	0.00	1,000.00	1,000.00	1,000.00
Communications Equipment Fire	2,598.00	5,000.00	4,673.31	5,000.00	7,459.01	5,000.00	5,000.00	6,000.00
Dispatch	0.00	0.00	23,307.00	23,000.00	0.00	0.00	24,000.00	24,000.00
Personal Protective Equipment	0.00	0.00	11,347.69	18,000.00	35,127.08	18,000.00	18,000.00	24,000.00
PPE-inspection testing & maint.	0.00	0.00	0.00	0.00	1,862.29	9,000.00	9,000.00	8,000.00
Telephone/Internet Fire	4,114.00	7,500.00	7,698.28	6,000.00	8,958.25	7,500.00	7,500.00	8,000.00



	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
INTEREST 2005 Chev	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Insurance 2005 Chev	0.00	540.00	0.00	660.00	0.00	660.00	660.00	1,368.00
Fuel 2005 Chev	1,589.00	900.00	1,065.84	1,000.00	864.34	1,000.00	1,000.00	1,000.00
Equipment Parts/Repairs 2005 Chev	1,554.00	3,000.00	19,972.49	5,100.00	11,090.18	7,000.00	7,000.00	7,000.00
Amortization 2005 Chev	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve 2005 Chev	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total 2005 CHEV (ENGINE)</b>	<b>5,687.00</b>	<b>4,440.00</b>	<b>21,819.15</b>	<b>8,060.00</b>	<b>12,318.42</b>	<b>9,960.00</b>	<b>9,960.00</b>	<b>10,668.00</b>
<b>1999 INTERNATIONAL (ENGINE)</b>								
Employee Wages 1999 International	1,251.00	0.00	715.05	1,000.00	306.45	1,000.00	1,000.00	1,000.00
Employee Benefits 1999 International	319.00	0.00	195.70	300.00	122.79	300.00	300.00	300.00
Insurance 1999 International	0.00	1,082.00	0.00	1,318.00	0.00	1,318.00	1,318.00	1,368.00
FIRE ENGINE 3 Conversion	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fuel 1999 International	625.00	600.00	989.11	1,000.00	595.17	1,000.00	1,000.00	1,000.00
Equipment Parts/Repairs 1999 Internation	5,397.00	3,000.00	23,163.50	5,100.00	7,771.48	6,350.00	6,350.00	6,350.00
Amortization 1999 International	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve 1999 Internation	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total 1999 INTERNATIONAL (ENGINE)</b>	<b>7,592.00</b>	<b>4,682.00</b>	<b>25,063.36</b>	<b>8,718.00</b>	<b>8,795.89</b>	<b>9,968.00</b>	<b>9,968.00</b>	<b>10,018.00</b>
<b>2003 KENWORTH (ENGINE)</b>								
Employee Wages 2003 Kenworth	596.00	0.00	510.75	1,000.00	0.00	1,000.00	1,000.00	1,000.00
Employee Benefits 2003 Kenworth	132.00	0.00	145.22	300.00	0.00	300.00	300.00	300.00
Insurance 2003 Kenworth	0.00	1,082.00	0.00	1,318.00	0.00	1,318.00	1,318.00	1,815.00
Fuel 2003 Kenworth	308.00	700.00	655.06	1,000.00	586.58	1,000.00	1,000.00	1,000.00
Equipment Parts/Repairs 2003 Kenworth	2,250.00	3,000.00	4,697.03	5,100.00	8,930.93	6,350.00	6,350.00	6,350.00
Amortization 2003 Kenworth	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve 2003 Kenworth	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total 2003 KENWORTH (ENGINE)</b>	<b>3,286.00</b>	<b>4,782.00</b>	<b>6,008.06</b>	<b>8,718.00</b>	<b>9,517.51</b>	<b>9,968.00</b>	<b>9,968.00</b>	<b>10,465.00</b>
<b>2006 FREIGHTLINER(TANKER)</b>								
Employee Wages 2006 Tanker	715.00	0.00	442.65	1,000.00	68.10	1,000.00	1,000.00	1,000.00
Employee Benefits 2006 Tanker	164.00	0.00	196.36	300.00	30.82	300.00	300.00	300.00
Insurance 2006 Tanker	0.00	1,082.00	0.00	1,318.00	0.00	1,318.00	1,318.00	1,815.00
Fuel 2006 Tanker	252.00	400.00	616.24	1,000.00	547.81	1,000.00	1,000.00	1,000.00
Equipment Parts/Repairs 2006 Tanker	6,698.00	5,000.00	12,624.66	5,100.00	6,753.18	6,350.00	6,350.00	6,350.00
Water Purchases 2006 Tanker	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Amortization 2006 Tanker	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total 2006 FREIGHTLINER(TANKER)</b>	<b>7,829.00</b>	<b>6,482.00</b>	<b>13,879.91</b>	<b>8,718.00</b>	<b>7,399.91</b>	<b>9,968.00</b>	<b>9,968.00</b>	<b>10,465.00</b>



	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>2017 INTERNATIONAL PUMPER</b>								
Employee Wages Pumper 4	443.00	0.00	612.90	1,000.00	136.20	1,000.00	1,000.00	1,000.00
Employee Benefits Pumper 4	121.00	0.00	158.73	300.00	61.70	300.00	300.00	300.00
Insurance Pumper 4	0.00	0.00	0.00	1,318.00	0.00	1,318.00	1,318.00	1,815.00
Fuel Pumper 4	0.00	0.00	992.47	1,000.00	1,159.94	1,000.00	1,000.00	1,000.00
Equipment parts/repairs Pumper 4	356.00	0.00	2,989.75	2,000.00	4,930.87	2,850.00	2,850.00	3,850.00
Amortization 2017 pumper	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total 2017 INTERNATIONAL PUMPER</b>	<b>920.00</b>	<b>0.00</b>	<b>4,753.85</b>	<b>5,618.00</b>	<b>6,288.71</b>	<b>6,468.00</b>	<b>6,468.00</b>	<b>7,965.00</b>
<b>2017 RESCUE TRUCK</b>								
Employee Wages 2017 Rescue	0.00	0.00	238.35	1,000.00	0.00	1,000.00	1,000.00	1,000.00
Employee Benefits 2017 Rescue	0.00	0.00	52.27	300.00	0.00	300.00	300.00	300.00
Insurance 2017 Rescue	0.00	0.00	0.00	1,318.00	0.00	1,318.00	1,318.00	1,815.00
Fuel 2017 Rescue	0.00	0.00	824.67	1,000.00	679.25	1,000.00	1,000.00	1,000.00
Equipment parts/Repairs Rescue 2	0.00	0.00	841.33	2,000.00	3,438.51	2,000.00	2,000.00	2,850.00
Amortization 2017 Rescue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total 2017 RESCUE</b>	<b>0.00</b>	<b>0.00</b>	<b>1,956.62</b>	<b>5,618.00</b>	<b>4,117.76</b>	<b>5,618.00</b>	<b>5,618.00</b>	<b>6,965.00</b>
<b>UTILITY VEHICLE</b>								
Employee Wages - Utility Vehicle	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Benefits - Utility Vehicle	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Insurance - Utility Vehicle	0.00	0.00	0.00	0.00	0.00	0.00	0.00	813.00
Fuel - Utility Vehicle	0.00	0.00	0.00	0.00	0.00	0.00	0.00	200.00
Equipment parts/repair - Utility Vehicle	0.00	0.00	38.00	0.00	0.00	0.00	0.00	200.00
Amortization - Utility Vehicle	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve Utility Vehicle	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total UTILITY VEHICLE</b>	<b>0.00</b>	<b>0.00</b>	<b>38.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1,213.00</b>
<b>UTV TRAILER</b>								
Employee Wages - UTV Trailer	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Benefits - UTV Trailer	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Insurance - UTV Trailer	0.00	0.00	0.00	0.00	0.00	0.00	0.00	155.00
Equipment parts/repair - Utility Vehicle	0.00	0.00	0.00	0.00	0.00	0.00	0.00	200.00
Amortization - UTV Trailer	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve UTV Trailer	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total UTV Trailer</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>355.00</b>

**2018 INTERNATIONAL 7400 Tanker**

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Employee Wages 2018 International	0.00	0.00	255.38	1,000.00	272.40	1,000.00	1,000.00	1,000.00
Employee Benefits 2018 International	0.00	0.00	50.79	300.00	124.72	300.00	300.00	300.00
PRINCIPAL 2018 International	0.00	0.00	43,225.49	48,000.00	51,041.50	48,000.00	48,000.00	48,000.00
INTEREST 2018 International	0.00	0.00	5,417.23	6,219.00	2,617.25	6,219.00	6,219.00	6,219.00
Insurance 2018 International	0.00	0.00	0.00	1,318.00	0.00	1,318.00	1,318.00	1,815.00
Fuel 2018 International	0.00	0.00	670.86	1,000.00	869.88	1,000.00	1,000.00	1,000.00
Equipment Parts/Repairs 2018 Internation	0.00	0.00	3,212.64	2,000.00	2,130.54	2,850.00	2,850.00	3,000.00
Amortization 2018 International	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve 2018 International	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total 2018 INTERNATIONAL 7400</b>	<b>0.00</b>	<b>0.00</b>	<b>52,832.39</b>	<b>59,837.00</b>	<b>57,056.29</b>	<b>60,687.00</b>	<b>60,687.00</b>	<b>61,334.00</b>
<b>2014 SIERRA RED</b>								
2014 Sierra Red Wages	68.00	0.00	0.00	2,000.00	0.00	2,000.00	2,000.00	1,000.00
2014 Red Sierra Benefits	15.00	0.00	0.00	600.00	0.00	600.00	600.00	300.00
2014 Red Sierra Insurance	0.00	983.00	0.00	660.00	0.00	660.00	660.00	1,228.00
2014 Red Sierra Fuel	2,380.00	700.00	3,870.11	4,000.00	3,725.00	4,000.00	4,000.00	4,000.00
2014 Sierra Red Equip Parts/Repairs	1,812.00	1,000.00	1,930.59	2,400.00	2,337.65	2,500.00	2,500.00	3,000.00
<b>Total 2014 SIERRA RED</b>	<b>4,275.00</b>	<b>2,683.00</b>	<b>5,800.70</b>	<b>9,660.00</b>	<b>6,062.65</b>	<b>9,760.00</b>	<b>9,760.00</b>	<b>9,528.00</b>
<b>PORTABLE EQUIPMENT</b>								
Wages- Portable Fire Equipment	572.00	0.00	0.00	1,000.00	0.00	1,000.00	1,000.00	500.00
Benefits-Portable Fire Equipment	117.00	0.00	0.00	300.00	0.00	300.00	300.00	150.00
Insurance Portable Equipment	0.00	154.00	0.00	852.00	0.00	852.00	852.00	5,085.92
Fuel Portable Equipment	14.00	300.00	51.56	250.00	117.90	250.00	250.00	250.00
Equipment Parts/Repairs Portable Equip	0.00	3,500.00	4,108.15	3,000.00	3,401.95	4,000.00	4,000.00	4,000.00
Equipment Purchases Portable Equipment	6,202.00	20,300.00	16,106.51	16,000.00	14,602.99	17,000.00	17,000.00	16,000.00
Tools - Portable Equipment	0.00	0.00	2,545.97	1,100.00	1,226.06	1,100.00	1,100.00	1,200.00
Amortization Portable Equipment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserves Portable Equipm	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total PORTABLE EQUIPMENT</b>	<b>6,905.00</b>	<b>24,254.00</b>	<b>22,812.19</b>	<b>22,502.00</b>	<b>19,348.90</b>	<b>24,502.00</b>	<b>24,502.00</b>	<b>27,185.92</b>
<b>FIRE STATION PROJECT</b>								
Central Station -Principal	0.00	0.00	0.00	0.00	0.00	0.00	0.00	80,000.00
Central Station -Interest	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20,000.00
<b>Total Fire Station Project</b>						0.01		100,000.00
<b>TOTAL FIRE</b>	<b>358,720.00</b>	<b>795,420.00</b>	<b>818,643.76</b>	<b>994,749.00</b>	<b>787,336.11</b>	<b>938,426.00</b>	<b>962,426.00</b>	<b>1,142,981.92</b>

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2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
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	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>ROADS</b>								
Provincial Grants - Roads	0.00	(354,690.00)	0.00	0.00	(193,302.48)	0.00	0.00	0.00
Federal Grants - Roads	(101,222.00)	(202,000.00)	(399,517.58)	0.00	0.00	0.00	0.00	0.00
Inspections - Roads	(2,240.00)	0.00	(3,280.00)	0.00	(2,400.00)	0.00	0.00	0.00
Road Permits-Roads	0.00	0.00	(800.00)	0.00	(1,050.00)	0.00	0.00	0.00
Right of Use Grant - Roads	0.00	(38,000.00)	(33,967.97)	(33,851.00)	(34,613.39)	(33,851.00)	(33,851.00)	(33,851.00)
Community Impact Fund - Roads	(75,851.00)	(42,000.00)	(42,000.00)	(42,000.00)	(42,000.00)	(42,000.00)	(42,000.00)	(42,000.00)
Cost Recoveries Roads	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Proceeds From Sale of Assets-Roads	(30,414.00)	0.00	(27,750.00)	0.00	(1,000.00)	0.00	0.00	0.00
Miscellaneous Revenue - Roads	(3,229.00)	(3,000.00)	(4,067.80)	(3,000.00)	(677,967.46)	0.00	(3,000.00)	(3,000.00)
From Reserve & Res. Funds-Roads	0.00	(1,148,010.00)	0.00	(10,000.00)	0.00	0.00	0.00	0.00
Contributed Capital Assets - Roads	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Gain/Loss from Sale of Assets-Roads	(555.00)	(10,000.00)	0.00	0.00	0.00	0.00	0.00	0.00
Interfund Revenue - Roads	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To the Capital Fund Roads	0.00	1,980,200.00	0.00	344,096.00	0.00	0.00	0.00	0.00
<b>Total ROADS</b>	<b>(213,511.00)</b>	<b>182,500.00</b>	<b>(511,383.35)</b>	<b>255,245.00</b>	<b>(952,333.33)</b>	<b>(75,851.00)</b>	<b>(78,851.00)</b>	<b>(78,851.00)</b>
<b>FUEL PURCHASES</b>								
Unleaded Fuel	5,953.00	0.00	70.66	0.00	493.91	0.00	0.00	0.00
Diesel Fuel	1,832.00	0.00	(252.11)	0.00	5,500.95	0.00	0.00	0.00
Coloured Diesel Fuel	5,471.00	0.00	(646.79)	0.00	322.48	0.00	0.00	0.00
<b>Total FUEL PURCHASES</b>	<b>13,256.00</b>	<b>0.00</b>	<b>(828.24)</b>	<b>0.00</b>	<b>6,317.34</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>BRIDGES/GUARDRAILS</b>								
Provincial Grants - Bridges/Guardrails	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Wages-Bridges/Guardrails	0.00	0.00	0.00	744.00	0.00	744.00	744.00	757.02
Bridges- Benefits/Guardrails	0.00	0.00	0.00	140.00	0.00	140.00	140.00	164.50
Professional Fees Bridges/Guardrails	8,136.00	8,000.00	2,927.43	8,000.00	7,576.54	8,000.00	8,000.00	8,000.00
Material Purchases Bridges/Guardrails	1,323.00	25,000.00	5,115.16	20,000.00	36,028.13	20,000.00	20,000.00	20,000.00
Amortization Bridges/Guardrails	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bridges/Guardrails-Dist Equip Rental	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total BRIDGES/GUARDRAILS</b>	<b>9,459.00</b>	<b>33,000.00</b>	<b>8,042.59</b>	<b>28,884.00</b>	<b>43,604.67</b>	<b>28,884.00</b>	<b>28,884.00</b>	<b>28,921.52</b>
<b>CULVERT REPAIR</b>								

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>CULVERT REPAIR</b>								
Culvert Repair - Culvert Sales	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Wages Culvert Repair	17,021.00	24,696.00	21,638.87	22,406.00	19,306.74	22,406.00	22,406.00	22,798.11
Employee Benefits Culvert Repair	5,001.00	6,885.00	6,438.05	6,802.00	5,617.21	6,802.00	6,802.00	6,802.00
Material Purchases Culvert Repair	20,918.00	35,000.00	40,428.10	30,000.00	34,488.07	30,000.00	30,000.00	35,612.50
Contract Equipment/Materials Culvert Re	7,719.00	8,000.00	19,817.95	8,000.00	6,690.91	8,000.00	8,000.00	8,000.00
Distributed Equipment Rental Culvert Re	12,815.00	16,000.00	20,327.45	16,000.00	31,336.85	16,000.00	16,000.00	16,000.00
<b>Total CULVERT REPAIR</b>	<b>63,474.00</b>	<b>90,581.00</b>	<b>108,650.42</b>	<b>83,208.00</b>	<b>97,439.78</b>	<b>83,208.00</b>	<b>83,208.00</b>	<b>89,212.61</b>
<b>CULVERT INSTALLATIONS</b>								
Culvert Installations - Culvert Sales	0.00	0.00	0.00	0.00	(1,741.20)	0.00	0.00	0.00
Employee Wages Culvert Install	0.00	0.00	0.00	0.00	82.02	0.00	0.00	0.00
Employee Benefits Culvert Install	0.00	0.00	0.00	0.00	17.20	0.00	0.00	0.00
Material Purchases Culvert Install	0.00	0.00	0.00	0.00	1,073.64	0.00	0.00	0.00
Distributed Equip. Rental Culvert Inst	0.00	0.00	0.00	0.00	48.00	0.00	0.00	0.00
<b>Total CULVERT INSTALLATIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>(520.34)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>GRASS MOWING &amp; WEEDS</b>								
Employee Wages Mowing	27,118.00	34,105.00	26,659.93	43,409.00	45,340.22	43,409.00	43,409.00	44,168.66
Employee Benefits Mowing	8,286.00	12,113.00	7,105.53	13,424.00	10,082.79	13,424.00	13,424.00	13,658.92
Contract Equipment/Materials Mowing	0.00	500.00	4,808.16	500.00	122.10	500.00	500.00	500.00
Distributed Equipment Rental Mowing	46,848.00	53,200.00	46,963.00	53,200.00	65,373.50	53,200.00	53,200.00	53,200.00
<b>Total GRASS MOWING &amp; WEEDS</b>	<b>82,252.00</b>	<b>99,918.00</b>	<b>85,536.62</b>	<b>110,533.00</b>	<b>120,918.61</b>	<b>110,533.00</b>	<b>110,533.00</b>	<b>111,527.58</b>
<b>BRUSHING &amp; TRIMMING</b>								
Employee Wages Brush	12,895.00	17,052.00	18,376.27	19,193.00	7,865.68	19,193.00	19,193.00	19,528.88
Employee Benefits Brush	3,958.00	6,375.00	4,146.19	5,769.00	1,518.31	5,769.00	5,769.00	6,201.68
Contract Equipment/Materials Brush	3,933.00	18,500.00	2,945.86	13,500.00	2,401.54	13,500.00	13,500.00	13,500.00
Distributed Equipment Rental Brush	11,377.00	10,000.00	12,436.00	10,000.00	4,410.30	10,000.00	10,000.00	10,000.00
<b>Total BRUSHING &amp; TRIMMING</b>	<b>32,163.00</b>	<b>51,927.00</b>	<b>37,904.32</b>	<b>48,462.00</b>	<b>16,195.83</b>	<b>48,462.00</b>	<b>48,462.00</b>	<b>49,230.55</b>
<b>ASH TREE</b>								
Ash Tree - Wages	299.00	0.00	0.00	364.00	0.00	364.00	364.00	370.37
Ash Tree - Benefits	63.00	0.00	0.00	77.00	0.00	77.00	77.00	78.35
Ash Tree - Contract Equipment/Materials	195,862.00	230,000.00	204,985.21	200,000.00	110,067.53	200,000.00	200,000.00	200,000.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Ash Tree - To Reserve	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Ash Tree - Distributed Equipment Rental	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total Ash Tree</b>	<b>196,224.00</b>	<b>230,000.00</b>	<b>204,985.21</b>	<b>200,441.00</b>	<b>110,067.53</b>	<b>200,441.00</b>	<b>200,441.00</b>	<b>200,448.72</b>
<b>DITCHING</b>								
Employee Wages Ditching	24,351.00	23,520.00	16,837.10	30,076.00	33,040.28	30,076.00	30,076.00	30,602.33
Employee Benefits Ditching	6,498.00	7,650.00	4,943.64	8,064.00	10,098.46	8,064.00	8,064.00	8,205.12
Material Purchases Ditching	3,493.00	10,000.00	1,572.34	10,000.00	770.02	10,000.00	10,000.00	10,000.00
Contract Equipment/Materials Ditching	11,052.00	30,000.00	23,593.84	30,000.00	44,395.33	30,000.00	30,000.00	30,000.00
Distributed Equipment Rental Ditching	27,472.00	20,000.00	17,008.29	20,000.00	61,020.80	20,000.00	20,000.00	20,000.00
<b>Total DITCHING</b>	<b>72,866.00</b>	<b>91,170.00</b>	<b>63,955.21</b>	<b>98,140.00</b>	<b>149,324.89</b>	<b>98,140.00</b>	<b>98,140.00</b>	<b>98,807.45</b>
<b>PATCHING &amp; SPRAY PATCHING</b>								
Employee Wages Patching	17,628.00	19,992.00	11,279.57	27,455.00	16,618.83	27,455.00	27,455.00	27,935.46
Employee Benefits Patching	5,325.00	6,503.00	3,126.52	8,718.00	3,525.59	8,718.00	8,718.00	8,870.57
Material Purchases Patching	8,500.00	20,000.00	4,519.79	15,000.00	38,966.67	15,000.00	15,000.00	25,000.00
Contract Equipment/Materials Patching	4,623.00	40,000.00	11,196.12	40,000.00	98,295.10	40,000.00	40,000.00	40,000.00
Distributed Equipment Rental Patching	11,174.00	10,000.00	711.50	10,000.00	6,333.75	10,000.00	10,000.00	10,000.00
<b>Total PATCHING &amp; SPRAY PATCHING</b>	<b>47,250.00</b>	<b>96,495.00</b>	<b>30,833.50</b>	<b>101,173.00</b>	<b>163,739.94</b>	<b>101,173.00</b>	<b>101,173.00</b>	<b>111,806.03</b>
<b>SWEEPING &amp; CLEANING</b>								
Employee Wages Sweeping	10,182.00	14,113.00	10,267.62	15,192.00	14,091.61	15,192.00	15,192.00	15,457.86
Employee Benefits Sweeping	3,167.00	4,462.00	3,248.85	4,795.00	3,896.25	4,795.00	4,795.00	4,878.91
Contract Equipment/Materials Sweeping	3,111.00	3,900.00	3,127.85	3,900.00	7,667.87	3,900.00	3,900.00	3,900.00
Distributed Equipment Rental Sweeping	5,693.00	5,000.00	5,818.50	5,000.00	10,634.75	5,000.00	5,000.00	5,000.00
<b>Total SWEEPING &amp; CLEANING</b>	<b>22,153.00</b>	<b>27,475.00</b>	<b>22,462.82</b>	<b>28,887.00</b>	<b>36,290.48</b>	<b>28,887.00</b>	<b>28,887.00</b>	<b>29,236.77</b>
<b>RESURFACING</b>								
Employee Wages Resurfacing	355.00	0.00	218.30	433.00	0.00	433.00	433.00	440.58
Employee Benefits Resurfacing	73.00	0.00	26.13	90.00	0.00	90.00	90.00	91.58
Material Purchases Resurfacing	0.00	0.00	481.85	0.00	0.00	0.00	0.00	0.00
Contract Equipment/Materials Resurfacing	0.00	0.00	0.00	6,000.00	0.00	6,000.00	6,000.00	6,000.00
To the Capital Fund Roads	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental Resurfacing	0.00	0.00	228.00	0.00	0.00	0.00	0.00	0.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>Total RESURFACING</b>	428.00	0.00	954.28	6,523.00	0.00	6,523.00	6,523.00	6,532.15
<b>GRADING</b>								
Employee Wages Grading	6,274.00	17,640.00	13,130.27	11,495.00	16,277.08	11,495.00	11,495.00	11,696.16
Employee Benefits Grading	2,171.00	5,164.00	3,957.54	3,529.00	4,951.00	3,529.00	3,529.00	3,590.76
Material Purchases Grading	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental Grading	12,210.00	27,000.00	26,153.85	27,000.00	33,240.00	27,000.00	27,000.00	27,000.00
<b>Total GRADING</b>	20,655.00	49,804.00	43,241.66	42,024.00	54,468.08	42,024.00	42,024.00	42,286.92
<b>DUST LAYER</b>								
Employee Wages Dust Control	4,862.00	4,704.00	5,435.82	5,925.00	5,058.25	5,925.00	5,925.00	6,028.69
Employee Benefits Dust Control	1,024.00	1,403.00	2,071.46	1,256.00	1,793.18	1,256.00	1,256.00	1,277.98
Material Purchases Dust Control	70,461.00	35,900.00	67,378.97	70,900.00	93,322.89	70,900.00	70,900.00	80,900.00
Contract Equipment/Material Dust Contro	0.00	10,000.00	0.00	10,000.00	0.00	10,000.00	10,000.00	5,000.00
Distributed Equipment Rental Dust Contr	4,740.00	9,000.00	7,618.00	9,000.00	6,691.00	9,000.00	9,000.00	9,000.00
<b>Total DUST LAYER</b>	81,087.00	61,007.00	82,504.25	97,081.00	106,865.32	97,081.00	97,081.00	102,206.67
<b>GRAVEL RESURFACING</b>								
Employee Wages Gravel	15,508.00	35,281.00	10,612.09	23,295.00	25,849.49	23,295.00	23,295.00	23,702.66
Employee Benefits Gravel	4,254.00	10,838.00	3,001.82	6,657.00	7,317.81	6,657.00	6,657.00	6,773.50
Material Purchases Gravel	40,839.00	80,000.00	53,671.60	60,000.00	69,642.17	60,000.00	60,000.00	70,000.00
Contract Equipment/Materials Gravel	10,629.00	30,500.00	6,328.20	25,500.00	0.00	25,500.00	25,500.00	15,500.00
Distributed Equipment Rental Gravel	25,257.00	36,000.00	15,144.05	36,000.00	49,487.40	36,000.00	36,000.00	36,000.00
<b>Total GRAVEL RESURFACING</b>	96,487.00	192,619.00	88,757.76	151,452.00	152,296.87	151,452.00	151,452.00	151,976.16
<b>SNOW PLOWING</b>								
Employee Wages Plowing	60,705.00	52,920.00	67,279.55	92,089.00	27,790.65	92,089.00	92,089.00	93,700.56
Employee Benefits Plowing	8,646.00	11,475.00	9,412.60	14,942.00	4,150.53	14,942.00	14,942.00	15,203.49
Material Purchases Plowing	23,904.00	0.00	1,900.83	0.00	0.00	0.00	0.00	0.00
Contract Equipment/Materials Plowing	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve-Snow Plowing	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental Plowing	52,640.00	70,000.00	46,482.25	70,000.00	26,155.92	70,000.00	70,000.00	70,000.00
<b>Total SNOW PLOWING</b>	145,895.00	134,395.00	125,075.23	177,031.00	58,097.10	177,031.00	177,031.00	178,904.04

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>SALTING &amp; SANDING</b>								
Employee Wages Sanding	15,595.00	29,400.00	21,580.99	25,423.00	19,797.78	25,423.00	25,423.00	25,867.90
Employee Benefits Sanding	3,093.00	7,905.00	5,174.13	4,823.00	3,490.94	4,823.00	4,823.00	4,907.40
Material Purchases Sanding	61,903.00	50,000.00	81,258.74	60,000.00	65,902.56	60,000.00	60,000.00	60,000.00
Contract Equipment/Materials Sanding	0.00	0.00	9,455.03	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental Sanding	23,909.00	40,000.00	30,605.95	40,000.00	33,586.03	40,000.00	40,000.00	40,000.00
<b>Total SALTING &amp; SANDING</b>	<b>104,500.00</b>	<b>127,305.00</b>	<b>148,074.84</b>	<b>130,246.00</b>	<b>122,777.31</b>	<b>130,246.00</b>	<b>130,246.00</b>	<b>130,775.31</b>
<b>SIGNS</b>								
Employee Wages Signs	10,405.00	19,992.00	16,473.72	15,697.00	20,144.69	15,697.00	15,697.00	15,971.70
Employee Benefits Signs	2,988.00	6,375.00	4,975.70	4,510.00	4,962.60	4,510.00	4,510.00	4,588.93
Material Purchases Signs	12,304.00	11,200.00	10,515.53	12,500.00	26,457.97	12,500.00	12,500.00	17,500.00
Amortization Signs	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental Signs	1,844.00	1,800.00	1,283.50	1,800.00	4,638.00	1,800.00	1,800.00	1,800.00
<b>Total SIGNS</b>	<b>27,541.00</b>	<b>39,367.00</b>	<b>33,248.45</b>	<b>34,507.00</b>	<b>56,203.26</b>	<b>34,507.00</b>	<b>34,507.00</b>	<b>39,860.62</b>
<b>RAILWAY CROSSINGS</b>								
Contract Equipment/Materials Crossings	3,906.00	7,500.00	7,388.50	7,000.00	6,530.00	7,000.00	7,000.00	7,000.00
<b>Total RAILWAY CROSSINGS</b>	<b>3,906.00</b>	<b>7,500.00</b>	<b>7,388.50</b>	<b>7,000.00</b>	<b>6,530.00</b>	<b>7,000.00</b>	<b>7,000.00</b>	<b>7,000.00</b>
<b>ROAD INSPECTIONS</b>								
Employee Wages Inspections	7,303.00	14,465.00	12,398.24	12,967.00	15,361.10	12,967.00	12,967.00	13,193.92
Employee Benefits Inspections	1,732.00	4,718.00	2,526.95	3,513.00	2,901.24	3,513.00	3,513.00	3,574.48
Maintenance/General Supplies Inspections	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Other Municipalities	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental Inspection	128.00	5,000.00	1,382.50	5,000.00	1,323.26	5,000.00	5,000.00	5,000.00
<b>Total ROAD INSPECTIONS</b>	<b>9,163.00</b>	<b>24,183.00</b>	<b>16,307.69</b>	<b>21,480.00</b>	<b>19,585.60</b>	<b>21,480.00</b>	<b>21,480.00</b>	<b>21,768.40</b>
<b>WINTER PATROL</b>								
Employee Wages Winter Patrol	0.00	0.00	0.00	0.00	8,894.78	0.00	0.00	0.00
Employee Benefits Winter Patrol	0.00	0.00	0.00	0.00	1,081.51	0.00	0.00	0.00
<b>Total WINTER PATROL</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>9,976.29</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>ROADS OVERHEAD</b>								



	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Employee Wages - Roads Overhead	209,210.00	340,623.00	291,200.75	389,507.00	392,388.90	393,329.00	393,329.00	400,212.26
Employee Benefits - Roads Overhead	73,464.00	106,976.00	93,410.96	135,245.00	148,316.53	136,200.00	136,200.00	138,583.50
Stationery - Roads Overhead	2,301.00	5,000.00	3,600.70	5,000.00	3,070.24	5,000.00	5,000.00	5,000.00
Insurance - Roads Overhead	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Membership Fees - Roads Overhead	471.00	1,500.00	1,786.97	1,500.00	1,761.86	1,800.00	1,800.00	1,800.00
Food Allowances - Roads Overhead	294.00	1,000.00	669.36	1,000.00	84.81	1,000.00	1,000.00	1,000.00
Conferences/Staff Training Rds Overhead	5,003.00	11,000.00	5,047.20	10,000.00	6,312.09	10,000.00	10,000.00	10,000.00
Mileage - Roads Overhead	249.00	1,500.00	1,064.11	1,500.00	355.66	1,500.00	1,500.00	1,500.00
Miscellaneous Roads Overhead	2,149.00	5,500.00	6,268.98	5,500.00	3,397.53	5,500.00	5,500.00	5,500.00
Advertising Roads Overhead	1,594.00	2,000.00	288.18	2,000.00	0.00	2,000.00	2,000.00	2,000.00
Communications Equipment Roads Overhead	4,433.00	7,500.00	25.43	7,500.00	1,281.47	7,500.00	7,500.00	7,500.00
Telephone Roads Overhead	916.00	1,600.00	8,546.75	1,600.00	7,895.70	1,600.00	1,600.00	6,600.00
Legal Fees Roads Overhead	4,533.00	15,000.00	48,111.61	15,000.00	10,410.04	15,000.00	15,000.00	15,000.00
Professional Fees Roads	8,250.00	7,000.00	6,297.56	10,000.00	5,606.79	10,000.00	10,000.00	8,500.00
Roads Needs Study	0.00	5,000.00	0.00	0.00	0.00	0.00	0.00	0.00
General Maintenance Roads Overhead	3,679.00	2,000.00	3,584.52	2,000.00	1,036.01	2,000.00	2,000.00	2,000.00
Fuel Roads Overhead	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Tools Roads Overhead	4,614.00	6,000.00	5,203.46	6,000.00	9,067.19	6,000.00	6,000.00	8,600.00
Interest Roads Overhead	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Maint./General Supplies Roads Overhead	11,118.00	14,000.00	13,991.70	14,000.00	13,613.77	14,000.00	14,000.00	14,000.00
Amortization Roads Overhead	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve Roads Overhead	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Roads Overhead-Distributed Equipment Re	8,818.00	8,500.00	14,122.10	8,500.00	16,299.45	8,500.00	8,500.00	8,500.00
<b>Total ROADS OVERHEAD</b>	<b>341,096.00</b>	<b>541,699.00</b>	<b>503,220.34</b>	<b>615,852.00</b>	<b>620,898.04</b>	<b>620,929.00</b>	<b>620,929.00</b>	<b>636,295.76</b>

#### STREET LIGHTING

Streetlights- Wages	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Streetlights Benefits	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Principal - Street Lighting	0.00	17,792.00	0.00	17,792.00	17,792.00	17,792.00	17,792.00	0.00
Interest - Street Lighting	1,089.00	1,089.00	733.16	1,089.00	1,089.00	1,089.00	1,089.00	0.00
Hydro - Street Lighting	7,238.00	25,000.00	11,090.86	10,000.00	11,147.80	11,000.00	11,000.00	11,000.00
Maint/General supplies Street Lighting	2,227.00	7,000.00	1,312.51	7,000.00	6,011.64	7,000.00	7,000.00	7,000.00
Amortization Street Lighting	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Streetlights Distributed Equipment Renta	0.00	0.00	0.00		0.00	0.00	0.00	0.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>Total STREET LIGHTING</b>	10,554.00	50,881.00	13,136.53	35,881.00	36,040.44	36,881.00	36,881.00	18,000.00
<b>TRUCK 1</b>								
From Reserve & Res. Funds - Truck 1	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Distributed Equipment Rental - Truck 1	(16,530.00)	(50,000.00)	(15,618.00)	(50,000.00)	(10,716.00)	(50,000.00)	(50,000.00)	(50,000.00)
Employee Wages Truck 1	1,527.00	4,116.00	3,368.64	4,559.00	3,856.61	4,559.00	4,559.00	4,559.00
Employee Benefits Truck 1	496.00	1,403.00	958.45	1,367.00	1,443.08	1,367.00	1,367.00	1,367.00
Insurance Truck 1	0.00	810.00	0.00	699.00	0.00	699.00	699.00	1,750.00
Fuel Truck 1	3,494.00	10,000.00	4,498.97	7,000.00	1,718.00	7,000.00	7,000.00	7,000.00
Equipment Parts/Repairs Truck 1	3,108.00	15,000.00	6,487.69	15,000.00	6,721.55	15,000.00	15,000.00	15,000.00
Amortization Truck 1	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Truck 1	0.00	12,650.00	0.00	12,650.00	0.00	12,650.00	12,650.00	12,650.00
Distributed Equipment Rental Truck 1	0.00	0.00	0.00		0.00	0.00	0.00	0.00
<b>Total TRUCK 1</b>	<b>(7,905.00)</b>	<b>(6,021.00)</b>	<b>(304.25)</b>	<b>(8,725.00)</b>	<b>3,023.24</b>	<b>(8,725.00)</b>	<b>(8,725.00)</b>	<b>(7,674.00)</b>
<b>TRUCK 2</b>								
From Reserve & Res. Funds - Truck 2	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Distributed Equipment Rental - Truck 2	(16,801.00)	(25,000.00)	(15,370.00)	(25,000.00)	(14,787.00)	(25,000.00)	(25,000.00)	(25,000.00)
Employee Wages Truck 2	1,130.00	4,704.00	2,107.79	1,709.00	3,000.88	1,709.00	1,709.00	1,709.00
Employee Benefits Truck 2	386.00	1,275.00	764.32	564.00	790.23	564.00	564.00	564.00
Principal Truck 2	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Interest Truck 2	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Insurance Truck 2	0.00	810.00	0.00	699.00	0.00	699.00	699.00	1,750.00
Fuel Truck 2	3,392.00	5,000.00	3,773.83	5,000.00	2,135.55	5,000.00	5,000.00	5,000.00
Equipment Parts/Repairs Truck 2	2,749.00	8,000.00	6,789.49	8,000.00	8,107.71	8,000.00	8,000.00	9,000.00
Amortization Truck 2	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Truck 2	0.00	(12,274.00)	0.00	(12,274.00)	0.00	(12,274.00)	(12,274.00)	(12,274.00)
Distributed Equipment Rental Truck 2	0.00	0.00	0.00		0.00	0.00	0.00	0.00
<b>Total TRUCK 2</b>	<b>(9,144.00)</b>	<b>(17,485.00)</b>	<b>(1,934.57)</b>	<b>(21,302.00)</b>	<b>(752.63)</b>	<b>(21,302.00)</b>	<b>(21,302.00)</b>	<b>(19,251.00)</b>
<b>TRUCK 3</b>								
From Reserve & Reserve Funds - Truck 3	0.00	0.00	0.00		0.00			0.00
Distributed Equipment Rental - Truck 3	(7,704.00)	(9,000.00)	(8,688.00)	(9,000.00)	(14,192.00)	(9,000.00)	(9,000.00)	(9,000.00)
Employee Wages Truck 3	1,206.00	3,528.00	1,621.16	2,300.00	2,362.89	2,300.00	2,300.00	2,340.25

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Employee Benefits Truck 3	356.00	1,084.00	510.09	665.00	627.99	665.00	665.00	676.64
Insurance Truck 3	0.00	1,166.00	0.00	604.00	0.00	604.00	604.00	1,750.00
Fuel Truck 3	3,102.00	4,500.00	2,938.33	4,500.00	2,775.93	4,500.00	4,500.00	4,500.00
Equipment Parts/Repairs Truck 3	11,016.00	4,000.00	3,793.38	4,000.00	3,677.66	4,000.00	4,000.00	4,000.00
Amortization Truck 3	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Truck 3	0.00	(4,930.00)	0.00	(4,930.00)	0.00	(4,930.00)	(4,930.00)	(4,930.00)
<b>Total TRUCK 3</b>	<b>7,976.00</b>	<b>348.00</b>	<b>174.96</b>	<b>(1,861.00)</b>	<b>(4,747.53)</b>	<b>(1,861.00)</b>	<b>(1,861.00)</b>	<b>(663.11)</b>
<b>TRUCK 6</b>								
Employee Wages Truck 6	366.00	1,411.00	1,396.05	446.00	753.58	446.00	446.00	453.81
Employee Benefits Truck 6	104.00	382.00	566.83	128.00	220.47	128.00	128.00	130.24
Insurance Truck 6	0.00	443.00	0.00	372.00	0.00	372.00	372.00	1,479.00
Fuel Truck 6	2,280.00	5,000.00	3,641.96	5,000.00	3,525.40	5,000.00	5,000.00	5,000.00
Equipment Parts/Repairs Truck 6	946.00	3,000.00	3,032.08	3,000.00	1,986.15	3,000.00	3,000.00	3,000.00
Amortization Truck 6	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Truck 6	0.00	0.00	0.00		0.00	0.00	0.00	0.00
<b>Total TRUCK 6</b>	<b>3,696.00</b>	<b>10,236.00</b>	<b>8,636.92</b>	<b>8,946.00</b>	<b>6,485.60</b>	<b>8,946.00</b>	<b>8,946.00</b>	<b>10,063.05</b>
<b>TRUCK 7</b>								
Distributed Equipment Rental - Truck 7	(26,192.00)	(10,000.00)	(39,159.00)	(10,000.00)	(45,001.50)	(10,000.00)	(10,000.00)	(10,000.00)
Employee Wages Truck 7	2,097.00	1,176.00	681.00	2,638.00	2,133.50	2,638.00	2,638.00	2,684.17
Employee Benefits Truck 7	589.00	318.00	283.38	745.00	505.17	745.00	745.00	758.04
Insurance Truck 7	0.00	810.00	0.00	700.00	0.00	700.00	700.00	1,369.00
Fuel Truck 7	4,737.00	2,000.00	6,485.62	4,000.00	6,434.25	7,000.00	7,000.00	7,000.00
Equipment Parts/Repairs Truck 7	1,959.00	4,000.00	4,367.06	5,000.00	6,175.39	5,000.00	5,000.00	6,000.00
Amortization Truck 7	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Truck 7	0.00	2,000.00	0.00	2,000.00	0.00	2,000.00	2,000.00	2,000.00
<b>Total TRUCK 7</b>	<b>(16,810.00)</b>	<b>304.00</b>	<b>(27,341.94)</b>	<b>5,083.00</b>	<b>(29,753.19)</b>	<b>8,083.00</b>	<b>8,083.00</b>	<b>9,811.20</b>
<b>TRUCK 8</b>								
Employee Wages Truck 8	169.00	1,764.00	238.35	537.00	408.60	537.00	537.00	546.40
Employee Benefits Truck 8	45.00	516.00	72.10	126.00	90.67	126.00	126.00	128.21
Insurance Truck 8	0.00	886.00	0.00	604.00	0.00	604.00	604.00	1,369.00
Fuel Truck 8	2,682.00	3,000.00	2,688.54	3,000.00	2,224.90	3,000.00	3,000.00	3,000.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Equipment Parts/Repairs Truck 8	1,538.00	2,000.00	2,289.60	2,000.00	1,532.89	2,000.00	2,000.00	2,000.00
Amortization Truck 8	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Truck 8	0.00	0.00	0.00		0.00	0.00	0.00	0.00
<b>Total TRUCK 8</b>	<b>4,434.00</b>	<b>8,166.00</b>	<b>5,288.59</b>	<b>6,267.00</b>	<b>4,257.06</b>	<b>6,267.00</b>	<b>6,267.00</b>	<b>7,043.60</b>
<b>TRUCK 10</b>								
Distributed Equipment Rental - Truck 10	(29,441.00)	(55,000.00)	(21,289.50)	(55,000.00)	(42,294.00)	(55,000.00)	(55,000.00)	(55,000.00)
Employee Wages Truck 10	1,445.00	4,116.00	1,532.25	2,342.00	1,696.68	2,342.00	2,342.00	2,342.00
Employee Benefits Truck 10	418.00	1,658.00	623.31	660.00	439.36	660.00	660.00	671.55
Insurance Truck 10	0.00	810.00	0.00	810.00	0.00	810.00	810.00	1,369.00
Fuel Truck 10	6,840.00	10,000.00	4,063.64	10,000.00	5,961.27	7,000.00	7,000.00	7,000.00
Equipment Parts/Repairs Truck 10	2,850.00	12,000.00	3,864.54	10,000.00	4,228.94	10,000.00	10,000.00	10,000.00
Amortization Truck 10	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Truck 10	0.00	22,950.00	0.00	22,950.00	0.00	22,950.00	22,950.00	22,950.00
<b>Total TRUCK 10</b>	<b>(17,888.00)</b>	<b>(3,466.00)</b>	<b>(11,205.76)</b>	<b>(8,238.00)</b>	<b>(29,967.75)</b>	<b>(11,238.00)</b>	<b>(11,238.00)</b>	<b>(10,667.45)</b>
<b>TRUCK 11</b>								
Employee Wages Truck 11	1,358.00	1,764.00	1,225.80	1,737.00	2,794.34	1,737.00	1,737.00	1,767.40
Employee Benefits Truck 11	386.00	516.00	361.95	505.00	882.03	505.00	505.00	513.84
Insurance Truck 11	0.00	443.00	0.00	372.00	0.00	372.00	372.00	1,369.00
Fuel Truck 11	3,075.00	4,500.00	4,112.96	4,500.00	4,234.84	4,500.00	4,500.00	4,500.00
Equipment Parts/Repairs Truck 11	2,715.00	2,500.00	2,265.04	5,000.00	5,050.17	5,000.00	5,000.00	5,000.00
Amortization Truck 11	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Truck 11	0.00	0.00	0.00		0.00	0.00	0.00	0.00
<b>Total TRUCK 11</b>	<b>7,534.00</b>	<b>9,723.00</b>	<b>7,965.75</b>	<b>12,114.00</b>	<b>12,961.38</b>	<b>12,114.00</b>	<b>12,114.00</b>	<b>13,150.24</b>
<b>TRUCK 28</b>								
Distributed Equipment Rental - Truck 28	(40,380.00)	(45,000.00)	(57,650.10)	(45,000.00)	(88,265.73)	(45,000.00)	(45,000.00)	(45,000.00)
Employee Wages - Truck 28	1,354.00	3,528.00	2,008.95	1,732.00	1,804.65	1,732.00	1,732.00	1,762.31
Employee Benefits - Truck 28	389.00	956.00	784.82	500.00	516.75	500.00	500.00	508.75
Insurance - Truck 28	0.00	0.00	0.00	699.00	0.00	699.00	699.00	1,750.00
Fuel - Truck 28	9,132.00	10,000.00	8,235.77	10,000.00	8,774.41	10,000.00	10,000.00	10,000.00
Equipment Parts/Repairs Truck 28	5,913.00	5,250.00	16,334.37	16,250.00	8,255.12	16,250.00	16,250.00	16,250.00
To Consolidated Reserve - Truck 28	0.00	27,250.00	0.00	27,250.00	0.00	27,250.00	27,250.00	27,250.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>Total TRUCK 28</b>	(23,592.00)	1,984.00	(30,286.19)	11,431.00	(68,914.80)	11,431.00	11,431.00	12,521.06
<b>TRUCK 98</b>								
From Reserve & Res. Funds - Truck 98	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Distributed Equipment Rental - Truck 98	(220.00)	0.00	(1,551.00)	0.00	(8,536.00)	0.00	0.00	0.00
Employee Wages Truck 98	1,497.00	2,352.00	722.62	2,149.00	510.75	2,149.00	2,149.00	2,149.00
Employee Benefits Truck 98	477.00	638.00	237.26	713.00	217.58	713.00	713.00	713.00
PRINCIPAL Truck 98	0.00	0.00			0.00	0.00	0.00	0.00
INTEREST Truck 98	0.00	0.00			0.00	0.00	0.00	0.00
Insurance Truck 98	0.00	443.00	0.00	372.00	0.00	372.00	372.00	372.00
Fuel Truck 98	1,784.00	3,000.00	3,394.73	3,000.00	3,468.62	3,000.00	3,000.00	3,000.00
Equipment Parts/Repairs Truck 98	4,974.00	2,000.00	1,765.82	4,000.00	2,078.16	4,000.00	4,000.00	4,000.00
To Consolidated Reserve Truck 98	0.00	(8,410.00)	0.00	(8,410.00)	0.00	(8,410.00)	(8,410.00)	(8,410.00)
<b>Total TRUCK 98</b>	8,512.00	23.00	4,569.43	1,824.00	(2,260.89)	1,824.00	1,824.00	1,824.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>VERMEER CHIPPER</b>								
From Reserve & Res. Funds - Chipper	0.00	0.00	0.00		0.00			0.00
Distributed Equipment Rental - Chipper	(858.00)	(2,000.00)	(528.00)	(2,000.00)	(165.00)	(2,000.00)	(2,000.00)	(2,000.00)
Employee Wages Vermeer Chipper	204.00	588.00	272.40	290.00	987.45	290.00	290.00	295.08
Employee Benefits Vermeer Chipper	87.00	159.00	59.79	124.00	224.59	124.00	124.00	126.17
Insurance Vermeer Chipper	0.00	31.00	0.00	29.00	0.00	29.00	29.00	29.00
Fuel Vermeer Chipper	178.00	200.00	197.69	200.00	118.22	200.00	200.00	200.00
Equipment Parts/Repairs Vermeer Chipper	141.00	800.00	220.96	800.00	2,192.49	800.00	800.00	800.00
To Consolidated Reserve Vermeer Chipper	0.00	337.00	0.00	337.00	0.00	337.00	337.00	337.00
Distributed Equipment Rental Chipper	0.00	0.00	0.00		0.00	0.00	0.00	0.00
<b>Total VERMEER CHIPPER</b>	<b>(248.00)</b>	<b>115.00</b>	<b>222.84</b>	<b>(220.00)</b>	<b>3,357.75</b>	<b>(220.00)</b>	<b>(220.00)</b>	<b>(212.76)</b>
<b>TRACTOR 9</b>								
From Reserve & Res. Funds -Tractor 9	0.00	0.00			0.00	0.00	0.00	0.00
Distributed Equipment Rental - Tractor	(22,540.00)	(30,000.00)	(28,812.00)	(30,000.00)	(39,175.50)	(30,000.00)	(30,000.00)	(30,000.00)
Employee Wages Tractor 9	1,508.00	5,292.00	2,655.90	2,751.00	4,133.49	2,751.00	2,751.00	2,799.14
Employee Benefits Tractor 9	467.00	1,721.00	810.99	882.00	1,327.28	882.00	882.00	897.44
Insurance Tractor 9	0.00	41.00	0.00	38.00	0.00	38.00	38.00	38.00
Fuel Tractor 9	1,985.00	5,000.00	5,153.77	5,000.00	5,034.19	5,000.00	5,000.00	5,000.00
Equipment Parts/Repairs Tractor 9	1,812.00	13,000.00	8,922.69	13,000.00	13,095.99	13,000.00	13,000.00	13,000.00
Amortization Tractor 9	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Tractor 9	0.00	6,100.00	0.00	6,100.00	0.00	6,100.00	6,100.00	6,100.00
<b>Total TRACTOR 9</b>	<b>(16,768.00)</b>	<b>1,154.00</b>	<b>(11,268.65)</b>	<b>(2,229.00)</b>	<b>(15,584.55)</b>	<b>(2,229.00)</b>	<b>(2,229.00)</b>	<b>(2,165.42)</b>
<b>TRACTOR 9A</b>								
From Reserve & Res. Funds - Tractor 9A	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Distributed Equipment Rental-Tractor 9A	(17,934.00)	(25,000.00)	(15,876.00)	(25,000.00)	(25,284.00)	(25,000.00)	(25,000.00)	(25,000.00)
Employee Wages Tractor 9A	1,406.00	4,704.00	1,259.85	2,071.00	2,247.30	2,071.00	2,071.00	2,107.24
Employee Benefits Tractor 9A	529.00	1,275.00	419.14	801.00	687.78	801.00	801.00	815.02
Insurance Tractor 9A	0.00	133.00	0.00	122.00	0.00	122.00	122.00	122.00
Fuel Tractor 9A	2,621.00	3,500.00	2,207.06	3,500.00	4,203.74	3,500.00	3,500.00	3,500.00
Equipment Parts/Repairs Tractor 9A	8,049.00	10,000.00	5,907.24	10,000.00	9,660.66	10,000.00	10,000.00	10,000.00
Amortization Tractor 9A	0.00	0.00	0.00		0.00	0.00	0.00	0.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
To Consolidated Reserve Tractor 9A	0.00	4,838.00	0.00	4,838.00	0.00	4,838.00	4,838.00	4,838.00
<b>Total TRACTOR 9A</b>	<b>(5,329.00)</b>	<b>(550.00)</b>	<b>(6,082.71)</b>	<b>(3,668.00)</b>	<b>(8,484.52)</b>	<b>(3,668.00)</b>	<b>(3,668.00)</b>	<b>(3,617.74)</b>
<b>SPRAY PATCHER</b>								
From Reserve & Reserve Funds-Patcher	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Distributed Equipment Rental - Patcher	(2,468.00)	0.00	0.00		0.00	0.00	0.00	0.00
Employee Wages Spray Patcher	511.00	0.00	1,055.55	622.00	68.10	622.00	622.00	632.89
Employee Benefits Spray Patcher	228.00	0.00	231.52	280.00	14.93	280.00	280.00	284.90
Insurance Spray Patcher	0.00	54.00	0.00	50.00	0.00	50.00	50.00	50.00
Fuel Spray Patcher	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Equipment Parts/Repairs Spray Patcher	617.00	1,000.00	153.45	1,000.00	0.00	1,000.00	1,000.00	1,000.00
Amortization Spray Patcher	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Spray Patcher	0.00	0.00	0.00		0.00	0.00	0.00	0.00
<b>Total SPRAY PATCHER</b>	<b>(1,112.00)</b>	<b>1,054.00</b>	<b>1,440.52</b>	<b>1,952.00</b>	<b>83.03</b>	<b>1,952.00</b>	<b>1,952.00</b>	<b>1,967.79</b>
<b>GRADER 5</b>								
From Reserve & Res. Funds - Grader 5	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Distributed Equipment Rental - Grader 5	(4,110.00)	(12,000.00)	(9,180.00)	(12,000.00)	(7,560.00)	(12,000.00)	(12,000.00)	(12,000.00)
Employee Wages Grader 5	673.00	2,352.00	2,179.20	1,857.00	1,396.05	1,857.00	1,857.00	1,889.50
Employee Benefits Grader 5	157.00	638.00	720.74	463.00	302.82	463.00	463.00	471.10
Insurance Grader 5	0.00	206.00	0.00	189.00	0.00	189.00	189.00	189.00
Fuel Grader 5	1,454.00	2,000.00	2,432.52	2,000.00	1,220.40	2,000.00	2,000.00	2,000.00
Equipment Parts/Repairs Grader 5	1,739.00	5,000.00	2,977.46	5,000.00	382.16	5,000.00	5,000.00	5,000.00
Amortization Grader 5	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Grader 5	0.00	(1,751.00)	0.00	(1,751.00)	0.00	(1,751.00)	(1,751.00)	(1,751.00)
<b>Total GRADER 5</b>	<b>(87.00)</b>	<b>(3,555.00)</b>	<b>(870.08)</b>	<b>(4,242.00)</b>	<b>(4,258.57)</b>	<b>(4,242.00)</b>	<b>(4,242.00)</b>	<b>(4,201.40)</b>
<b>GRADER 12</b>								
From Reserve & Res. Funds - Grader 12	0.00	0.00			0.00	0.00	0.00	0.00
Distributed Equipment Rental - Grader 12	(23,670.00)	(40,000.00)	(31,590.00)	(40,000.00)	(36,000.00)	(40,000.00)	(40,000.00)	(40,000.00)
Employee Wages Grader 12	1,092.00	3,528.00	2,451.60	1,953.00	3,297.48	1,953.00	1,953.00	1,987.18
Employee Benefits Grader 12	259.00	956.00	720.49	462.00	852.36	462.00	462.00	470.09
Principal Grader 12	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Interest Grader 12	0.00	0.00	0.00		0.00	0.00	0.00	0.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Insurance Grader 12	0.00	314.00	0.00	288.00	0.00	288.00	288.00	288.00
Fuel Grader 12	7,636.00	10,000.00	8,070.86	9,000.00	7,890.76	9,000.00	9,000.00	9,000.00
Equipment Parts/Repairs Grader 12	18,002.00	13,000.00	23,089.34	13,000.00	6,653.02	18,000.00	18,000.00	18,000.00
Amortization Grader 12	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Grader 12	0.00	12,866.00	0.00	12,866.00	0.00	12,866.00	12,866.00	12,866.00
<b>Total GRADER 12</b>	<b>3,319.00</b>	<b>664.00</b>	<b>2,742.29</b>	<b>(2,431.00)</b>	<b>(17,306.38)</b>	<b>2,569.00</b>	<b>2,569.00</b>	<b>2,611.26</b>
<b>LOADER 4</b>								
Distributed Equipment Rental - Loader 4	(18,179.00)	(15,000.00)	(21,266.00)	(15,000.00)	(31,409.00)	(15,000.00)	(15,000.00)	(15,000.00)
Employee Wages Loader 4	1,328.00	2,352.00	1,044.39	1,784.00	3,138.20	1,784.00	1,784.00	1,815.22
Employee Benefits Loader 4	348.00	638.00	384.44	453.00	942.35	453.00	453.00	460.93
Insurance Loader 4	0.00	100.00	0.00	92.00	0.00	92.00	92.00	92.00
Fuel Loader 4	2,191.00	3,000.00	2,822.47	3,000.00	2,554.55	3,000.00	3,000.00	3,000.00
Equipment Parts/Repairs Loader 4	3,192.00	3,000.00	2,339.64	3,000.00	8,378.15	3,000.00	3,000.00	5,000.00
Amortization Loader 4	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Loader 4	0.00	6,377.00	0.00	6,377.00	0.00	6,377.00	6,377.00	6,377.00
<b>Total LOADER 4</b>	<b>(11,120.00)</b>	<b>467.00</b>	<b>(14,675.06)</b>	<b>(294.00)</b>	<b>(16,395.75)</b>	<b>(294.00)</b>	<b>(294.00)</b>	<b>1,745.15</b>
<b>BOBCAT</b>								
From Reserve & Reserve Funds - Bobcat	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Distributed Equipment Rental - Bobcat	(119.00)	(4,500.00)	(374.00)	(4,500.00)	(442.00)	(4,500.00)	(4,500.00)	(4,500.00)
Employee Wages Bobcat	306.00	2,352.00	1,430.10	373.00	346.10	373.00	373.00	379.53
Employee Benefits Bobcat	84.00	638.00	343.65	103.00	80.30	103.00	103.00	104.80
Insurance Bobcat	0.00	41.00	0.00	38.00	0.00	38.00	38.00	38.00
Fuel Bobcat	553.00	500.00	371.57	600.00	531.81	600.00	600.00	600.00
Equipment Parts/Repairs Bobcat	1,236.00	2,700.00	973.20	2,700.00	2,158.21	2,700.00	2,700.00	2,700.00
Amortization Bobcat	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Bobcat	0.00	(1,250.00)	0.00	(1,250.00)	0.00	(1,250.00)	(1,250.00)	(1,250.00)
<b>Total BOBCAT</b>	<b>2,060.00</b>	<b>481.00</b>	<b>2,744.52</b>	<b>(1,936.00)</b>	<b>2,674.42</b>	<b>(1,936.00)</b>	<b>(1,936.00)</b>	<b>(1,927.67)</b>
<b>LOADER 21</b>								
Distributed Equipment Rental Loader 21	(22,124.00)	(20,000.00)	(21,143.50)	(20,000.00)	(27,097.00)	(20,000.00)	(20,000.00)	(20,000.00)
Employee Wages Loader 21	1,465.00	2,469.00	1,396.05	1,868.00	1,418.68	1,868.00	1,868.00	1,900.69
Employee Benefits Loader 21	378.00	670.00	376.26	476.00	462.40	476.00	476.00	484.33



	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Insurance Loader 21	0.00	106.00	0.00	97.00	0.00	97.00	97.00	97.00
Fuel Loader 21	1,862.00	3,000.00	2,254.06	3,000.00	2,018.27	3,000.00	3,000.00	3,000.00
Equipment Parts/Repairs Loader 21	4,455.00	5,000.00	6,647.94	5,000.00	3,030.64	6,000.00	6,000.00	6,000.00
Amortization Loader 21	0.00	0.00	0.00		0.00	0.00	0.00	0.00
To Consolidated Reserve Loader 21	0.00	8,246.00	0.00	8,246.00	0.00	8,246.00	8,246.00	8,246.00
<b>Total LOADER 21</b>	<b>(13,964.00)</b>	<b>(509.00)</b>	<b>(10,469.19)</b>	<b>(1,313.00)</b>	<b>(20,167.01)</b>	<b>(313.00)</b>	<b>(313.00)</b>	<b>(271.98)</b>
<b>ROADS - PORTABLE EQUIPMENT</b>								
Employee Wages Portable Equipment	402.00	3,528.00	374.55	1,804.00	204.30	1,804.00	1,804.00	1,835.57
Employee Benefits Portable Equipment	141.00	956.00	132.72	494.00	60.88	494.00	494.00	502.65
Fuel Portable Equipment	0.00	750.00	0.00	500.00	0.00	500.00	500.00	500.00
Equipment Parts/Repairs Portable Equipm	485.00	2,500.00	618.72	2,000.00	56.12	2,000.00	2,000.00	2,000.00
Amortization Roads Portable Equipment	0.00	0.00	0.00		0.00	0.00	0.00	0.00
<b>Total ROADS - PORTABLE EQUIPMENT</b>	<b>1,028.00</b>	<b>7,734.00</b>	<b>1,125.99</b>	<b>4,798.00</b>	<b>321.30</b>	<b>4,798.00</b>	<b>4,798.00</b>	<b>4,838.22</b>
<b>911 SIGNS</b>								
911 Sign Sales	(1,875.00)	(1,500.00)	(1,630.00)	1,500.00	(2,535.00)	(1,500.00)	(1,500.00)	(1,500.00)
From Reserve & Reserve Funds-911 Signs	0.00	0.00	0.00		0.00	0.00	0.00	0.00
Employee Wages 911 Signs	0.00	0.00			0.00	0.00	0.00	0.00
Insurance 911 Signs	0.00	0.00			0.00	0.00	0.00	0.00
Maintenance/General Supplies 911 Signs	0.00	0.00			0.00	0.00	0.00	0.00
<b>Total 911 SIGNS</b>	<b>(1,875.00)</b>	<b>(1,500.00)</b>	<b>(1,630.00)</b>	<b>1,500.00</b>	<b>(2,535.00)</b>	<b>(1,500.00)</b>	<b>(1,500.00)</b>	<b>(1,500.00)</b>
<b>TOTAL PUBLIC WORKS</b>	<b>1,079,615.00</b>	<b>2,141,193.00</b>	<b>1,030,912.04</b>	<b>2,271,506.00</b>	<b>846,818.92</b>	<b>1,949,487.00</b>	<b>1,946,487.00</b>	<b>1,989,369.28</b>

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
						(A)	(B) = (A)	
<b>BUILDING MAINTENANCE</b>								
Provincial Grant Bldg	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous Revenue - Bldg	0.00	0.00	(4,248.80)	0.00	(1,469.00)	0.00	0.00	0.00
From Reserve & Res. Funds - Bldg	0.00	(550,350.00)	0.00	(27,000.00)	0.00	(31,000.00)	0.00	0.00
Employee Wages Building Maintenance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Benefits Building Maintenance	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bldg Maint Professional Fees	4,737.00	20,000.00	0.00	10,000.00	0.00	10,000.00	10,000.00	10,000.00
Maintenance/General Supplies Bldg Maint	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To the Capital Fund Bldg Maint.	0.00	146,750.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve Bldg Maint.	0.00	(20,000.00)	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total BUILDING MAINTENANCE</b>	<b>4,737.00</b>	<b>(403,600.00)</b>	<b>(4,248.80)</b>	<b>(17,000.00)</b>	<b>(1,469.00)</b>	<b>(21,000.00)</b>	<b>10,000.00</b>	<b>10,000.00</b>
<b>BUILDINGS COUNCIL CHAMBERS</b>								
Employee Wages Council Chambers	9.00	2,352.00	754.56	2.00	0.00	22.00	22.00	22.00
Employee Benefits Council Chambers	1.00	638.00	131.29	1.00	0.00	1.00	1.00	1.00
Insurance Council Chambers	0.00	0.00	0.00	707.00	0.00	707.00	707.00	707.00
Hydro Council Chambers	5,642.00	10,000.00	9,143.80	9,500.00	8,210.40	9,500.00	9,500.00	9,500.00
Heating Council Chambers	1,111.00	1,600.00	1,249.04	1,600.00	1,204.79	1,600.00	1,600.00	1,350.00
General Maintenance Council Chambers	145.00	0.00	512.34	0.00	610.88	2,000.00	2,000.00	2,000.00
<b>Total BUILDINGS COUNCIL CHAMBERS</b>	<b>6,908.00</b>	<b>14,590.00</b>	<b>11,791.03</b>	<b>11,810.00</b>	<b>10,026.07</b>	<b>13,830.00</b>	<b>13,830.00</b>	<b>13,580.00</b>
<b>BUILDINGS MUNICIPAL OFFICE</b>								
Employee Wages Municipal Office	8,755.00	11,761.00	12,728.94	14,220.00	9,774.48	14,222.00	14,222.00	14,222.00
Employee Benefits Municipal Office	1,742.00	3,188.00	2,290.56	2,977.00	1,561.53	2,977.00	2,977.00	2,977.00
Insurance Municipal Office	0.00	23,863.00	(9,094.72)	26,993.00	57,993.00	57,993.00	57,993.00	57,993.00
Hydro Municipal Office	6,708.00	10,000.00	9,143.85	9,500.00	8,210.39	9,500.00	9,500.00	9,500.00
Heating Municipal Office	1,383.00	1,600.00	1,249.08	1,600.00	1,204.82	1,600.00	1,600.00	1,600.00
General Maintenance Municipal Office	13,952.00	15,000.00	16,082.97	15,000.00	11,367.24	16,000.00	16,000.00	17,000.00
Amortization Municipal Office	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bldg Mun Office-Dist Equip Rental	147.00	0.00	96.00	0.00	0.00	0.00	0.00	0.00
<b>Total BUILDINGS MUNICIPAL OFFICE</b>	<b>32,687.00</b>	<b>65,412.00</b>	<b>32,496.68</b>	<b>70,290.00</b>	<b>90,111.46</b>	<b>102,292.00</b>	<b>102,292.00</b>	<b>103,292.00</b>

**BUILDINGS FIREHALL #1**

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Employee Wages Firehall #1	1,115.00	1,352.00	1,091.90	1,616.00	1,629.46	1,616.00	1,616.00	1,616.00
Employee Benefits Firehall #1	326.00	382.00	320.61	464.00	457.44	464.00	464.00	464.00
Insurance Firehall #1	0.00	172.00	0.00	156.00	0.00	156.00	156.00	79.00
Hydro Firehall #1	808.00	800.00	956.29	800.00	554.86	800.00	800.00	800.00
Heating Firehall #1	1,729.00	2,400.00	1,959.65	2,400.00	1,928.86	2,400.00	2,400.00	2,400.00
General Maintenance Firehall #1	539.00	5,500.00	428.84	5,500.00	2,715.67	5,500.00	5,500.00	5,500.00
Bldg Firehall 1- Dist Equip Rental	0.00	0.00	0.00	0.00	16.00	0.00	0.00	0.00
<b>Total BUILDINGS FIREHALL #1</b>	<b>4,517.00</b>	<b>10,606.00</b>	<b>4,757.29</b>	<b>10,936.00</b>	<b>7,302.29</b>	<b>10,936.00</b>	<b>10,936.00</b>	<b>10,859.00</b>
<b>BUILDINGS FIREHALL #2</b>								
Employee Wages Firehall #2	673.00	4,704.00	763.45	1,048.00	204.07	1,048.00	1,048.00	1,048.00
Employee Benefits Firehall #2	191.00	1,275.00	191.22	275.00	44.12	275.00	275.00	275.00
Insurance Firehall #2	0.00	1,347.00	0.00	1,212.00	0.00	1,212.00	1,212.00	1,593.00
Hydro Firehall #2	4,772.00	7,000.00	5,998.40	7,000.00	5,420.84	7,000.00	7,000.00	7,000.00
Heating Firehall #2	1,594.00	2,200.00	1,549.13	2,200.00	1,341.50	2,200.00	2,200.00	2,200.00
General Maintenance Firehall #2	2,496.00	5,000.00	1,618.90	5,000.00	2,352.03	5,000.00	5,000.00	5,000.00
Amortization Firehall #2	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bldg Firehall 2- Dist Equip Rental	0.00	0.00	0.00	0.00	16.00	0.00	0.00	0.00
<b>Total BUILDINGS FIREHALL #2</b>	<b>9,726.00</b>	<b>21,526.00</b>	<b>10,121.10</b>	<b>16,735.00</b>	<b>9,378.56</b>	<b>16,735.00</b>	<b>16,735.00</b>	<b>17,116.00</b>
<b>BUILDINGS FIREHALL #3</b>								
Employee Wages Firehall #3	1,135.00	1,411.00	1,241.96	1,491.00	1,679.42	1,491.00	1,491.00	1,491.00
Employee Benefits Firehall #3	293.00	447.00	319.36	398.00	526.80	398.00	398.00	398.00
Principal Firehall #3	0.00	100,000.00	0.00	0.00	0.00	0.00	0.00	0.00
Interest Firehall #3	0.00	80,000.00	0.00	0.00	0.00	0.00	0.00	0.00
Insurance Firehall #3	0.00	180.00	0.00	166.00	0.00	166.00	166.00	134.00
Hydro Firehall #3	1,014.00	1,800.00	1,519.08	1,800.00	1,120.58	1,800.00	1,800.00	1,800.00
Heating Firehall #3	1,627.00	2,400.00	2,550.74	2,400.00	2,754.99	2,400.00	2,400.00	2,400.00
General Maintenance Firehall #3	658.00	5,000.00	1,184.32	5,000.00	3,277.12	5,000.00	5,000.00	5,500.00
Amortization Firehall #3	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bldg Firehall 3-Dist Equip Rental	0.00	0.00	0.00	0.00	16.00	0.00	0.00	0.00
<b>Total BUILDINGS FIREHALL #3</b>	<b>4,727.00</b>	<b>191,238.00</b>	<b>6,815.46</b>	<b>11,255.00</b>	<b>9,374.91</b>	<b>11,255.00</b>	<b>11,255.00</b>	<b>11,723.00</b>

**BUILDINGS FIREHALL #4**

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Employee Wages Firehall #4	1,117.00	1,764.00	2,365.95	1,552.00	1,279.09	1,552.00	1,552.00	1,552.00
Employee Benefits Firehall #4	295.00	510.00	584.79	439.00	339.82	439.00	439.00	439.00
Insurance Firehall #4	0.00	131.00	0.00	120.00	0.00	120.00	120.00	67.00
Hydro Firehall #4	1,803.00	2,700.00	3,181.07	2,700.00	3,671.79	2,700.00	2,700.00	3,200.00
Heating Firehall #4	1,207.00	2,600.00	1,727.82	2,600.00	1,160.33	2,600.00	2,600.00	2,100.00
General Maintenance Firehall #4	837.00	5,000.00	2,763.08	5,000.00	3,189.12	5,000.00	5,000.00	5,500.00
Amortization Firehall #4	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bldg Firehall 4- Dist Equip Rental	0.00	0.00	0.00	0.00	16.00	0.00	0.00	0.00
<b>Total BUILDINGS FIREHALL #4</b>	<b>5,259.00</b>	<b>12,705.00</b>	<b>10,622.71</b>	<b>12,411.00</b>	<b>9,656.15</b>	<b>12,411.00</b>	<b>12,411.00</b>	<b>12,858.00</b>
<b>BUILDINGS CENTRAL STN #5</b>								
Employee Wages Firehall #5	0.00	1,176.00	231.94	0.00	770.04	0.00	0.00	0.00
Employee Benefits Firehall #5	0.00	318.00	49.17	0.00	151.56	0.00	0.00	0.00
Insurance Firehall #5	0.00	300.00	0.00	0.00	0.00	0.00	0.00	0.00
Hydro Firehall #5	0.00	0.00	718.65	0.00	489.39	0.00	0.00	0.00
Heating Firehall #5	0.00	0.00	1,067.39	0.00	94.24	0.00	0.00	0.00
Professional Fees Firehall #5	0.00	0.00	2,442.24	0.00	3,241.94	0.00	0.00	0.00
General Maintenance Firehall #5	8,791.00	20,000.00	52.87	0.00	0.00	0.00	0.00	0.00
Firehall#5 - Dist Equip Rental	0.00	0.00	0.00	0.00	468.75	0.00	0.00	0.00
<b>Total BUILDINGS FIREHALL #5</b>	<b>8,791.00</b>	<b>21,794.00</b>	<b>4,562.26</b>	<b>0.00</b>	<b>5,215.92</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>WATER WORKS</b>								
Employee Wages Water Works	0.00	1,176.00	150.12	1,176.00	687.01	1,176.00	1,176.00	1,176.00
Employee Benefits Water Works	0.00	318.00	49.96	318.00	283.42	318.00	318.00	318.00
Conferences/Staff Training Water Works	0.00	300.00	0.00	300.00	0.00	300.00	300.00	300.00
Maintenance/General Supplies Water Work	8,791.00	20,000.00	24,243.75	20,000.00	23,211.65	24,000.00	24,000.00	24,000.00
Distributed Equipment Rental Water Work	0.00	0.00	0.00	0.00	284.50	0.00	0.00	0.00
<b>Total WATERWORKS</b>	<b>8,791.00</b>	<b>21,794.00</b>	<b>24,443.83</b>	<b>21,794.00</b>	<b>24,466.58</b>	<b>25,794.00</b>	<b>25,794.00</b>	<b>25,794.00</b>
<b>BUILDINGS OPERATIONS CENTRE</b>								
Employee Wages Operations Centre	4,323.00	7,056.00	6,353.73	8,255.00	5,346.93	8,255.00	8,255.00	8,255.00
Employee Benefits Operations Centre	735.00	1,912.00	1,033.24	1,401.00	824.83	1,401.00	1,401.00	1,401.00
Insurance Operations Centre	0.00	22,334.00	0.00	28,012.00	0.00	28,012.00	28,012.00	28,012.00
Hydro Operations Centre	6,002.00	6,000.00	6,799.22	6,000.00	7,152.59	6,000.00	6,000.00	6,000.00
Heating Operations Centre	3,994.00	6,000.00	5,709.27	6,000.00	3,604.32	6,000.00	6,000.00	6,000.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
General Maintenance Operations Centre	5,457.00	6,500.00	10,945.16	6,500.00	5,549.28	8,000.00	8,000.00	8,000.00
Amortization Operations Centre	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equip Rental Op	0.00	0.00	610.44	0.00	0.00	0.00	0.00	0.00
<b>Total BUILDINGS OPERATIONS CENTRE</b>	<b>20,511.00</b>	<b>49,802.00</b>	<b>31,451.06</b>	<b>56,168.00</b>	<b>22,477.95</b>	<b>57,668.00</b>	<b>57,668.00</b>	<b>57,668.00</b>
<b>COMMUNITY FIRE HALL</b>								
Miscellaneous Rent - Community Fire Hal	(1,050.00)	(3,200.00)	(1,461.08)	(19,200.00)	(371.69)	(19,200.00)	(19,200.00)	(1,200.00)
Employee Wages Community Hall	1,067.00	5,880.00	8,227.17	1,831.00	4,800.11	1,831.00	1,831.00	1,831.00
Employee Benefits Community Hall	269.00	638.00	585.66	437.00	1,398.73	437.00	437.00	437.00
Insurance Community Hall	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Hydro Community Hall	5,382.00	7,000.00	5,906.88	7,000.00	5,335.36	7,000.00	7,000.00	6,000.00
Heating Community Hall	1,253.00	2,200.00	1,522.35	2,200.00	1,318.27	2,200.00	2,200.00	2,200.00
General Maintenance Community Hall	6,937.00	10,000.00	3,810.09	9,000.00	2,353.09	9,000.00	9,000.00	9,000.00
Amortization Community Hall	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bldg Comm Hall Dist Equip Rental	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total BUILDINGS COMMUNITY HALL</b>	<b>13,858.00</b>	<b>22,518.00</b>	<b>18,591.07</b>	<b>1,268.00</b>	<b>14,833.87</b>	<b>1,268.00</b>	<b>1,268.00</b>	<b>18,268.00</b>
<b>BUILDINGS ARENA</b>								
Employee Wages Arena Building	3,896.00	5,880.00	2,720.88	5,013.00	5,127.78	5,013.00	5,013.00	5,013.00
Employee Benefits Arena Building	1,227.00	1,594.00	676.59	1,544.00	1,202.65	1,544.00	1,544.00	1,544.00
Principal Arena	0.00	169,500.00	0.00	175,150.00	135,730.00	175,150.00	175,150.00	139,018.00
Arena Interest	0.00	50,850.00	0.00	50,850.00	47,144.81	50,850.00	50,850.00	29,666.00
Insurance Arena Building	0.00	16,710.00	0.00	17,506.00	0.00	17,506.00	17,506.00	17,506.00
Hydro Arena Building	42,586.00	65,000.00	96,827.78	60,000.00	73,204.50	75,000.00	75,000.00	75,000.00
Heating Arena Building	8,221.00	10,000.00	12,437.96	10,000.00	10,303.24	10,000.00	10,000.00	10,000.00
General Maintenance Arena Building	5,485.00	10,000.00	11,645.76	8,000.00	11,085.42	8,000.00	8,000.00	10,000.00
Amortization Arena	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bldg Arena Dist Equip Rental	0.00	0.00	0.00	0.00	32.00	0.00	0.00	0.00
<b>Total BUILDINGS ARENA</b>	<b>61,415.00</b>	<b>329,534.00</b>	<b>124,308.97</b>	<b>328,063.00</b>	<b>283,830.40</b>	<b>343,063.00</b>	<b>343,063.00</b>	<b>287,747.00</b>
<b>BUILDINGS LIBRARY</b>								
Employee Wages Library Bldg	3,659.00	7,056.00	5,939.94	5,590.00	6,566.86	5,590.00	5,590.00	5,590.00
Employee Benefits Library Bldg	747.00	1,912.00	1,273.26	1,096.00	1,294.34	1,096.00	1,096.00	1,096.00
Insurance Library Building	0.00	5,291.00	0.00	6,347.00	0.00	6,347.00	6,347.00	6,347.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Hydro Library Building	4,059.00	7,000.00	5,998.42	6,500.00	5,420.84	6,500.00	6,500.00	6,500.00
Heating Library Building	1,594.00	2,200.00	1,549.14	2,200.00	1,341.52	2,200.00	2,200.00	2,200.00
General Maintenance Library Building	4,727.00	7,000.00	1,501.12	7,000.00	5,819.61	7,000.00	7,000.00	7,000.00
Amortization Library	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Bldg Library Dist Equip Ren	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total BUILDINGS LIBRARY</b>	<b>14,786.00</b>	<b>30,459.00</b>	<b>16,261.88</b>	<b>28,733.00</b>	<b>20,443.17</b>	<b>28,733.00</b>	<b>28,733.00</b>	<b>28,733.00</b>
<b>TOTAL BUILDINGS</b>	<b>187,922.00</b>	<b>366,584.00</b>	<b>291,974.54</b>	<b>552,463.00</b>	<b>505,648.33</b>	<b>602,985.00</b>	<b>633,985.00</b>	<b>597,638.00</b>

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>RECREATION</b>								
Ont. Specific Grant- Rec	0.00	(10,000.00)	0.00	0.00	0.00	0.00	0.00	0.00
Region Funding - Regional Beach	0.00	(27,500.00)	(37,800.00)	(27,500.00)	(37,165.65)	(27,500.00)	(27,500.00)	(27,500.00)
Miscellaneous Rent - Rec	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Cost Recoveries - Rec	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Proceeds from Sale of Asset	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous - Rec	0.00	0.00	0.00	0.00	(2,096.77)	0.00	0.00	0.00
From Reserve & Res. Funds - Rec	0.00	(16,675.00)	0.00	0.00	0.00	0.00	0.00	0.00
Application of Surplus - Rec	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Non-Specific Donations - Re	0.00	(28,500.00)	0.00	0.00	0.00	0.00	0.00	0.00
Gain/Loss from Sale of Assets	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Wages Recreation	44,274.00	34,699.00	41,420.07	54,516.00	52,211.57	54,516.00	54,516.00	54,516.00
Employee Benefits Recreation	13,926.00	9,655.00	12,138.91	16,450.00	22,181.42	16,450.00	16,450.00	16,450.00
Stationery Recreation	437.00	300.00	13.68	500.00	57.09	500.00	500.00	500.00
Publications & Subscrip Recreation	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,460.00
Insurance Recreation	0.00	4,653.00	0.00	5,468.00	0.00	5,468.00	5,468.00	10,552.00
Membership Fees Recreation	715.00	800.00	325.00	800.00	1,080.00	800.00	800.00	1,000.00
Conferences/Staff Training Recreation	0.00	4,000.00	0.00	3,000.00	0.00	3,000.00	3,000.00	3,000.00
Mileage Recreation	0.00	200.00	0.00	100.00	0.00	100.00	100.00	100.00
Gifts & Promotions Recreation	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous Recreation	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Advertising Recreation	0.00	750.00	57.64	750.00	0.00	750.00	750.00	500.00
Telephone Recreation			0.00		1,618.94	0.00	0.00	1,600.00
Legal Fees Recreation	0.00	1,000.00	0.00	1,000.00	0.00	1,000.00	1,000.00	1,000.00
Fuel Recreation	3,687.00	6,000.00	5,456.76	6,000.00	4,553.65	6,000.00	6,000.00	6,000.00
Maintenance/General Supplies Recreation	4,776.00	6,000.00	5,325.47	6,000.00	1,141.46	6,000.00	6,000.00	6,000.00
Recreation Tractor	1,576.00	3,000.00	2,417.47	3,000.00	3,789.96	3,000.00	3,000.00	3,000.00
Recreation Truck	748.00	1,100.00	1,754.42	1,100.00	878.76	1,100.00	1,100.00	1,100.00
Amortization Recreation	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To the Capital Fund Recreation	0.00	58,375.00	0.00	0.00	0.00	0.00	0.00	0.00
Recreation- to consolidated reserve	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Recreation-Dist Equipment Rental	0.00	0.00	808.30	0.00	566.38	0.00	0.00	0.00





	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Specific Donations - Rec Complex	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee Wages Rec Complex	21,584.00	35,201.00	26,871.32	21,782.00	21,016.28	21,782.00	21,782.00	21,782.00
Employee Benefits Rec Complex	6,170.00	8,892.00	7,040.03	5,847.00	4,672.34	5,847.00	5,847.00	5,847.00
Insurance Rec Complex	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Hydro Rec Complex	1,309.00	4,000.00	2,329.74	3,500.00	2,117.94	3,500.00	3,500.00	3,500.00
General Maintenance Rec Complex	1,208.00	1,500.00	162.82	1,500.00	1,304.28	1,500.00	1,500.00	1,500.00
Maintenance/General Supplies Rec Comple	4,873.00	6,000.00	8,871.31	6,000.00	4,001.39	6,000.00	6,000.00	6,000.00
Amortization Rec Complex	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental Rec Comple	0.00	0.00	0.00	0.00	715.75	0.00	0.00	0.00
<b>Total RECREATION - RECREATION COMPLEX</b>	<b>34,064.00</b>	<b>46,593.00</b>	<b>36,819.58</b>	<b>31,629.00</b>	<b>33,827.98</b>	<b>31,629.00</b>	<b>31,629.00</b>	<b>35,129.00</b>

**RECREATION - VILLAGE PARKS**

Employee Wages Village Parks	6,195.00	5,029.00	10,103.12	9,147.00	16,288.99	9,147.00	9,147.00	9,147.00
Employee Benefits Village Parks	1,873.00	1,270.00	1,883.23	3,000.00	3,682.55	3,000.00	3,000.00	3,000.00
Professional Fees Village Parks	138.00	1,000.00	814.25	1,000.00	0.00	1,000.00	1,000.00	1,000.00
Maintenance/General Supplies Village Pa	2,042.00	7,000.00	8,116.79	5,000.00	32,738.87	7,000.00	7,000.00	10,000.00
Amortization-Village Parks	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental Village Pa	4,947.00	0.00	0.00	0.00	855.75	0.00	0.00	0.00
<b>Total RECREATION - VILLAGE PARKS</b>	<b>15,195.00</b>	<b>14,299.00</b>	<b>20,917.39</b>	<b>18,147.00</b>	<b>53,566.16</b>	<b>20,147.00</b>	<b>20,147.00</b>	<b>23,147.00</b>

**RECREATION - PARKING LOT**

Parking Lot Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Parking Lot Wages	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Parking Lot Benefits	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Parking Lot Stationery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Parking Lot Maintenance/General Supplies	0.00	0.00	0.00	0.00	831.15	0.00	0.00	0.00
Parking Lot Contract Equip/Materials	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total RECREATION - PARKING LOT</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>831.15</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**RECREATION - ARENA**

Vending Revenue - Arena	(754.00)	(450.00)	(915.50)	(450.00)	(406.60)	(450.00)	(450.00)	(450.00)
Canteen Revenue - Arena	(480.00)	(600.00)	(605.00)	(600.00)	(375.00)	(600.00)	(600.00)	(600.00)

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Arena Revenue	(108,005.00)	(180,000.00)	(191,963.17)	(180,000.00)	(177,148.90)	(180,000.00)	(180,000.00)	(160,000.00)
Advertising Revenue - Arena	(6,255.00)	(13,500.00)	(6,435.17)	(13,500.00)	(5,927.23)	(7,500.00)	(7,500.00)	(7,000.00)
Miscellaneous Rent - Arena	(3,395.00)	(1,500.00)	(11,281.46)	(5,500.00)	(920.34)	(5,500.00)	(5,500.00)	(5,500.00)
Employee Wages Arena	118,942.00	190,640.00	170,229.11	177,131.00	200,777.01	177,131.00	177,131.00	177,131.00
Employee Benefits Arena	40,525.00	61,722.00	47,836.79	56,467.00	59,149.51	56,467.00	56,467.00	56,467.00
Principal - Zamboni	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Interest - Zamboni	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Telephone Arena	904.00	1,500.00	1,619.50	1,500.00	1,272.73	1,500.00	1,500.00	1,500.00
Arena Refridgeration Unit	9,193.00	10,000.00	13,513.43	10,000.00	12,453.16	12,000.00	12,000.00	12,000.00
Blade Sharpening - Arena	350.00	750.00	800.00	750.00	525.00	750.00	750.00	750.00
Water Softener/Supplies Arena	0.00	0.00	0.00	0.00	80.56	0.00	0.00	0.00
Maintenance/General Supplies Arena	17,193.00	19,000.00	15,220.66	18,000.00	11,130.99	18,000.00	18,000.00	18,000.00
Zamboni	2,173.00	2,500.00	1,299.63	2,500.00	62.35	2,500.00	2,500.00	5,600.00
Amortization Arena	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Rec. Arena- Dist Equip Rental	0.00	0.00	0.00	0.00	767.45	0.00	0.00	0.00
<b>Total RECREATION ARENA</b>	<b>70,391.00</b>	<b>90,062.00</b>	<b>39,318.82</b>	<b>66,298.00</b>	<b>101,440.69</b>	<b>74,298.00</b>	<b>74,298.00</b>	<b>97,898.00</b>
<b>RECREATION-MINOR SOFTBALL</b>								
Miscellaneous Rent - Softball	0.00	0.00	(1,672.56)	(2,000.00)	0.00	(2,000.00)	(2,000.00)	(2,000.00)
<b>Total RECREATION MINOR SOFTBALL</b>					<b>0.00</b>	<b>(2,000.00)</b>	<b>(2,000.00)</b>	<b>(2,000.00)</b>
<b>RECREATION - OTHER</b>								
Canada Day -Wages	2,323.00	0.00	101.85	0.00	0.00	0.00	0.00	0.00
Canada Day- Food Allowances	2,883.00	0.00	2,220.60	0.00	0.00	0.00	0.00	0.00
Canada Day- Miscellaneous	1,080.00	0.00	94.16	0.00	0.00	0.00	0.00	0.00
Canada Day- Advertising	7,652.00	18,000.00	904.34	0.00	0.00	0.00	0.00	0.00
Canada Day- Entertainment	0.00	0.00	7,999.65	0.00	0.00	13,500.00	13,500.00	13,500.00
Miscellaneous Recreation Master Plan	0.00	0.00	0.00	13,500.00	0.00	0.00	0.00	0.00
<b>Total RECREATION OTHER</b>	<b>13,938.00</b>	<b>18,000.00</b>	<b>11,320.60</b>	<b>13,500.00</b>	<b>0.00</b>	<b>13,500.00</b>	<b>13,500.00</b>	<b>13,500.00</b>
<b>TOTAL RECREATION</b>	<b>214,989.00</b>	<b>216,811.00</b>	<b>161,896.14</b>	<b>207,809.00</b>	<b>269,240.22</b>	<b>215,809.00</b>	<b>215,809.00</b>	<b>260,503.00</b>

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>CEMETERY</b>								
Ontario Grant - Cemetery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Federal Grants - Cemetery	(5,040.00)	(2,700.00)	0.00	(3,700.00)	0.00	(3,700.00)	(3,700.00)	0.00
Grave Openings - Cemetery	(60,147.00)	(65,000.00)	(100,167.92)	(65,000.00)	(96,408.21)	(65,000.00)	(65,000.00)	(75,000.00)
Headstone Foundations - Cemetery	(13,087.00)	(20,000.00)	(21,601.83)	(17,500.00)	(28,975.27)	(17,500.00)	(17,500.00)	(20,000.00)
Lot Sales - Cemetery	(26,300.00)	(25,000.00)	(27,725.72)	(30,000.00)	(60,690.00)	(30,000.00)	(30,000.00)	(32,000.00)
Corner Stone Sales - Cemetery	(4,088.00)	(5,000.00)	(4,300.88)	(5,000.00)	(7,080.00)	(5,000.00)	(5,000.00)	(5,000.00)
Cemetery Search Request	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Proceeds From Sale of Assets - Cemetery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous Revenue - Cemetery	0.00	0.00	(250.00)	0.00	0.00	0.00	0.00	0.00
From Reserve & Res. Funds - Cemetery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Perpetual Care Interest - Cemetery	(18,575.00)	(20,000.00)	(19,200.00)	(20,000.00)	0.00	(20,000.00)	(20,000.00)	(18,000.00)
Employee Wages Cemetery	118,976.00	130,111.00	152,339.05	126,970.00	158,469.24	126,970.00	126,970.00	129,191.98
Employee Benefits Cemetery	33,742.00	38,207.00	44,136.11	38,258.00	52,639.44	38,258.00	38,258.00	38,927.52
Insurance Cemetery	0.00	2,010.00	0.00	1,876.00	0.00	1,876.00	1,876.00	1,876.00
Membership Fees Cemetery	302.00	250.00	0.00	350.00	356.40	350.00	350.00	350.00
Advertising Cemetery	0.00	400.00	273.80	300.00	0.00	300.00	300.00	300.00
Hydro Cemetery	218.00	400.00	346.10	400.00	304.78	400.00	400.00	400.00
Telephone Cemetery			0.00		585.00	0.00	0.00	600.00
Legal Fees Cemetery	0.00	500.00	55.00	500.00	0.00	500.00	500.00	500.00
Computer Mtce Cemetery	0.00	1,500.00	0.00	1,000.00	0.00	1,000.00	1,000.00	1,000.00
Professional Fees Cemetery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fuel Cemetery	1,001.00	1,500.00	958.90	1,500.00	554.63	1,500.00	1,500.00	1,500.00
Equipment Parts/Repairs Cemetery	1,085.00	3,000.00	1,122.22	3,000.00	1,328.97	3,000.00	3,000.00	3,000.00
Tools Cemetery	0.00	1,000.00	988.98	800.00	605.04	800.00	800.00	800.00
Maintenance/General Supplies Cemetery	12,339.00	14,000.00	12,546.03	14,000.00	20,252.92	14,000.00	14,000.00	14,000.00
Amortization Cemetery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To the Capital Fund Cemetery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve Cemetery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental Cemetery	22,177.00	30,000.00	23,430.80	30,000.00	44,737.40	30,000.00	30,000.00	30,000.00
Financing for Deficits Cemetery	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total CEMETERY</b>	<b>62,603.00</b>	<b>85,178.00</b>	<b>62,950.64</b>	<b>77,754.00</b>	<b>86,680.34</b>	<b>77,754.00</b>	<b>77,754.00</b>	<b>72,445.49</b>

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>TOTAL CEMETERY</b>	62,603.00	85,178.00	62,950.64	77,754.00	86,680.34	77,754.00	77,754.00	72,445.49

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 ACTUAL BUDGET
<b>DRAINAGE</b>								
Drainage Grants	(29,821.00)	(30,165.00)	(25,334.81)	(29,494.00)	0.00	(48,510.00)	(48,510.00)	(55,000.00)
Inspections - Drainage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Work Order Information - Drainage	(91.00)	0.00	(182.00)	0.00	(119.00)	0.00	0.00	(80.00)
Miscellaneous - Drainage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
From Reserve & Res Funds - Drainage	0.00	0.00	0.00	(20,000.00)	0.00	0.00	0.00	0.00
From Other Municipalities - Drainage	(25,265.00)	(33,435.00)	(30,927.50)	(31,319.00)	(3,588.14)	0.00	0.00	0.00
Employee Wages Drainage	55,841.00	77,450.00	78,759.92	72,474.00	75,878.04	72,474.00	72,474.00	74,665.00
Employee Benefits Drainage	15,016.00	22,850.00	18,965.56	22,458.00	21,323.45	22,458.00	22,458.00	22,444.00
Stationery Drainage	109.00	1,500.00	4.98	1,500.00	124.72	450.00	450.00	450.00
Postage Drainage	67.00	600.00	1,422.18	600.00	0.00	1,500.00	1,500.00	1,500.00
Insurance Drainage	0.00	4.00	0.00	5.00	0.00	5.00	5.00	5.00
Membership Fees Drainage	774.00	650.00	966.12	1,000.00	531.63	600.00	600.00	600.00
Food Allowances Drainage	0.00	100.00	31.50	100.00	0.00	100.00	100.00	100.00
Conferences/Staff Training Drainage	446.00	2,000.00	704.56	2,000.00	530.38	2,000.00	2,000.00	2,000.00
Mileage Drainage	200.00	750.00	2,225.06	750.00	1,109.11	750.00	750.00	750.00
Miscellaneous Drainage	334.00	200.00	179.62	200.00	0.00	200.00	200.00	200.00
Advertising Drainage	0.00	1,500.00	407.85	1,250.00	420.06	1,250.00	1,250.00	1,250.00
Telephone - Drainage			0.00		1,236.42	0.00	0.00	0.00
Legal Fees Drainage	2,407.00	2,000.00	1,343.89	7,000.00	986.05	7,000.00	7,000.00	7,000.00
Computer Maintenance - Drainage			0.00		0.00	1,500.00	1,500.00	1,500.00
Professional Fees Drainage	0.00	5,345.00	1,970.00	4,000.00	13,819.37	4,000.00	4,000.00	4,000.00
Maintenance/General Supplies Drainage	2,966.00	4,550.00	3,087.27	4,550.00	615.60	4,550.00	4,550.00	4,550.00
Material Purchases Drainage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Contract Equipment/Materials Drainage	0.00	500.00	0.00	500.00	0.00	500.00	500.00	500.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 ACTUAL BUDGET
Amortization Drainage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To the Capital Fund Drainage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve Drainage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental Drainage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total DRAINAGE</b>	22,983.00	56,399.00	53,624.20	37,574.00	112,867.69	70,827.00	70,827.00	66,434.00

**EXCAVATOR**

Sale of Assets - Excavator	398.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
From Reserve & Res. Funds - Excavator	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Distributed Equipment Rental - Excavato	(43,130.00)	(65,000.00)	(50,482.00)	(65,000.00)	(157,630.00)	(65,000.00)	(65,000.00)	(65,000.00)
Employee Wages Excavator	4,158.00	6,500.00	4,526.44	6,500.00	5,365.69	6,500.00	6,500.00	6,500.00
Employee Benefits Excavator	1,290.00	1,750.00	1,471.79	1,750.00	1,743.94	1,750.00	1,750.00	1,750.00
Principal Excavator Loan	0.00	20,021.00	0.00	32,500.00	0.00	32,500.00	32,500.00	32,500.00
Interest Excavator Loan	901.00	901.00	0.00	10,100.00	0.00	10,100.00	10,100.00	10,100.00
Insurance Excavator	0.00	295.00	0.00	271.00	0.00	271.00	271.00	271.00
Fuel Excavator	8,922.00	15,000.00	11,842.42	15,000.00	9,055.85	15,000.00	15,000.00	15,000.00
Equipment Parts/Repairs Excavator	12,545.00	18,000.00	8,225.36	18,000.00	14,870.35	8,000.00	8,000.00	8,000.00
Amortization Excvator	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve Excavator	0.00	10,468.00	0.00	10,468.00	0.00	10,468.00	10,468.00	10,468.00
<b>Total EXCAVATOR</b>	(14,916.00)	7,935.00	(24,415.99)	29,589.00	(126,594.17)	19,589.00	19,589.00	19,589.00

**DRAINAGE TRUCK 29**

Employee Wages Truck #29 Drainage	3,443.00	0.00	950.10	0.00	238.45	0.00	0.00	0.00
Employee Benefits Truck #29 Drainage	1,242.00	0.00	297.31	0.00	52.54	0.00	0.00	0.00
Insurance Truck #29 Drainage			0.00	372.00	0.00	0.00	0.00	525.00
Fuel Truck #29 Drainage	1,436.00	0.00	2,264.77	3,000.00	2,352.51	3,000.00	3,000.00	3,000.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 ACTUAL BUDGET
Equipment Parts/Repairs Truck 29	559.00	0.00	1,064.90	2,000.00	2,596.84	0.00	0.00	0.00
<b>Total DRAINAGE TRUCK 29</b>	<b>6,680.00</b>	<b>0.00</b>	<b>4,577.08</b>	<b>5,372.00</b>	<b>5,240.34</b>	<b>3,000.00</b>	<b>3,000.00</b>	<b>3,525.00</b>
<b>DRAINAGE TRUCK</b>								
Distributed Equip Rental-Drainage Truck	(4,063.00)	0.00	(2,100.00)		(12,500.01)	0.00	0.00	0.00
Employee Wages Drainage Truck	467.00	1,000.00	851.25	1,000.00	578.85	1,000.00	1,000.00	1,000.00
Employee Benefits Drainage Truck	147.00	250.00	155.91	250.00	232.57	250.00	250.00	250.00
Insurance Drainage Truck	0.00	443.00	0.00	372.00	0.00	372.00	372.00	372.00
Fuel Drainage Truck	942.00	1,500.00	1,012.89	1,500.00	1,565.15	1,500.00	1,500.00	1,500.00
Equipment Parts/Repairs Drainage Truck	324.00	4,000.00	2,371.70	2,000.00	1,094.80	2,000.00	2,000.00	2,000.00
Amortization Drainage Truck	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve Dr Truck	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total DRAINAGE TRUCK</b>	<b>(2,183.00)</b>	<b>7,193.00</b>	<b>2,291.75</b>	<b>5,122.00</b>	<b>(9,028.64)</b>	<b>5,122.00</b>	<b>5,122.00</b>	<b>5,122.00</b>
<b>TOTAL DRAINAGE</b>	<b>12,564.00</b>	<b>71,527.00</b>	<b>36,077.04</b>	<b>77,657.00</b>	<b>(17,514.78)</b>	<b>98,538.00</b>	<b>98,538.00</b>	<b>94,670.00</b>





	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 ACTUAL BUDGET
Employee Wages COA	44,467.76	45,654.00	43,772.16	47,213.00	48,141.68	47,213.00	47,213.00	47,213.00
Employee Benefits COA	12,268.76	13,820.00	12,381.65	14,310.00	13,540.93	14,310.00	14,310.00	14,310.00
Stationery COA	438.84	250.00	154.13	250.00	650.91	250.00	250.00	250.00
Postage COA	0.00	500.00	58.39	500.00	0.00	500.00	500.00	500.00
Publications & Subscriptions COA	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Membership Fees COA	780.00	750.00	750.00	750.00	600.00	750.00	750.00	750.00
Conferences/Staff Training COA	2,671.22	3,000.00	2,383.11	3,000.00	407.04	3,000.00	3,000.00	3,000.00
Mileage COA	899.03	750.00	753.95	750.00	348.81	750.00	750.00	750.00
COA Professional Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Other Municipalities COA	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Employee wages COA - By Law infractions	0.00	1,140.00	0.00	1,140.00	0.00	1,140.00	1,140.00	1,140.00
<b>Total COMMITTEE OF ADJUSTMENT</b>	<b>32,355.61</b>	<b>33,814.00</b>	<b>17,754.39</b>	<b>40,863.00</b>	<b>31,591.37</b>	<b>40,863.00</b>	<b>40,863.00</b>	<b>40,863.00</b>
<b>STRATEGIC PLANNING</b>								
Stationery Strategic Planning	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Postage Strategic Planning	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Mileage Strategic Planning	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous Strategic Planning	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Advertising Strategic Planning	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Professional Fees Strategic Planning	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Maintenance/General Supplies Strategic P	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total STRATEGIC PLANNING	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>TOTAL PLANNING</b>	<b>147,586.13</b>	<b>189,489.00</b>	<b>120,479.71</b>	<b>199,402.00</b>	<b>173,155.57</b>	<b>204,679.00</b>	<b>207,538.00</b>	<b>283,293.00</b>

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
<b>LIBRARY BOARD</b>								
Provincial Grant - PLOG	(26,416.00)	(21,500.00)	-12,300.00	(21,500.00)	(6,674.00)	(21,500.00)	(21,500.00)	(14,956.00)
Connectivity Grant							0.00	(6,420.00)
Library Programming	(652.00)	(1,800.00)	(30.00)	(1,800.00)	(30.00)	(1,800.00)	(1,800.00)	(1,800.00)
Laminator Revenue	(61.50)	(100.00)	(94.50)	(100.00)	(13.75)	(100.00)	(100.00)	(100.00)
Copier Charges	(2,243.85)	(2,500.00)	(1,696.45)	(2,500.00)	(430.40)	(2,500.00)	(2,500.00)	(2,500.00)
Misc. Rentals	(100.00)	(200.00)	(140.80)	(200.00)	(15.00)	(200.00)	(200.00)	(200.00)
Fines	(4,313.05)	(5,000.00)	(3,793.15)	(5,000.00)	(639.05)	(2,500.00)	(2,500.00)	0.00
Sale of Assets - Library	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Publications	(536.35)	(850.00)	(824.85)	(850.00)	(169.00)	(850.00)	(850.00)	(850.00)
Miscellaneous Revenue	(412.95)	(600.00)	(395.50)	(600.00)	(75.00)	(600.00)	(600.00)	(600.00)
From the Revenue Fund	(433,266.00)	(433,266.00)	0.00	(437,384.00)	0.00	(440,384.00)	(440,384.00)	(452,974.00)
From Reserve & Res. Funds	0.00	(2,000.00)	0.00	(2,000.00)	0.00	0.00	0.00	0.00
Application of Surplus	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fundraising	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Non-Specific Donations	(778.60)	0.00	(317.80)	0.00	(15.45)	0.00	0.00	0.00
Gain/Loss on Sale of Assets	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Healthy Kids- Grant	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total Revenue</b>	<b>(468,780.30)</b>	<b>(467,816.00)</b>	<b>(19,593.05)</b>	<b>(471,934.00)</b>	<b>(8,061.65)</b>	<b>(470,434.00)</b>	<b>(470,434.00)</b>	<b>(480,400.00)</b>
Library Wages	271,832.38	284,565.00	254,600.87	278,298.00	258,736.71	278,298.00	278,298.00	293,852.00
Employee Benefits	62,373.39	62,666.00	56,269.12	63,818.00	66,460.20	63,818.00	63,818.00	64,730.00
Stationery	1,603.50	2,000.00	1,670.94	2,000.00	1,845.88	2,000.00	2,000.00	2,000.00
Postage	173.83	400.00	413.83	400.00	165.99	600.00	600.00	600.00
Office Equipment Rental	1,583.50	4,300.00	2,358.87	4,300.00	2,579.69	3,300.00	3,300.00	3,300.00
Video Purchases	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Publications & Subscriptions	1,252.99	1,850.00	1,529.21	1,850.00	952.99	1,850.00	1,850.00	1,850.00
Membership Fees	725.00	1,200.00	525.00	1,200.00	725.00	1,200.00	1,200.00	1,200.00
Food Allowances	75.43	300.00	342.64	300.00	218.78	600.00	600.00	600.00
Conferences & Training	1,831.68	2,500.00	2,074.71	3,000.00	276.76	3,000.00	3,000.00	3,000.00
Mileage	271.52	400.00	631.44	400.00	0.00	400.00	400.00	400.00
Gifts & Promotions	0.00	150.00	0.00	150.00	78.24	150.00	150.00	150.00
Miscellaneous	209.58	500.00	278.01	500.00	42.99	500.00	500.00	500.00
Advertising	711.99	300.00	225.27	300.00	0.00	300.00	300.00	300.00

	2018 ACTUAL	2018 FINAL BUDGET	2019 ACTUAL	2019 FINAL BUDGET	2020 ACTUAL	2020 FINAL BUDGET	2021 BASE BUDGET	2021 FINAL BUDGET
Telephone	3,310.39	3,300.00	2,976.29	3,300.00	2,716.25	3,300.00	3,300.00	3,300.00
Audit	5,449.76	5,500.00	6,003.84	5,500.00	2,544.00	5,500.00	5,500.00	5,500.00
Legal Fees	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Computer Maintenance	20,095.13	21,000.00	22,723.98	23,000.00	23,778.98	24,000.00	24,000.00	24,000.00
Professional Fees	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00
In-House Programming	4,368.05	5,000.00	4,833.62	8,000.00	5,870.20	8,000.00	8,000.00	7,000.00
Acquisitions	40,907.02	45,000.00	49,459.59	45,000.00	33,228.66	47,000.00	47,000.00	47,000.00
Processing Charges	5,216.96	5,335.00	5,367.96	5,335.00	5,508.98	5,335.00	5,335.00	5,335.00
Interest Charges	535.53	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Penny Rounding Over/Short	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Maintenance General/Supplies	572.92	500.00	485.38	500.00	259.48	500.00	500.00	500.00
Amortization Library	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To The Capital Fund	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
To Consolidated Reserve	8,000.00	8,000.00	0.00	8,000.00	0.00	4,000.00	4,000.00	0.00
<b>Total Expenditures</b>	<b>432,300.55</b>	<b>455,966.00</b>	<b>413,970.57</b>	<b>456,351.00</b>	<b>407,189.78</b>	<b>454,851.00</b>	<b>454,851.00</b>	<b>466,317.00</b>
<b>Total LIBRARY BOARD</b>	<b>(36,479.75)</b>	<b>(11,850.00)</b>	<b>394,377.52</b>	<b>(15,583.00)</b>	<b>399,128.13</b>	<b>(15,583.00)</b>	<b>(15,583.00)</b>	<b>(14,083.00)</b>
<b>LIBRARY - SCP</b>								
SCP - Federal Grant	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SCP - User Fees	(3,090.30)	0.00	(4,045.00)	0.00	0.00	0.00	0.00	0.00
SCP - From the Revenue Fund	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SCP - Non Specific Donations	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total Revenue</b>	<b>(3,090.30)</b>	<b>0.00</b>	<b>(4,045.00)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
SCP - Wages	14,049.66	10,000.00	14,391.43	13,650.00	0.00	13,650.00	13,650.00	12,150.00
SCP - Employee Benefits	1,228.03	1,100.00	1,081.69	1,183.00	0.00	1,183.00	1,183.00	1,183.00
SCP - Maintenance/General Supplies	460.97	750.00	821.67	750.00	181.08	750.00	750.00	750.00
SCP - Distributed Equipment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Total Expenditures</b>	<b>15,738.66</b>	<b>11,850.00</b>	<b>16,294.79</b>	<b>15,583.00</b>	<b>181.08</b>	<b>15,583.00</b>	<b>15,583.00</b>	<b>14,083.00</b>
<b>Total LIBRARY - SCP</b>	<b>12,648.36</b>	<b>11,850.00</b>	<b>12,249.79</b>	<b>15,583.00</b>	<b>181.08</b>	<b>15,583.00</b>	<b>15,583.00</b>	<b>14,083.00</b>
<b>TOTAL LIBRARY</b>	<b>(23,831.39)</b>	<b>0.00</b>	<b>406,627.31</b>	<b>0.00</b>	<b>399,309.21</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>



**TOWNSHIP OF WAINFLEET**  
**2021**  
**DRAFT RESERVE AND RESERVE FUNDS**

	Balance December 31, 2018	2019 Income	2019 Expenditure	Balance December 31, 2019	2020 Income	2020 Expenditure	Balance December 31, 2020	2021 Income	2021 Expenditure	Balance December 31, 2021
<b>Reserve</b>										
<b>Working Funds</b>	800,000	-	-	800,000	-	-	800,000			800,000
<b>Municipal Modernization</b>	-	671,120	100,000	571,120		159,698	411,422		100,000	311,422
<b>Insurance</b>	160,000	-	-	160,000		-	160,000			160,000
<b>Infrastructure Levy</b>	815,822	608,213	185,000	1,239,035	786,100	435,000	1,590,135	916,952	790,000	1,717,087
<b>Excavator</b>	85,268	10,468	95,736	-	10,468		10,468			10,468
<b>Public Works (Equipment)</b>	492,175	74,999	55,000	512,174	74,999	51,000	536,173		164,500	371,673
<b>Public Works (Winter Control)</b>	150,000	-	-	150,000		-	150,000			150,000
<b>Emergency Reserve</b>	100,000	-	-	100,000		-	100,000			100,000
<b>Building Permit</b>	72,627	-	-	72,627		-	72,627			72,627
<b>Septic</b>	-	-	-	-		-	-			-
<b>Fire</b>	159,004	10,000	80,000	89,004	15,000	20,000	84,004		80,000	4,004
<b>Fire Station</b>	-	10,000	-	10,000	15,000	-	25,000		20,000	5,000
<b>Fire Apparatus</b>	-	40,000	-	40,000	40,000	-	80,000		80,000	-
<b>Fire SCBA</b>	-	40,000	-	40,000	40,000	80,000	-			-
<b>Fire Points</b>	64,661	-	-	64,661		-	64,661			64,661
<b>Fire Donations Specific Purposes</b>	3,936	-	-	3,936		-	3,936			3,936
<b>Library</b>	97,340	8,000	23,000	82,340		9,547	72,793		20,453	52,340
<b>Library Donations Reserve</b>	3,903			3,903			3,903			3,903
<b>Election</b>	1,432	5,000	-	6,432			6,432			6,432
<b>Capital Roads</b>	-	-	-	-		-	-			-
<b>Planning</b>	100,000	-	-	100,000			100,000			100,000
<b>General Reserve</b>	366,019	45,000	87,500	323,519	75,000		398,519			398,519
<b>Recreation Reserve</b>	30,000	-	-	30,000		-	30,000			30,000
<b>Capital WIP</b>	36,590	-	-	36,590		-	36,590			36,590
<b>Tree Settlement</b>							676,000		260,000	416,000
<b>Covid-19 Funding</b>							195,100	39,000		234,100
<b>Airport</b>	1,134			1,134			1,134			1,134
<b>Total Reserves</b>	<u>3,539,910</u>	<u>1,522,800</u>	<u>626,236</u>	<u>4,436,474</u>	<u>1,056,567</u>	<u>755,245</u>	<u>5,608,896</u>	<u>955,952</u>	<u>1,514,953</u>	<u>5,049,895</u>
<b>Reserve Funds (Deferred Revenue)</b>										
<b>Development Charges (All Funds)</b>	333,671	39,224	55,000	317,895	54,493	10,100	362,288		55,000	307,288
<b>Main Street Revitalization Funding</b>	43,565	-	20,000	23,565			23,565			23,565
<b>Gas Tax Funding</b>	-	-	-	201,045			201,045		201,045	-
<b>Parkland</b>	41,869	-	-	41,869			41,869			41,869
<b>Total Reserve Funds</b>	<u>375,539</u>	<u>39,224</u>	<u>75,000</u>	<u>584,373</u>	<u>54,493</u>	<u>10,100</u>	<u>628,766</u>	<u>-</u>	<u>256,045</u>	<u>372,721</u>
<b>Total Reserves and Reserve Funds</b>	<u><b>3,915,449</b></u>	<u><b>1,562,024</b></u>	<u><b>701,236</b></u>	<u><b>5,020,847</b></u>	<u><b>1,111,060</b></u>	<u><b>765,345</b></u>	<u><b>6,237,662</b></u>	<u><b>955,952</b></u>	<u><b>1,770,998</b></u>	<u><b>5,422,616</b></u>